



COWICHAN VALLEY REGIONAL DISTRICT

Bylaw No. 4172

(As Amended by Bylaw No.'s 4188 and 4234)

**CVRD BYLAW NO. 4172
- "Five Year Financial Plan (2018 – 2022) Bylaw, 2018"**

**CONSOLIDATED FOR CONVENIENCE ONLY
(January 31, 2019)**

The amendment bylaw(s) listed below have been incorporated into enactment Bylaw No. 4172 for convenience purposes only. Persons making use of the consolidated version of Bylaw No.4172 are advised that it is not a legal document and that for the purpose of interpreting and applying the law, the original bylaw(s) must be consulted. Certified copies of original bylaw(s) are available through the Corporate Secretary's office.

AMENDMENT BYLAW

**Bylaw No. 4188 (Schedule A & B only)
Bylaw No. 4234 (Schedule A & B only)**

EFFECTIVE DATE

**March 28, 2018
September 26, 2018**



COWICHAN VALLEY REGIONAL DISTRICT

Bylaw No. 4172 – Consolidated for Convenience With Amending Bylaw No.'s 4188 and 4234

A Bylaw to Adopt the 5 Year Financial Plan for the Years 2018 - 2022

WHEREAS the Regional Board of the Cowichan Valley Regional District shall pursuant to Section 374 of the *Local Government Act*, adopt by bylaw a five year financial plan:

AND WHEREAS an expenditure not provided for in the financial plan or the financial plan as amended, is not lawful unless for an emergency that was not contemplated;

NOW THEREFORE the Board of the Cowichan Valley Regional District enacts in open meeting assembled as follows:

1. CITATION

This bylaw may be cited for all purposes as "**CVRD Bylaw No. 4172 - Five Year Financial Plan (2018 – 2022) Bylaw, 2018**".

2. DEFINITION

"Emergency" means a present or imminent event that:

- a) is caused by accident, fire explosion or technical failure or by the forces of nature; and
- b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety or welfare of people, or to limit damage to property.

3. FIVE YEAR FINANCIAL PLAN

That Schedule A and Schedule B attached to this bylaw are hereby adopted as the Financial Plan for the Cowichan Valley Regional District for the period January 1, 2018 to December 31, 2022.

4. AMENDMENTS

The Financial Plan may be amended in the following manner:

- a) The Board may authorize amendments to the plan for Emergencies as defined herein;
- b) Funds may be re-allocated in accordance with the Cowichan Valley Regional District's Purchasing Policy.

READ A FIRST TIME this 10th day of January, 2018
READ A SECOND TIME this 10th day of January, 2018.
READ A THIRD TIME this 10th day of January, 2018.
ADOPTED this 10th day of January, 2018.

Jon Lefebure
Chairperson

Joe Barry
Corporate Secretary

SUMMARY OF 5 YEAR FINANCIAL PLAN**2018 - 2022**

	2018	2019	2020	2021	2022
SUMMARY OF REVENUE					
Tax Requisition	\$37,970,405	\$39,580,930	\$40,569,580	\$40,291,394	\$40,601,337
Parcel Taxes	2,527,957	2,662,671	2,747,125	2,853,330	2,891,498
Fees & Charges	10,967,117	11,768,846	11,873,405	12,062,699	12,016,535
Other Revenue	21,178,258	14,421,385	14,064,286	13,784,291	13,729,786
Proceeds of Borrowing	12,294,490	4,275,000	3,660,000	1,170,000	1,525,000
	<u>\$84,938,227</u>	<u>\$72,708,832</u>	<u>\$72,914,395</u>	<u>\$70,161,715</u>	<u>\$70,764,155</u>
Transfers from (to)					
- Special Funds	9,912,473	\$452,876	\$1,081,217	(\$296,012)	\$330,478
- Surplus - Prior Year	2,507,103	264,913	311,990	359,065	406,141
Total Transfers	<u>\$12,419,576</u>	<u>\$717,789</u>	<u>\$1,393,207</u>	<u>\$63,053</u>	<u>\$736,619</u>
TOTAL REVENUE	<u><u>\$97,357,803</u></u>	<u><u>\$73,426,621</u></u>	<u><u>\$74,307,602</u></u>	<u><u>\$70,224,768</u></u>	<u><u>\$71,500,774</u></u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,539,946	\$2,780,168	\$2,295,065	\$2,032,769	\$1,858,862
Long Term	5,047,072	5,112,331	5,322,007	5,301,276	5,309,975
Capital	29,880,147	8,926,533	8,971,151	4,072,000	4,746,000
Other Purposes	59,721,575	56,607,589	57,719,379	58,818,723	59,585,937
Deficit Prior Year	169,063	-	-	-	-
TOTAL EXPENDITURE	<u><u>\$97,357,803</u></u>	<u><u>\$73,426,621</u></u>	<u><u>\$74,307,602</u></u>	<u><u>\$70,224,768</u></u>	<u><u>\$71,500,774</u></u>

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2018)

FUNCTION:	Funding Sources						Transfer from/(to)					Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	5 year plan revenue
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)					
100 General Government	2,304,306			229,100		2,533,406	315,000		20,000		-	488,100	295,000	803,100	3,336,506	
101 Community Health Network				100,000		100,000	-					210,537		210,537	310,537	
102 V. I. Regional Library	1,884,619					1,884,619	-							-	1,884,619	
103 Homelessness						-	-							-	-	
105 H.R. / I.T. / M.I.A./G.I.S.				2,253,303	155,000	2,408,303	57,556	-					57,556	57,556	2,465,859	
106 Malahat Transit	228,971		275,000	36,850		540,821	-							-	540,821	
107 Transit	2,381,637		533,900	90,000		3,005,537	-							-	3,005,537	
109 911	995,282					995,282	(32,353)	-			(50,000)		17,647	(32,353)	962,929	
119 Grants-in-Aid	76,683		-	-		76,683	9,496					54,835	9,496	64,331	141,014	
121 Economic Development	530,476			60,000		590,476	35,000					45,000	35,000	80,000	670,476	
123 Regional Tourism	120,000			-		120,000	15,888						15,888	15,888	135,888	
130 Electoral Feasibility Studies	-			-		-	-					52,887		52,887	52,887	
131 Environmental Initiatives	586,944			1,297,780		1,884,724	71,000	-		-	-	50,000	71,000	121,000	2,005,724	
150 Municipalities - M.F.A. Debt				3,285,096		3,285,096	-							-	3,285,096	
199 Parks, Recreation, Culture & Facilities				494,673		494,673	-	-	-					-	494,673	
200 Administration Building				797,887	250,000	1,047,887	-	-						-	1,047,887	
205 Emergency Planning	777,908		27,296	22,500		827,704	258,500						258,500	258,500	1,086,204	
230 Community Parks	1,989,394		2,000	50,237	270,000	2,311,631	684,582	178,000		585,544	(\$97,462)	143,000	18,500	827,582	3,139,213	
250 Electoral Area Services	840,601					840,601	152,210						152,210	152,210	992,811	
279 Parks & Trails	852,299				50,000	902,299	47,033			44,000			3,033	47,033	949,332	
280 Regional Parks	\$1,129,722			1,150,949	205,000	2,485,671	354,188	25,000		329,188		275,000		629,188	3,114,859	
281 Bright Angel Park	65,800		4,500	-		70,300	45,000			45,000				45,000	115,300	
282 South Cowichan Community Parks	62,500					62,500	125,000			125,000				125,000	187,500	
283 Kinsol Trestle	102,000			75,000		177,000	(72,000)				(72,000)			(72,000)	105,000	
285 Regional Parkland Acquisition	853,115			400,000	2,775,000	4,028,115	1,640,117	500,000			(110,127)		1,250,244	1,640,117	5,668,232	
310 Animal Control	73,151			52,081		125,232	11,000						11,000	11,000	136,232	
320 Enforcement & Inspection	\$560,225			782,000	50,000	1,392,225	201,418	-					201,418	201,418	1,593,643	
325 Community Planning	2,347,609		157,300	100,000	150,000	2,754,909	14,000				(6,000)	15,000	20,000	29,000	2,783,909	
350 North Oyster Fire Protection	443,774		94,633		794,497	1,332,904	1,646,238	1,119,718		526,520		300,000		1,946,238	3,279,142	
351 Mesachie Lake Fire Protection	47,382			24,470		71,852	(1,431)				(1,431)			(1,431)	70,421	
352 Lake Cowichan Fire Protection	\$281,095					281,095	-							-	281,095	
353 Saltair Fire Protection	187,444					187,444	-							-	187,444	
354 Sahtlam Fire Protection	326,777		1,935	-		328,712	(85,452)	-		15,000	(100,452)			(85,452)	243,260	
355 Malahat Fire Protection	171,041		69,555	-		240,596	(5,866)			15,000	(20,866)			(5,866)	234,730	
356 Eagle Heights Fire Protection	199,611					199,611	-							-	199,611	
357 Honeymoon Bay Fire Protection	188,469				-	188,469	5,226	8,335		16,671	(19,780)			5,226	193,695	
358 Youbou Fire Protection	148,346					148,346	50,000						50,000	50,000	198,346	
400 Arts and Culture	130,000					130,000	-	-		-				-	130,000	
405 Cowichan Lake Recreation	2,507,651		453,693			2,961,344	40,624				(30,000)	7,017	70,624	47,641	3,008,985	
411 Kerry Park Recreation	2,805,177		836,300	52,400	98,000	3,791,877	601,110	383,110		135,000			83,000	601,110	4,392,987	
417 Kerry Park Aquatic Service	100,000					100,000	-							-	100,000	
420 Island Savings Centre	4,571,339		1,834,118	599,320	510,000	7,514,777	(198,000)				(\$218,000)	35,708	20,000	(162,292)	7,352,485	
429 Island Savings Centre Theatre Loan	-					-	-							-	-	
435 Theatre Grant - Area A	39,985					39,985	-					9		9	39,994	
436 Theatre Grant - Area B	63,094					63,094	114					49	114	163	63,257	
437 Theatre Grant - Area C	\$75,705					75,705	-					14		14	75,719	
438 Theatre Grant - N. Cowichan	\$126,268					126,268	-					111		111	126,379	
439 Theatre Grant - Ladysmith	\$49,571					49,571	-							-	49,571	
440 Cowichan Sportsplex - Area A	15,668					15,668	-					3		3	15,671	
442 Cowichan Sportsplex - Area C	14,964					14,964	-					3		3	14,967	
443 Cowichan Sportsplex - Area D	9,281					9,281	-					-		-	9,281	
444 Cowichan Sportsplex - Area E	11,198					11,198	-					-		-	11,198	
450 Recreation Mill Bay	10,000					10,000	302					3	302	305	10,305	
451 Recreation Glenora	\$10,165					10,165	-							-	10,165	
456 Recreation Saltair	45,790				137,000	182,790	163,000			130,000			33,000	163,000	345,790	
457 Victim Services West	14,867					14,867	-					6		6	14,873	
458 Cowichan Lake Activity Centre	\$55,080					55,080	258					539	258	797	55,877	
459 Victim Services	92,000					92,000	-					210		210	92,210	

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2018)

FUNCTION:	Funding Sources					Total Funding		Transfer from/(to)			Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	5 year plan revenue
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)					
460	Recreation N. Oyster	\$97,606				97,606	-						-	97,606	
461	Cowichan Aquatic Centre - Area E	\$26,868				26,868	-						-	26,868	
463	Cowichan Wooden Boat Society	\$13,553				13,553	-						-	13,553	
464	Shawnigan Lake Community Centre	734,827		517,970	46,000	1,473,797	416,675	80,000		336,675	25,000	441,675	1,915,472		
465	Cobble Hill Historical Society	11,300				11,300	-						-	11,300	
466	Cobble Hill Hall	\$22,500				22,500	1,732			1,732	4	1,736	24,236		
467	Shawnigan Lake Historical Society	18,100				18,100	-				14	14	18,114		
469	Cowichan Station Area Association Area E	\$21,520				21,520	25,000			25,000		25,000	46,520		
470	Frank Jameson Centre	40,000				40,000	-						-	40,000	
472	Senior Centre Grant	17,500				17,500	-				6	6	17,506		
474	Kaatza Society	\$30,000				30,000	-				12	12	30,012		
475	Mill Bay/Malahat Historical Society	15,000				15,000	-				3	3	15,003		
478	Cowichan Station Association Area B	5,000				5,000	-				4	4	5,004		
480	Cowichan Aquatic Centre - Area F	\$4,812				4,812	-				4	4	4,816		
481	Cowichan Aquatic Centre - Area I	\$4,816				4,816	-				-	-	4,816		
488	Shawnigan Basin Society	-			50,000	50,000	-				41	41	50,041		
489	Nature and Habitat - Area I				10,000	10,000	-						10,000		
490	Thetis Island Wharf		9,000			9,000	-						9,000		
491	Thetis Island Boat Launch		1,000			1,000	-						1,000		
492	Cowichan Lake Water Protection				800	800	-						800		
493	Safer Futures	27,519				27,519	-				61	61	27,580		
494	Social Planning	50,996				50,996	-				113	113	51,109		
495	South Cowichan Community Policing	60,000				60,000	-				22	22	60,022		
496	Cowichan Community Policing	124,900				124,900	-				465	465	125,365		
497	Cowichan Valley Hospice Society	\$60,890				60,890	-				115	115	61,005		
575	Engineering Services - Administration				257,804	257,804	63,000					63,000	320,804		
576	Engineering Services - Utilities				4,770,635	4,914,035	43,050			35,000		8,050	4,957,085		
510	Thetis Island Solid Waste & Recycling		\$26,546			26,546	-						26,546		
515	Curbside Collection			797,500	493,400	1,290,900	(120,000)				533,208	413,208	1,704,108		
520	Solid Waste Complex	4,520,900		2,541,000	1,661,895	2,970,320	113,700	75,000		65,000	(36,300)	10,000	113,700	11,807,815	
530	Cowichan Flood Management	150,000				150,000	(7,500)				(7,500)		142,500		
531	South Cowichan Water Study Plan	\$60,000				60,000	-				25,000		85,000		
535	Liquid Waste Plan Central Sector	95,900				95,900	(1,366)				(1,366)		94,534		
540	Liquid Waste Plan South Sector	\$103,356				103,356	101,677	-		87,197	(2,164)	16,644	101,677	205,033	
550	Street Lighting - Mesachie	6,250				6,250	-						6,250		
551	Street Lighting - Youbou		32,000			32,000	-						32,000		
552	Street Lighting - Brentwood			240	50	290	-						290		
553	Street Lighting - Cowichan Bay	5,200			68	5,268	-						5,268		
554	Street Lighting - Honeymoon Bay	26,000				26,000	-						26,000		
555	Street Lighting - Mill Bay			2,400	100	2,500	-						2,500		
556	Street Lighting - Cobble Hill		\$2,200		615	2,815	-			-			2,815		
557	Critical Street Lighting A	2,500				2,500	-						2,500		
558	Critical Street Lighting B	1,200				1,200	-						1,200		
559	Critical Street Lighting C	3,100				3,100	-						3,100		
560	Critical Street Lighting D	851				851	-						851		
561	Critical Street Lighting E	4,800				4,800	-						4,800		
565	Critical Street Lighting I	\$1,276				1,276	-						1,276		
571	Asset Management				239,215	239,215	83,215			83,215		83,215	322,430		
580	Street Lighting - Wilmot Road	4,350				4,350	-						4,350		
581	Street Lighting - Sentinel Ridge	3,500				3,500	1,280					1,280	4,780		
583	Street Lighting - Twin Cedars	5,600				5,600	2,787			2,787		2,787	8,387		
585	Street Lighting - Arbutus Mountain	5,200				5,200	907			-		907	6,107		
586	Mill Springs Street Lighting	12,000				12,000	-						12,000		
601	Satellite Park Water		46,500	30,500	-	77,000	3,182			3,182		3,182	80,182		
603	Douglas Hill Water		51,200	48,000		99,200	3,182			3,182		3,182	102,382		
604	Lambourn Water		41,200	93,880	-	135,080	75,000			75,000		75,000	210,080		
605	Arbutus Mountain Water		31,980	31,500		63,480	4,950			3,182		1,768	68,430		
606	Malahat Water		14,000	550		14,550	-						14,550		

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2018)

FUNCTION:	Funding Sources						Transfer from/(to)					Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	5 year plan revenue
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasability	Gas Tax	(To)					
608 Fern Ridge Water		19,040	15,000			34,040	3,182			3,182					3,182	37,222
611 Bald Mountain Water System		52,520	18,000			70,520	(6,000)				(6,000)				(6,000)	64,520
613 Dogwood Ridge Water System		23,100	21,400		20,000	64,500	3,182			3,182	-				3,182	67,682
615 Arbutus Ridge Water System			274,760			274,760	50,000	50,000			-				50,000	324,760
616 Carlton Water System		30,000	15,600			45,600	23,682			23,682					23,682	69,282
617 Shellwood Water System		24,500	23,100			47,600	3,182			3,182					3,182	50,782
618 Woodley Range Water System		29,600	31,000			60,600	80,000	40,000		40,000					80,000	140,600
619 Burnum Water System		47,200	32,700	254,000	262,000	595,900	100,000			100,000					100,000	695,900
620 Mesachie Lake Water		32,600	17,100	22,527		72,227	3,182			3,182					3,182	75,409
640 Saltair Water		490,000	190,000	2,900		682,900	528,899	50,535		258,364		245,000	220,000		773,899	1,456,799
652 Central Youbou Water Debt		36,850				36,850	-								-	36,850
653 Youbou Water		153,660	81,000	520	25,000	260,180	239,500	44,000		70,000			125,500		239,500	499,680
660 Honeymoon Bay Water		62,212	72,000		396,000	530,212	38,310			38,310					38,310	568,522
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	-								-	2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744	-								-	25,744
670 Cherry Point Water		21,000	14,960	-		35,960	3,182			3,182					3,182	39,142
680 Shawnigan Lake North Water		224,820	145,000	82,845		452,665	171,872	137,872		34,000	-				171,872	624,537
681 Shawnigan Weir				1,298		1,298	-								-	1,298
690 Kerry Village Water		19,600	44,000			63,600	17,182			3,182			14,000		17,182	80,782
701 Wilmot Road Drainage	7,000					7,000	-								-	7,000
702 Sentinel Ridge Drainage	4,970					4,970	-								-	4,970
703 Shawnigan Lake East Drainage	2,040					2,040	-								-	2,040
705 Arbutus Mountain Drainage	4,900					4,900	-								-	4,900
707 Lanes Road Drainage	3,800					3,800	-								-	3,800
711 Bald Mountian Drainage System	4,200					4,200	-								-	4,200
714 Cobble Hill Drainage System	6,800					6,800	22,000						22,000		22,000	28,800
715 Arbutus Ridge Drainage System	20,000					20,000	-								-	20,000
799 Shawnigan Creek Cleanout System	12,021					12,021	-								-	12,021
800 Cowichan Bay Sewer		233,500	218,500	50,560		502,560	15,413	70,000			(54,587)				15,413	517,973
801 Brulett Sewer System		24,780	28,800		18,192	71,772	35,982			35,982					35,982	107,754
802 Sentinel Ridge Sewer		52,950	78,000	-		130,950	-								-	130,950
803 Twin Cedars Sewer		52,560	70,660	657		123,877	70,000	70,000							70,000	193,877
804 Lambourn Sewer		31,200	94,360			125,560	150,000	-		150,000	-				150,000	275,560
805 Arbutus Mountain Sewer		100,860	56,390	131,000		288,250	50,000			50,000					50,000	338,250
806 Malahat Sewer		15,250	550			15,800									-	15,800
809 Cobble Hill Sewer		32,928	30,420			63,348	50,000			50,000					50,000	113,348
810 Mesachie Lake Sewer		28,614	13,700	1,076,567	251,226	1,370,107	554,955	40,000		504,000			10,955		554,955	1,925,062
811 Bald Mountian Sewer System		53,460	21,280			74,740	-								-	74,740
813 Mill Springs Sewer System		109,600	82,420			192,020	-								-	192,020
815 Arbutus Ridge Sewer System			327,909		2,350,000	2,677,909	197,404	61,202		136,202					197,404	2,875,313
820 Eagle Heights Sewer			262,000	66,609		328,609	136,453	170,000			(33,547)				136,453	465,062
830 Maple Hills Sewer		27,000	18,300			45,300	-	-			-				-	45,300
840 Shawnigan Lake Sewer		148,400	161,100	421	-	309,921	113,500	-		113,500	-				113,500	423,421
850 Kerry Village Sewer		27,160	72,625	4,126		103,911	28,182	25,000		3,182					28,182	132,093
860 Youbou Sewer System		39,000	15,113			54,113	(5,000)				(5,000)				(5,000)	49,113
6zz Elkington Water System		-	30,000			30,000	-								-	30,000
8xx Elkington Forest Sewer System		-	35,600			35,600	-								-	35,600
TOTALS	37,970,405	2,527,957	10,967,117	21,178,258	12,055,635	84,699,372	9,637,473	3,127,772	20,000	4,314,389	(992,582)	2,507,103	3,167,894	12,144,576	96,843,948	

SCHEDULE "B"

Expenditures

Variance	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
			-	\$3,336,506		3,336,506
				\$310,537		310,537
				\$1,884,619		1,884,619
				-		-
	32,855		155,000	\$2,278,004		2,465,859
				\$540,821		540,821
				\$3,005,537		3,005,537
			-	\$962,929		962,929
				\$141,014		141,014
	-			\$670,476		670,476
				\$135,888		135,888
				\$52,887		52,887
				\$2,005,724		2,005,724
		\$3,285,096		-		3,285,096
				\$494,673		494,673
	143,194	154,753	250,000	\$499,940		1,047,887
	-		240,000	846,204		1,086,204
	\$425,947		\$1,184,580	\$1,528,686		3,139,213
				\$992,811		992,811
	23,886		50,000	\$828,413	47,033	949,332
	97,449		2,076,702	\$940,708		3,114,859
			45,000	\$65,082	5,218	115,300
			125,000	\$62,500		187,500
			80,852	\$24,148		105,000
	\$742,988		4,925,244	-		5,668,232
				\$126,232	10,000	136,232
	10,512		110,000	\$1,473,131		1,593,643
	39,019		150,000	\$2,594,890		2,783,909
	7,822		2,950,000	\$321,320		3,279,142
				\$69,578	843	70,421
				\$281,095		281,095
				\$187,444		187,444
	38,991	16,678	20,000	167,591		243,260
		21,582	15,000	\$198,148		234,730
				\$199,611		199,611
	-	-	-	\$185,360	8,335	193,695
			50,000	\$148,346		198,346
				\$130,000		130,000
	93,259	477,957	-	\$2,437,769		3,008,985
	395,585	92,212	616,110	\$3,287,780	1,300	4,392,987
				\$100,000		100,000
	\$108,023	\$135,606	\$1,077,068	\$6,031,788		7,352,485
				-		-
				\$39,994		39,994
				\$63,257		63,257
				\$75,719		75,719
				\$126,379		126,379
				\$49,571		49,571
				15,671		15,671
				14,967		14,967
				9,281		9,281
				11,198		11,198
				\$10,305		10,305
				\$10,165		10,165
	38,772		300,000	\$7,018		345,790
				\$14,873		14,873
				\$55,877		55,877
				\$92,210		92,210

SCHEDULE "B"

Expenditures

Variance	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
				\$97,606		97,606
				\$26,868		26,868
				\$13,553		13,553
	66,625		591,675	\$1,257,172		1,915,472
				11,300		11,300
				\$24,236		24,236
				\$18,114		18,114
				\$46,520		46,520
				\$40,000		40,000
				\$17,506		17,506
				\$30,012		30,012
				\$15,003		15,003
				\$5,004		5,004
				\$4,816		4,816
				\$4,816		4,816
				\$50,041		50,041
				\$10,000		10,000
				\$9,000		9,000
				\$1,000		1,000
				\$800		800
				\$27,580		27,580
				\$51,109		51,109
				\$60,022		60,022
				\$125,365		125,365
				\$61,005		61,005
			60,000	\$260,804		320,804
	60,786		2,343,400	\$2,552,899		4,957,085
				\$26,546		26,546
		144,820		\$1,559,288		1,704,108
	172,859	468,639	3,865,000	\$7,301,317		11,807,815
				\$142,500		142,500
				\$85,000		85,000
				\$94,534		94,534
				\$205,033		205,033
				\$6,250		6,250
				\$32,000		32,000
				\$290		290
				\$5,143	125	5,268
				\$26,000		26,000
				\$2,500		2,500
				\$2,024	791	2,815
				\$2,500		2,500
				\$1,200		1,200
				\$3,100		3,100
				\$851		851
				\$4,800		4,800
				\$1,276		1,276
				\$322,430		322,430
				\$4,350		4,350
				\$3,500	1,280	4,780
				\$7,010	1,377	8,387
				\$5,200	907	6,107
				\$12,000		12,000
		11,981	-	\$68,201		80,182
		11,337		\$86,331	4,714	102,382
		7,088		\$202,992		210,080
				\$66,662	1,768	68,430
				\$14,550		14,550

SCHEDULE "B"

Expenditures

Variance	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
		1,735		\$35,487		37,222
				\$64,520		64,520
	150	5,312	20,000	\$42,220		67,682
		6,608	50,000	\$267,798	354	324,760
		5,665		\$63,617		69,282
		5,216		\$40,855	4,711	50,782
			80,000	\$60,600		140,600
		2,364	590,000	\$103,536		695,900
				\$73,228	2,181	75,409
			1,123,899	\$332,900		1,456,799
		\$36,850		-		36,850
	375	8,506	304,500	\$186,299		499,680
16,289			434,310	\$117,923		568,522
		\$2,623		-		2,623
		\$25,744		-		25,744
			-	\$39,142		39,142
		-	208,872	\$415,665		624,537
				1,298		1,298
				\$80,782		80,782
				\$7,000		7,000
				\$4,970		4,970
				\$2,040		2,040
				\$4,394	506	4,900
				\$3,634	166	3,800
				\$4,200		4,200
				\$28,800		28,800
				\$20,000		20,000
				\$12,021		12,021
		32,546	170,000	\$312,841	2,586	517,973
		1,976	54,174	\$51,604		107,754
				\$129,698	1,252	130,950
			100,000	\$84,470	9,407	193,877
		10,632	150,000	\$114,928		275,560
			140,000	\$181,049	17,201	338,250
				\$15,800		15,800
5,095		3,115	50,000	\$55,138		113,348
		7,536	1,882,748	\$34,778		1,925,062
				\$74,740		74,740
				\$192,020		192,020
		24,011	2,547,404	\$264,191	39,707	2,875,313
			208,609	\$249,152	7,301	465,062
			-	\$45,300		45,300
9,374		32,597	100,000	\$281,450		423,421
2,207		6,287	25,000	\$98,599		132,093
7,884				\$41,229		49,113
				\$30,000		30,000
				\$35,600		35,600
	2,539,946	5,047,072	29,520,147	59,567,720	169,063	96,843,948

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	100 General Government	2,590,770			228,500		2,819,270			-	2,819,270		35,000	\$2,784,270		2,819,270
101 Community Health Network				-		-			-	-			-		-	
102 V. I. Regional Library	1,922,311					1,922,311			-	1,922,311			\$1,922,311		1,922,311	
103 Homelessness						-			-	-			-		-	
105 H.R. / I.T. / M.I.A./G.I.S.				2,177,352		2,177,352	12,000		12,000	2,189,352	\$32,855	-	\$2,156,497		2,189,352	
106 Malahat Transit	299,063		337,350	10,000		646,413	-		-	646,413			\$646,413		646,413	
107 Transit	2,474,441		600,638	105,000		3,180,079	-		-	3,180,079		-	\$3,180,079		3,180,079	
109 911	1,020,313			-		1,020,313	(50,000)		(50,000)	970,313		-	\$970,313		970,313	
119 Grants-in-Aid	141,000					141,000			-	141,000			\$141,000		141,000	
121 Economic Development	\$476,000			50,000		526,000			-	526,000		-	\$526,000		526,000	
123 Regional Tourism	120,000			-		120,000			-	120,000			\$120,000		120,000	
130 Electoral Feasibility Studies	20,000			-		20,000			-	20,000			\$20,000		20,000	
131 Environmental Initiatives	600,000			313,000		913,000			-	913,000			\$913,000		913,000	
150 Municipalities - M.F.A. Debt				3,270,687		3,270,687			-	3,270,687		\$3,270,687	-		3,270,687	
199 Parks, Recreation, Culture & Facilities				497,426		497,426			-	497,426			\$497,426		497,426	
200 Administration Building				920,652		920,652			-	920,652	143,210	154,753	100,000	\$522,689	920,652	
205 Emergency Planning	793,549		27,845	22,500		843,894	-		-	843,894			-	\$843,894	843,894	
230 Community Parks	1,877,804		3,000	22,536		1,903,340	14,543		14,543	1,917,883	\$421,004		\$138,543	\$1,358,336	1,917,883	
250 Electoral Area Services	908,923					908,923			-	908,923				\$908,923	908,923	
279 Parks & Trails	857,586					857,586			-	857,586				\$833,700	857,586	
280 Regional Parks	\$1,191,233			701,317		1,892,550	103,000		103,000	1,995,550	97,451		1,004,317	\$893,782	1,995,550	
281 Bright Angel Park	62,500		5,000			67,500			-	67,500				\$67,500	67,500	
282 South Cowichan Community Parks	62,500					62,500			-	62,500				\$62,500	62,500	
283 Kinsol Trestle	105,000					105,000	(80,000)		(80,000)	25,000				\$25,000	25,000	
285 Regional Parkland Acquisition	865,000					865,000	750,000		750,000	1,615,000	\$742,327	872,673		\$0	1,615,000	
310 Animal Control	56,253			81,683		137,936			-	137,936				\$137,936	137,936	
320 Enforcement & Inspection	\$534,280			650,000		1,184,280			-	1,184,280	10,512			\$1,173,768	1,184,280	
325 Community Planning	2,369,119		160,000			2,529,119	(6,000)		(6,000)	2,523,119	39,019			\$2,484,100	2,523,119	
350 North Oyster Fire Protection	448,976		94,633			543,609	(100,812)		(100,812)	442,797	168,764			\$274,033	442,797	
351 Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)		(1,300)	52,082				\$52,082	52,082	
352 Lake Cowichan Fire Protection	\$286,717					286,717			-	286,717				\$286,717	286,717	
353 Saltair Fire Protection	191,193					191,193			-	191,193				\$191,193	191,193	
354 Sahtlam Fire Protection	244,907		1,935		-	246,842	40,000		40,000	286,842	38,991	16,678	40,000	191,173	286,842	
355 Malahat Fire Protection	189,312		52,621			241,933	-		-	241,933		21,582	20,000	\$200,351	241,933	
356 Eagle Heights Fire Protection	203,603					203,603	-		-	203,603				\$203,603	203,603	
357 Honeymoon Bay Fire Protection	188,469					188,469	50,000		50,000	238,469		-	50,000	\$188,469	238,469	
358 Youbou Fire Protection	185,992					185,992	50,000		50,000	235,992			50,000	\$185,992	235,992	
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000	130,000	
405 Cowichan Lake Recreation	2,595,636		450,000	545,000		3,590,636	(50,000)		(50,000)	3,540,636	93,259	477,957	545,000	\$2,424,420	3,540,636	
411 Kerry Park Recreation	2,888,582		840,000	55,000		3,783,582	165,000		165,000	3,948,582	395,585	92,212	215,000	\$3,245,785	3,948,582	
417 Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000	100,000	
420 Island Savings Centre	5,232,465		1,787,798	485,920		7,506,183	(\$468,000)		(468,000)	7,038,183	\$108,023	\$135,606	\$770,000	\$6,024,554	7,038,183	
429 Island Savings Centre Theatre Loan	-					-			-	-				-	-	
435 Theatre Grant - Area A	41,821					41,821			-	41,821				\$41,821	41,821	
436 Theatre Grant - Area B	67,813					67,813			-	67,813				\$67,813	67,813	
437 Theatre Grant - Area C	\$78,987					78,987			-	78,987				\$78,987	78,987	
438 Theatre Grant N. Cowichan	\$136,710					136,710			-	136,710				\$136,710	136,710	
439 Theatre Grant - Ladysmith	\$51,835					51,835			-	51,835				\$51,835	51,835	
440 Cowichan Sportsplex - Area A	15,984					15,984		-	-	15,984				15,984	15,984	
442 Cowichan Sportsplex - Area C	15,266					15,266		-	-	15,266				15,266	15,266	
443 Cowichan Sportsplex - Area D	9,467					9,467		-	-	9,467				9,467	9,467	
444 Cowichan Sportsplex - Area E	11,422					11,422		-	-	11,422				11,422	11,422	
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000	10,000	
451 Recreation Glenora	\$8,454					8,454			-	8,454				\$8,454	8,454	
456 Recreation Saltair	82,272					82,272			-	82,272	36,272		36,000	\$10,000	82,272	
457 Victim Services West	12,500					12,500			-	12,500				\$12,500	12,500	
458 Cowichan Lake Activity Centre	\$55,105					55,105			-	55,105				\$55,105	55,105	
459 Victim Services	80,000					80,000			-	80,000				\$80,000	80,000	

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	460 Recreation N. Oyster	\$94,474					94,474			-	94,474				\$94,474	
461 Cowichan Aquatic Centre - Area E	\$27,405					27,405			-	27,405				\$27,405		27,405
463 Cowichan Wooden Boat Society	\$13,600					13,600			-	13,600				\$13,600		13,600
464 Shawnigan Lake Community Centre	745,575		522,500	24,000	225,000	1,517,075			-	1,517,075	36,315		260,000	\$1,220,760		1,517,075
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$18,000					18,000			-	18,000				\$18,000		18,000
467 Shawnigan Lake Historical Society	17,015					17,015			-	17,015				\$17,015		17,015
469 Cowichan Station Area Association Area E	\$21,524					21,524			-	21,524				\$21,524		21,524
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,506					17,506			-	17,506				\$17,506		17,506
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				\$10,000		10,000
478 Cowichan Station Association Area B	5,000					5,000			-	5,000				\$5,000		5,000
480 Cowichan Aquatic Centre - Area I	\$4,913					4,913			-	4,913				\$4,913		4,913
481 Cowichan Aquatic Centre - Area F	\$4,913					4,913			-	4,913				\$4,913		4,913
488 Shawnigan Basin Society	50,000					50,000			-	50,000				\$50,000		50,000
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		9,000				9,000			-	9,000				\$9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	50,983					50,983			-	50,983				\$50,983		50,983
495 South Cowichan Community Policing	60,019					60,019			-	60,019				\$60,019		60,019
496 Cowichan Community Policing	125,375					125,375			-	125,375				\$125,375		125,375
497 Cowichan Valley Hospice Society	\$61,000					61,000			-	61,000				\$61,000		61,000
575 Engineering Services - Administration				310,000		310,000			-	310,000			50,000	\$260,000		310,000
576 Engineering Services - Utilities				2,410,000	50,000	2,460,000			-	2,460,000	45,812		50,000	\$2,364,188		2,460,000
510 Thetis Island Solid Waste & Recycling		\$22,213				22,213			-	22,213				\$22,213		22,213
515 Curbside Collection			1,135,787	493,400		1,629,187	(120,000)	264,913	144,913	1,774,100		144,820		\$1,629,280		1,774,100
520 Solid Waste Complex	4,520,900		2,541,000	938,296		8,000,196	(136,300)		(136,300)	7,863,896	294,657	264,941		\$7,304,298		7,863,896
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
535 Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				\$95,900		95,900
540 Liquid Waste Plan South Sector	\$190,414					190,414			-	190,414				\$190,414		190,414
550 Street Lighting - Mesachie	6,500					6,500			-	6,500				\$6,500		6,500
551 Street Lighting - Youbou		33,000				33,000			-	33,000				\$33,000		33,000
552 Street Lighting - Brentwood			242	50		292			-	292				\$292		292
553 Street Lighting - Cowichan Bay	5,400					5,400			-	5,400				\$5,400		5,400
554 Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				\$28,000		28,000
555 Street Lighting - Mill Bay			2,400	100		2,500			-	2,500				\$2,500		2,500
556 Street Lighting - Cobble Hill		\$2,150				2,150			-	2,150				\$2,150		2,150
557 Critical Street Lighting A	2,575					2,575			-	2,575				\$2,575		2,575
558 Critical Street Lighting B	1,250					1,250			-	1,250				\$1,250		1,250
559 Critical Street Lighting C	3,200					3,200			-	3,200				\$3,200		3,200
560 Critical Street Lighting D	900					900			-	900				\$900		900
561 Critical Street Lighting E	4,950					4,950			-	4,950				\$4,950		4,950
565 Critical Street Lighting I	\$1,300					1,300			-	1,300				\$1,300		1,300
571 Asset Management				84,879		84,879	84,879		84,879	169,758				\$169,758		169,758
580 Street Lighting - Wilmot Road	4,400					4,400			-	4,400				\$4,400		4,400
581 Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				\$3,600		3,600
583 Street Lighting - Twin Cedars	4,100					4,100			-	4,100				\$4,100		4,100
585 Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				\$4,200		4,200
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water		48,400	32,000			80,400			-	80,400		11,981		\$68,419		80,400
603 Douglas Hill Water		51,200	50,000			101,200			-	101,200		11,337		\$89,863		101,200
604 Lambourn Water		42,000	94,000			136,000			-	136,000		7,088		\$128,912		136,000
605 Arbutus Mountain Water		50,000	50,000			100,000			-	100,000				\$100,000		100,000
606 Malahat Water		32,000	3,000			35,000			-	35,000				\$35,000		35,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
608 Fern Ridge Water		19,600	16,000			35,600	-		-	35,600		1,735		\$33,865		35,600
611 Bald Mountain Water System		52,520	25,000			77,520	(8,000)		(8,000)	69,520				\$69,520		69,520
613 Dogwood Ridge Water System		23,100	26,819	-		49,919			-	49,919	5,319	5,312		\$39,288		49,919
615 Arbutus Ridge Water System			284,205			284,205	(5,000)		(5,000)	279,205		6,608		\$272,597		279,205
616 Carlton Water System		30,000	16,000			46,000			-	46,000		5,665		\$40,335		46,000
617 Shellwood Water System		24,500	23,100			47,600			-	47,600		5,216		\$42,384		47,600
618 Woodley Range Water System		30,000	29,444			59,444			-	59,444				\$59,444		59,444
619 Burnum Water System		46,570	42,000			88,570			-	88,570		22,526		\$66,044		88,570
620 Mesachie Lake Water		32,600	23,000			55,600	(3,000)		(3,000)	52,600				\$52,600		52,600
640 Saltair Water		490,000	191,000	2,910		683,910	100,000		100,000	783,910			400,000	\$383,910		783,910
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		159,354	85,000	520		244,874	(40,000)		(40,000)	204,874	5,358	8,506	-	\$191,010		204,874
660 Honeymoon Bay Water		62,212	72,000			134,212	(5,000)		(5,000)	129,212				\$129,212		129,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		23,000	14,000			37,000	10,000		10,000	47,000			10,000	\$37,000		47,000
680 Shawnigan Lake North Water		281,025	289,110		4,000,000	4,570,135			-	4,570,135		125,000	4,000,000	\$445,135		4,570,135
681 Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
690 Kerry Village Water		20,000	44,000			64,000			-	64,000				\$64,000		64,000
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,050					2,050			-	2,050				\$2,050		2,050
705 Arbutus Mountain Drainage	4,500					4,500			-	4,500				\$4,500		4,500
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	6,900					6,900			-	6,900				\$6,900		6,900
715 Arbutus Ridge Drainage System	20,000					20,000			-	20,000				\$20,000		20,000
799 Shawnigan Creek Cleanout System	13,000					13,000			-	13,000				\$13,000		13,000
800 Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		32,546	110,000	\$386,367		528,913
801 Brulett Sewer System		24,000	24,976			48,976	-		-	48,976		1,976		\$47,000		48,976
802 Sentinel Ridge Sewer		52,950	78,000	-		130,950	-		-	130,950				\$130,950		130,950
803 Twin Cedars Sewer		52,000	34,500	7,657		94,157	-		-	94,157				\$94,157		94,157
804 Lambourn Sewer		38,960	86,600			125,560	-		-	125,560		10,632		\$114,928		125,560
805 Arbutus Mountain Sewer		95,000	55,000			150,000	20,000		20,000	170,000			20,000	\$150,000		170,000
806 Malahat Sewer		30,500	3,000			33,500			-	33,500				\$33,500		33,500
809 Cobble Hill Sewer		35,000	30,500			65,500	(2,000)		(2,000)	63,500	5,305	2,880		\$55,315		63,500
810 Mesachie Lake Sewer		36,000	17,354	-	-	53,354			-	53,354		16,940		\$36,414		53,354
811 Bald Mountian Sewer System		53,500	22,000			75,500	(1,000)		(1,000)	74,500				\$74,500		74,500
813 Mill Springs Sewer System		109,600	85,000			194,600	(2,000)		(2,000)	192,600				\$192,600		192,600
815 Arbutus Ridge Sewer System			422,755	-	-	422,755	-		-	422,755		143,284	-	\$279,471		422,755
820 Eagle Heights Sewer			262,000			262,000	144,453		144,453	406,453			150,000	\$256,453		406,453
830 Maple Hills Sewer		28,000	18,000			46,000	-		-	46,000				\$46,000		46,000
840 Shawnigan Lake Sewer		155,000	161,100	1,000		317,100	-		-	317,100	9,374	31,725		\$276,001		317,100
850 Kerry Village Sewer		28,000	75,000	4,000		107,000	(3,000)		(3,000)	104,000		6,287		\$97,713		104,000
860 Youbou Sewer System		40,000	16,000			56,000	(5,000)		(5,000)	51,000	7,884			\$43,116		51,000
6zz Elkington Water System		-	35,000			35,000				35,000				\$35,000		35,000
8xx Elkington Forest Sewer System		-	59,000			59,000				59,000				\$59,000		59,000
TOTALS	39,580,930	2,662,671	11,758,212	14,421,385	4,275,000	72,698,198	452,876	264,913	717,789	73,415,987	2,761,182	5,101,697	8,926,533	56,626,575	-	73,415,987

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	2,633,120			228,500	2,861,620			-	2,861,620			-	\$2,861,620		2,861,620
101	Community Health Network					-			-	-				-		-
102	V. I. Regional Library	1,960,758				1,960,758			-	1,960,758				\$1,960,758		1,960,758
103	Homelessness					-			-	-				-		-
105	H.R. / I.T. / M.I.A./G.I.S.				2,240,352	2,240,352			-	2,240,352	\$32,855			\$2,207,497		2,240,352
106	Malahat Transit	410,631		367,083	11,000	1,788,714		-	-	1,788,714		28,283	1,000,000	\$760,431		1,788,714
107	Transit	2,574,952		605,000	112,000	3,291,952		-	-	3,291,952				\$3,291,952		3,291,952
109	911	1,030,516				1,030,516		(50,000)	(50,000)	980,516			-	\$980,516		980,516
119	Grants-in-Aid	141,000				141,000			-	141,000				\$141,000		141,000
121	Economic Development	\$486,000			50,000	536,000			-	536,000				\$536,000		536,000
123	Regional Tourism	120,000				120,000			-	120,000				\$120,000		120,000
130	Electoral Feasibility Studies	20,000				20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	610,000			310,000	920,000			-	920,000				\$920,000		920,000
150	Municipalities - M.F.A. Debt				3,342,354	3,342,354			-	3,342,354		\$3,342,354		-		3,342,354
199	Parks, Recreation, Culture & Facilities				507,375	507,375			-	507,375				\$507,375		507,375
200	Administration Building				815,812	815,812			-	815,812	52,916	154,753	75,000	\$533,143		815,812
205	Emergency Planning	801,479		28,123		829,602		(10,000)	(10,000)	819,602				\$819,602		819,602
230	Community Parks	1,881,420		3,000	22,536	1,906,956	70,000		70,000	1,976,956	\$357,487		\$236,350	\$1,383,119		1,976,956
250	Electoral Area Services	927,101				927,101			-	927,101				\$927,101		927,101
279	Parks & Trails	873,892				873,892		(\$10,000)	(10,000)	863,892				\$850,500		863,892
280	Regional Parks	\$1,009,112			286,801	1,295,913			-	1,295,913	97,454		286,801	\$911,658		1,295,913
281	Bright Angel Park	65,500		5,000		70,500			-	70,500				\$70,500		70,500
282	South Cowichan Community Parks	62,500				62,500			-	62,500				\$62,500		62,500
283	Kinsol Trestle	105,000				105,000		(80,000)	(80,000)	25,000				\$25,000		25,000
285	Regional Parkland Acquisition	865,000				865,000		(122,673)	(122,673)	742,327	\$742,327					742,327
310	Animal Control	57,379			83,316	140,695			-	140,695				\$140,695		140,695
320	Enforcement & Inspection	\$532,758			650,000	1,182,758	25,000		25,000	1,207,758	10,512			\$1,197,246		1,207,758
325	Community Planning	2,416,819		162,000		2,578,819	(6,000)		(6,000)	2,572,819	39,019			\$2,533,800		2,572,819
350	North Oyster Fire Protection	453,458		94,633		548,091		(102,553)	(102,553)	445,538	168,764			\$276,774		445,538
351	Mesachie Lake Fire Protection	50,000			6,000	56,000		(1,300)	(1,300)	54,700				\$54,700		54,700
352	Lake Cowichan Fire Protection	\$292,451				292,451			-	292,451				\$292,451		292,451
353	Saltair Fire Protection	195,017				195,017			-	195,017				\$195,017		195,017
354	Sahtlam Fire Protection	244,907		1,935		246,842		-	-	246,842	38,991	12,487	15,000	\$180,364		246,842
355	Malahat Fire Protection	189,312		52,621		241,933	40,000		40,000	281,933		21,582	40,000	\$220,351		281,933
356	Eagle Heights Fire Protection	207,675				207,675		-	-	207,675				\$207,675		207,675
357	Honeymoon Bay Fire Protection	190,354				190,354		(15,000)	(15,000)	175,354				\$175,354		175,354
358	Youbou Fire Protection	185,992				185,992	100,000		100,000	285,992			100,000	\$185,992		285,992
400	Arts and Culture	130,000				130,000			-	130,000				\$130,000		130,000
405	Cowichan Lake Recreation	2,696,902		450,000	105,000	3,251,902		(50,000)	(50,000)	3,201,902	93,259	477,957	105,000	\$2,525,686		3,201,902
411	Kerry Park Recreation	2,945,790		845,000	55,000	5,020,790		-	-	5,020,790	67,878	92,212	1,550,000	\$3,310,700		5,020,790
417	Kerry Park Aquatic Service	100,000				100,000			-	100,000				\$100,000		100,000
420	Island Savings Centre	5,768,981		1,818,764	660,920	8,248,665		(\$468,000)	(468,000)	7,780,665	\$108,023	\$135,606	\$1,392,000	\$6,145,036		7,780,665
429	Island Savings Centre Theatre Loan	-				-			-	-				-		-
435	Theatre Grant - Area A	42,657				42,657			-	42,657				\$42,657		42,657
436	Theatre Grant - Area B	69,170				69,170			-	69,170				\$69,170		69,170
437	Theatre Grant - Area C	\$80,567				80,567			-	80,567				\$80,567		80,567
438	Theatre Grant N. Cowichan	\$139,444				139,444			-	139,444				\$139,444		139,444
439	Theatre Grant - Ladysmith	\$52,872				52,872			-	52,872				\$52,872		52,872
440	Cowichan Sportsplex - Area A	16,304				16,304			-	16,304				\$16,304		16,304
442	Cowichan Sportsplex - Area C	15,572				15,572			-	15,572				\$15,572		15,572
443	Cowichan Sportsplex - Area D	9,656				9,656			-	9,656				\$9,656		9,656
444	Cowichan Sportsplex - Area E	11,650				11,650			-	11,650				\$11,650		11,650
450	Recreation Mill Bay	10,000				10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$8,454				8,454			-	8,454				\$8,454		8,454
456	Recreation Saltair	82,272				82,272			-	82,272	36,272		36,000	\$10,000		82,272
457	Victim Services West	12,500				12,500			-	12,500				\$12,500		12,500
458	Cowichan Lake Activity Centre	\$55,105				55,105			-	55,105				\$55,105		55,105
459	Victim Services	80,000				80,000			-	80,000				\$80,000		80,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
460 Recreation N. Oyster	\$96,363					96,363			-	96,363				\$96,363		96,363
461 Cowichan Aquatic Centre - Area E	\$27,953					27,953				27,953				\$27,953		27,953
463 Cowichan Wooden Boat Society	\$13,600					13,600			-	13,600				\$13,600		13,600
464 Shawnigan Lake Community Centre	760,335		525,700	120,000		1,406,035			-	1,406,035	98,065		75,000	\$1,232,970		1,406,035
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$18,000					18,000			-	18,000				\$18,000		18,000
467 Shawnigan Lake Historical Society	17,015					17,015			-	17,015				\$17,015		17,015
469 Cowichan Station Area Association Area	\$21,524					21,524			-	21,524				\$21,524		21,524
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,506					17,506			-	17,506				\$17,506		17,506
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				\$10,000		10,000
478 Cowichan Station Association Area B	5,000					5,000			-	5,000				\$5,000		5,000
480 Cowichan Aquatic Centre - Area F	\$5,011					5,011		-	-	5,011				\$5,011		5,011
481 Cowichan Aquatic Centre - Area I	\$5,011					5,011		-	-	5,011				\$5,011		5,011
488 Shawnigan Basin Society	50,000					50,000			-	50,000				\$50,000		50,000
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		9,000				9,000			-	9,000				\$9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	50,983					50,983			-	50,983				\$50,983		50,983
495 South Cowichan Community Policing	60,019					60,019			-	60,019				\$60,019		60,019
496 Cowichan Community Policing	125,375					125,375			-	125,375				\$125,375		125,375
497 Cowichan Valley Hospice Society	\$61,000					61,000		-	-	61,000				\$61,000		61,000
575 Engineering Services - Administration				260,000		260,000			-	260,000				\$260,000		260,000
576 Engineering Services - Utilities				2,460,000	50,000	2,510,000			-	2,510,000	54,739		50,000	\$2,405,261		2,510,000
510 Thetis Island Solid Waste & Recycling		\$22,213				22,213			-	22,213				\$22,213		22,213
515 Curbside Collection			1,121,296	493,400		1,614,696	(120,000)	311,989	191,989	1,806,685		144,820		\$1,661,865		1,806,685
520 Solid Waste Complex	4,520,900		2,541,000	1,028,996		8,090,896	(136,300)		(136,300)	7,954,596	244,075	257,514		\$7,453,007		7,954,596
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$194,222					194,222			-	194,222				\$194,222		194,222
550 Street Lighting - Mesachie	6,750					6,750			-	6,750				\$6,750		6,750
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			250	50		300			-	300				\$300		300
553 Street Lighting - Cowichan Bay	5,600					5,600			-	5,600				\$5,600		5,600
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,450	100		2,550			-	2,550				\$2,550		2,550
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	2,650					2,650			-	2,650				\$2,650		2,650
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,300					3,300			-	3,300				\$3,300		3,300
560 Critical Street Lighting D	900					900			-	900				\$900		900
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,340					1,340			-	1,340				\$1,340		1,340
571 Asset Management				86,577		86,577	86,577		86,577	173,154				\$173,154		173,154
580 Street Lighting - Wilmot Road	4,450					4,450			-	4,450				\$4,450		4,450
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	4,200					4,200			-	4,200				\$4,200		4,200
585 Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				\$4,200		4,200
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water		49,960	34,000			83,960	-		-	83,960		11,981		\$71,979		83,960
603 Douglas Hill Water		51,200	51,000		-	102,200	-		-	102,200		11,337		\$90,863		102,200
604 Lambourn Water		43,000	94,000			137,000			-	137,000		7,088		\$129,912		137,000
605 Arbutus Mountain Water		55,000	50,000			105,000			-	105,000				\$105,000		105,000
606 Malahat Water		36,000	5,000			41,000			-	41,000				\$41,000		41,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
608 Fern Ridge Water		20,000	16,000		45,000	81,000	5,000		5,000	86,000		3,000	50,000	\$33,000		86,000
611 Bald Mountain Water System		52,520	27,000			79,520	(7,000)		(7,000)	72,520				\$72,520		72,520
613 Dogwood Ridge Water System		28,000	26,819			54,819	(4,400)		(4,400)	50,419	5,319	5,312		\$39,788		50,419
615 Arbutus Ridge Water System			292,700			292,700	(5,000)		(5,000)	287,700		6,608		\$281,092		287,700
616 Carlton Water System		30,000	16,000	100,000		146,000			-	146,000		5,665	100,000	\$40,335		146,000
617 Shellwood Water System		25,000	23,100			48,100			-	48,100		5,216		\$42,884		48,100
618 Woodley Range Water System		30,000	29,444			59,444			-	59,444				\$59,444		59,444
619 Burnum Water System		46,570	43,000			89,570			-	89,570		22,526		\$67,044		89,570
620 Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				\$53,000		53,000
640 Saltair Water		490,000	192,000	2,920		684,920			-	684,920			300,000	\$384,920		684,920
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		177,858	85,000	520		263,378			-	263,378	5,358	8,506	50,000	\$199,514		263,378
660 Honeymoon Bay Water		62,212	72,000			134,212	(5,000)		(5,000)	129,212				\$129,212		129,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670 Cherry Point Water		28,000	14,000			42,000	(2,000)		(2,000)	40,000			-	\$40,000		40,000
680 Shawnigan Lake North Water		281,025	293,159			574,184			-	574,184		257,000		\$317,184		574,184
681 Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
690 Kerry Village Water		22,600	44,000			66,600			-	66,600				\$66,600		66,600
701 Wilmot Road Drainage	7,000			3,000		10,000			-	10,000				\$10,000		10,000
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	4,500					4,500			-	4,500				\$4,500		4,500
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	4,400					4,400			-	4,400				\$4,400		4,400
714 Cobble Hill Drainage System	7,000			3,000		10,000			-	10,000				\$10,000		10,000
715 Arbutus Ridge Drainage System	20,000					20,000			-	20,000				\$20,000		20,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	300,000		1,390,000	1,923,500	195,413		195,413	2,118,913		44,673	1,690,000	\$384,240		2,118,913
801 Brulett Sewer System		25,000	24,926	-	-	49,926	-		-	49,926		1,976		\$47,950		49,926
802 Sentinel Ridge Sewer		52,950	80,000			132,950	-		-	132,950				\$132,950		132,950
803 Twin Cedars Sewer		55,000	34,500	7,657		97,157	-		-	97,157				\$97,157		97,157
804 Lambourn Sewer		39,000	86,459	-		125,459	-		-	125,459		10,632		\$114,827		125,459
805 Arbutus Mountain Sewer		95,000	55,000			150,000	-		-	150,000				\$150,000		150,000
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
809 Cobble Hill Sewer		35,000	30,600			65,600	(3,000)		(3,000)	62,600		5,305		\$57,295		62,600
810 Mesachie Lake Sewer		37,000	17,354	-		54,354			-	54,354		16,940	-	\$37,414		54,354
811 Bald Mountian Sewer System		53,500	24,000			77,500	(2,000)		(2,000)	75,500				\$75,500		75,500
813 Mill Springs Sewer System		109,600	85,000			194,600	(2,000)		(2,000)	192,600				\$192,600		192,600
815 Arbutus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		\$274,471		417,755
820 Eagle Heights Sewer			270,000			270,000	1,774,453		1,774,453	2,044,453			1,780,000	\$264,453		2,044,453
830 Maple Hills Sewer		30,000	18,000			48,000	(2,000)		(2,000)	46,000				\$46,000		46,000
840 Shawnigan Lake Sewer		160,000	161,100	1,000		322,100	(10,000)		(10,000)	312,100	9,374	5,252	20,000	\$277,474		312,100
850 Kerry Village Sewer		28,000	75,000	4,000		107,000	(3,000)		(3,000)	104,000		6,287		\$97,713		104,000
860 Youbou Sewer System		40,000	16,000			56,000	10,000		10,000	66,000			20,000	\$46,000		66,000
6zz Elkington Water System		-	41,000			41,000				41,000				\$41,000		41,000
8xx Elkington Forest Sewer System		-	61,000			61,000				61,000				\$61,000		61,000
TOTALS	40,569,580	2,747,125	11,862,771	14,064,286	3,660,000	72,903,761	1,081,217	311,989	1,393,206	74,296,967	2,276,079	5,311,373	8,971,151	57,738,365		74,296,967

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	2,716,440			228,500		2,944,940			-	2,944,940			35,000	\$2,909,940		2,944,940
101 Community Health Network						-			-	-				-		-
102 V. I. Regional Library	1,999,973					1,999,973			-	1,999,973				\$1,999,973		1,999,973
103 Homelessness						-			-	-				-		-
105 H.R. / I.T. / M.I.A./G.I.S.				2,299,538		2,299,538			-	2,299,538	32,855			\$2,266,683		2,299,538
106 Malahat Transit	444,976		387,273	11,500		843,749			-	843,749		68,109		\$775,640		843,749
107 Transit	2,605,516		638,275	114,000		3,357,791			-	3,357,791		-		\$3,357,791		3,357,791
109 911	1,040,821			-		1,040,821	(50,000)	(50,000)	-	990,821			-	\$990,821		990,821
119 Grants-in-Aid	141,000					141,000			-	141,000				\$141,000		141,000
121 Economic Development	\$496,000			50,000		546,000			-	546,000				\$546,000		546,000
123 Regional Tourism	120,000			-		120,000			-	120,000				\$120,000		120,000
130 Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131 Environmental Initiatives	620,000			310,000		930,000			-	930,000				\$930,000		930,000
150 Municipalities - M.F.A. Debt				3,232,354		3,232,354			-	3,232,354		\$3,232,354		-		3,232,354
199 Parks, Recreation, Culture & Facilities				517,522		517,522			-	517,522				\$517,522		517,522
200 Administration Building				826,474		826,474			-	826,474	52,916	154,753	75,000	\$543,805		826,474
205 Emergency Planning	809,494		28,404	-		837,898	(15,000)	(15,000)	-	822,898				\$822,898		822,898
230 Community Parks	1,685,119		4,000	22,536		1,711,655	-	-	-	1,711,655	-		\$324,000	\$1,387,655		1,711,655
250 Electoral Area Services	945,643					945,643			-	945,643				\$945,643		945,643
279 Parks & Trails	890,792					890,792	(\$10,000)	(10,000)	-	880,792	13,392			\$867,400		880,792
280 Regional Parks	\$1,026,075					1,026,075			-	1,026,075	96,185			\$929,890		1,026,075
281 Bright Angel Park	65,500		5,000			70,500			-	70,500				\$70,500		70,500
282 South Cowichan Community Parks	62,500					62,500			-	62,500				\$62,500		62,500
283 Kinsol Trestle	105,000					105,000	315,000	315,000	-	420,000			400,000	\$20,000		420,000
285 Regional Parkland Acquisition	865,000					865,000	(122,673)	(122,673)	-	742,327	\$742,327			\$0		742,327
310 Animal Control	58,526			84,983		143,509			-	143,509				\$143,509		143,509
320 Enforcement & Inspection	\$581,700			650,000		1,231,700			-	1,231,700				\$1,221,188		1,231,700
325 Community Planning	2,464,519		165,000			2,629,519	(6,000)	(6,000)	-	2,623,519	39,019			\$2,584,500		2,623,519
350 North Oyster Fire Protection	457,985		94,633			552,618	(104,313)	(104,313)	-	448,305	168,764			\$279,541		448,305
351 Mesachie Lake Fire Protection	50,000		-	6,000	-	56,000	(1,300)	(1,300)	-	54,700	-	-		\$54,700		54,700
352 Lake Cowichan Fire Protection	\$298,300					298,300			-	298,300				\$298,300		298,300
353 Saltair Fire Protection	198,917					198,917			-	198,917				\$198,917		198,917
354 Sahtlam Fire Protection	244,907		1,935			246,842	-	-	-	246,842			50,000	196,842		246,842
355 Malahat Fire Protection	189,312		52,621			241,933	(20,000)	(20,000)	-	221,933		21,582		\$200,351		221,933
356 Eagle Heights Fire Protection	211,829					211,829	-	-	-	211,829				\$211,829		211,829
357 Honeymoon Bay Fire Protection	192,257					192,257	(15,000)	(15,000)	-	177,257				\$177,257		177,257
358 Youbou Fire Protection	185,992					185,992	7,000	7,000	-	192,992			7,000	\$185,992		192,992
400 Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405 Cowichan Lake Recreation	2,655,719		450,000	340,000		3,445,719	(50,000)	(50,000)	-	3,395,719	50,824	477,957	340,000	\$2,526,938		3,395,719
411 Kerry Park Recreation	3,002,348		850,000	55,000		3,907,348	340,000	340,000	-	4,247,348	263,221	92,212	515,000	\$3,376,915		4,247,348
417 Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	5,193,307		1,850,349	385,920	1,000,000	8,429,576	(\$468,000)	(468,000)	-	7,961,576	\$108,023	\$135,606	\$1,450,000	\$6,267,947		7,961,576
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	43,511					43,511			-	43,511				\$43,511		43,511
436 Theatre Grant - Area B	70,553					70,553			-	70,553				\$70,553		70,553
437 Theatre Grant - Area C	\$82,178					82,178			-	82,178				\$82,178		82,178
438 Theatre Grant N. Cowichan	\$142,233					142,233			-	142,233				\$142,233		142,233
439 Theatre Grant - Ladysmith	\$53,929					53,929			-	53,929				\$53,929		53,929
440 Cowichan Sportsplex - Area A	16,630					16,630		-	-	16,630				16,630		16,630
442 Cowichan Sportsplex - Area C	15,883					15,883		-	-	15,883				15,883		15,883
443 Cowichan Sportsplex - Area D	9,849					9,849		-	-	9,849				9,849		9,849
444 Cowichan Sportsplex - Area E	11,883					11,883		-	-	11,883				11,883		11,883
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$8,454					8,454			-	8,454				\$8,454		8,454
456 Recreation Saltair	82,272					82,272			-	82,272	36,272		36,000	\$10,000		82,272
457 Victim Services West	12,500					12,500			-	12,500				\$12,500		12,500
458 Cowichan Lake Activity Centre	\$55,105					55,105			-	55,105				\$55,105		55,105
459 Victim Services	80,000					80,000			-	80,000				\$80,000		80,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	460 Recreation N. Oyster	\$98,290					98,290			-	98,290				\$98,290	
461 Cowichan Aquatic Centre - Area E	\$28,512					28,512			-	28,512				\$28,512		28,512
463 Cowichan Wooden Boat Society	\$13,600					13,600			-	13,600				\$13,600		13,600
464 Shawnigan Lake Community Centre	788,365		530,000	75,000		1,393,365		-	-	1,393,365	98,065		50,000	\$1,245,300		1,393,365
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$18,000					18,000			-	18,000				\$18,000		18,000
467 Shawnigan Lake Historical Society	17,015					17,015			-	17,015				\$17,015		17,015
469 Cowichan Station Area Association Area E	\$21,524					21,524			-	21,524				\$21,524		21,524
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,506					17,506			-	17,506				\$17,506		17,506
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				\$10,000		10,000
478 Cowichan Station Association Area B	5,000					5,000			-	5,000				\$5,000		5,000
480 Cowichan Aquatic Centre - Area F	\$5,111					5,111		-	-	5,111				\$5,111		5,111
481 Cowichan Aquatic Centre - Area I	\$5,111					5,111		-	-	5,111				\$5,111		5,111
488 Shawnigan Basin Society	50,000					50,000			-	50,000				\$50,000		50,000
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		9,000				9,000			-	9,000				\$9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	50,983					50,983			-	50,983				\$50,983		50,983
495 South Cowichan Community Policing	60,019					60,019			-	60,019				\$60,019		60,019
496 Cowichan Community Policing	125,375					125,375			-	125,375				\$125,375		125,375
497 Cowichan Valley Hospice Society	\$61,000					61,000		-	-	61,000				\$61,000		61,000
575 Engineering Services - Administration				265,000		265,000			-	265,000				\$265,000		265,000
576 Engineering Services - Utilities				2,522,000	60,000	2,582,000			-	2,582,000	62,000		60,000	\$2,460,000		2,582,000
510 Thetis Island Solid Waste & Recycling		\$22,213				22,213			-	22,213				\$22,213		22,213
515 Curbside Collection			1,107,458	493,400		1,600,858	(120,000)	359,065	239,065	1,839,923		144,820		\$1,695,103		1,839,923
520 Solid Waste Complex	4,520,900		2,541,000	1,130,898		8,192,798	(136,300)		(136,300)	8,056,498	219,357	232,451		\$7,604,690		8,056,498
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		35,000				35,000			-	35,000				\$35,000		35,000
552 Street Lighting - Brentwood			260	50		310			-	310				\$310		310
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	32,000					32,000			-	32,000				\$32,000		32,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,250				2,250			-	2,250				\$2,250		2,250
557 Critical Street Lighting A	2,725					2,725			-	2,725				\$2,725		2,725
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,400					3,400			-	3,400				\$3,400		3,400
560 Critical Street Lighting D	950					950			-	950				\$950		950
561 Critical Street Lighting E	5,250					5,250			-	5,250				\$5,250		5,250
565 Critical Street Lighting I	\$1,380					1,380			-	1,380				\$1,380		1,380
571 Asset Management				88,309		88,309	88,308		88,308	176,617				\$176,617		176,617
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,800					3,800			-	3,800				\$3,800		3,800
583 Street Lighting - Twin Cedars	4,200					4,200			-	4,200				\$4,200		4,200
585 Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				\$4,300		4,300
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water		49,960	35,000			84,960			-	84,960		11,981		\$72,979		84,960
603 Douglas Hill Water		51,200	52,000			103,200			-	103,200		11,337		\$91,863		103,200
604 Lambourn Water		43,000	95,000			138,000			-	138,000		7,088		\$130,912		138,000
605 Arbutus Mountain Water		110,000	52,000	50,000	110,000	322,000			-	322,000			160,000	\$162,000		322,000
606 Malahat Water		50,000	10,000			60,000			-	60,000				\$60,000		60,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
608 Fern Ridge Water		22,700	16,000			38,700	(2,000)		(2,000)	36,700		3,000		\$33,700		36,700
611 Bald Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520				\$72,520		72,520
613 Dogwood Ridge Water System		28,850	26,819			55,669	4,400		4,400	60,069	5,319	5,312	10,000	\$39,438		60,069
615 Arbutus Ridge Water System			300,000			300,000	45,000		45,000	345,000		6,608	50,000	\$288,392		345,000
616 Carlton Water System		31,000	16,000			47,000			-	47,000				\$41,335		47,000
617 Shellwood Water System		25,000	23,500			48,500			-	48,500				\$43,284		48,500
618 Woodley Range Water System		31,000	29,444			60,444			-	60,444				\$60,444		60,444
619 Burnum Water System		46,570	44,000			90,570			-	90,570		22,526		\$68,044		90,570
620 Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				\$53,000		53,000
640 Saltair Water		490,000	193,000	2,930		685,930			-	685,930			300,000	\$385,930		685,930
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		178,504	85,000	520		264,024	(50,000)		(50,000)	214,024	5,358	8,506		\$200,160		214,024
660 Honeymoon Bay Water		62,212	73,000			135,212	(5,000)		(5,000)	130,212				\$130,212		130,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670 Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600				\$40,600		40,600
680 Shawnigan Lake North Water		281,025	286,600			567,625			-	567,625		257,000		\$310,625		567,625
681 Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
690 Kerry Village Water		22,600	44,000			66,600			-	66,600				\$66,600		66,600
701 Wilmot Road Drainage	8,000			2,000		10,000			-	10,000				\$10,000		10,000
702 Sentinel Ridge Drainage	6,000					6,000	2,000		2,000	8,000				\$8,000		8,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000			1,000		6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	5,000					5,000			-	5,000				\$5,000		5,000
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	20,000					20,000			-	20,000				\$20,000		20,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,787	30,000	\$366,126		528,913
801 Brulett Sewer System		25,000	24,926	-	-	49,926			-	49,926		1,976		\$47,950		49,926
802 Sentinel Ridge Sewer		52,950	80,000			132,950			-	132,950				\$132,950		132,950
803 Twin Cedars Sewer		62,320	35,000	7,657		104,977			-	104,977			10,000	\$94,977		104,977
804 Lambourn Sewer		39,000	87,959			126,959			-	126,959		10,632		\$116,327		126,959
805 Arbutus Mountain Sewer		96,000	55,000			151,000			-	151,000				\$151,000		151,000
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
809 Cobble Hill Sewer		46,710	32,000			78,710	(5,000)		(5,000)	73,710		5,305		\$68,405		73,710
810 Mesachie Lake Sewer		37,000	17,354			54,354			-	54,354		16,940		\$37,414		54,354
811 Bald Mountian Sewer System		55,000	25,000			80,000	(5,000)		(5,000)	75,000				\$75,000		75,000
813 Mill Springs Sewer System		112,329	85,000			197,329	(3,000)		(3,000)	194,329				\$194,329		194,329
815 Arbutus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		\$274,471		417,755
820 Eagle Heights Sewer			300,000			300,000	144,453		144,453	444,453			150,000	\$294,453		444,453
830 Maple Hills Sewer		30,000	20,000			50,000	(4,000)		(4,000)	46,000				\$46,000		46,000
840 Shawnigan Lake Sewer		160,000	165,000	1,000		326,000	(10,000)		(10,000)	316,000	9,374	4,131	20,000	\$282,495		316,000
850 Kerry Village Sewer		31,100	75,000	4,000		110,100	(3,000)		(3,000)	107,100		6,287		\$100,813		107,100
860 Youbou Sewer System		41,000	16,000			57,000	(11,000)		(11,000)	46,000				\$46,000		46,000
6zz Elkington Water System		-	\$70,000			70,000				70,000				70,000		70,000
8xx Elkington Forest Sewer System		-	79,000			79,000				79,000				\$79,000		79,000
TOTALS	40,291,394	2,853,330	12,052,065	13,784,291	1,170,000	70,151,081	(296,012)	359,065	63,053	70,214,134	2,013,783	5,290,642	4,072,000	58,837,709	-	70,214,134

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	100	General Government	2,729,840			228,500				-	2,958,340			-	\$2,958,340	
101	Community Health Network								-	-				-		-
102	V. I. Regional Library	2,039,972							-	2,039,972				\$2,039,972		2,039,972
103	Homelessness								-	-				-		-
105	H.R. / I.T. / M.I.A./G.I.S.				2,351,261			12,000		2,351,261			12,000	2,363,261	32,855	2,363,261
106	Malahat Transit	459,989		387,273	12,000				-	859,262				859,262	68,109	859,262
107	Transit	2,725,842		642,775	116,000				-	3,484,617				3,484,617	-	3,484,617
109	911	1,051,227			-			(50,000)		1,001,227				\$1,001,227	-	1,001,227
119	Grants-in-Aid	141,000							-	141,000				\$141,000		141,000
121	Economic Development	\$506,000			50,000				-	556,000				\$556,000		556,000
123	Regional Tourism	120,000			-				-	120,000				\$120,000		120,000
130	Electoral Feasibility Studies	20,000			-				-	20,000				\$20,000		20,000
131	Environmental Initiatives	630,000			310,000				-	940,000				\$940,000		940,000
150	Municipalities - M.F.A. Debt				\$3,222,354				-	3,222,354				-		3,222,354
199	Parks, Recreation, Culture & Facilities				527,873				-	527,873			\$3,222,354	\$527,873		527,873
200	Administration Building				832,486				-	832,486		52,916	149,888	75,000	\$554,682	832,486
205	Emergency Planning	817,589		28,688	-			(20,000)		846,277				826,277		826,277
230	Community Parks	1,689,119		4,000	22,536			-		1,715,655			\$312,000	\$1,403,655		1,715,655
250	Electoral Area Services	1,059,555							-	1,059,555				\$1,059,555		1,059,555
279	Parks & Trails	895,511				40,000			-	935,511			\$40,000	\$885,000		935,511
280	Regional Parks	\$1,023,951							-	1,023,951			50,000	\$948,489		1,023,951
281	Bright Angel Park	65,500		5,000					-	70,500				\$70,500		70,500
282	South Cowichan Community Parks	62,500							-	62,500				\$62,500		62,500
283	Kinsol Trestle	105,000						(85,000)		20,000				\$20,000		20,000
285	Regional Parkland Acquisition	865,000				775,000		(122,673)		1,640,000			775,000	\$0		1,517,327
310	Animal Control	59,697			86,682				-	146,379				\$146,379		146,379
320	Enforcement & Inspection	\$581,701			650,000				-	1,231,701			10,512	\$1,221,189		1,231,701
325	Community Planning	2,488,309		165,000				(6,500)		2,653,309			10,609	\$2,636,200		2,646,809
350	North Oyster Fire Protection	462,557		94,633				(106,089)		557,190			168,764	\$282,337		451,101
351	Mesachie Lake Fire Protection	50,000			6,000			(1,300)		56,000				\$54,700		54,700
352	Lake Cowichan Fire Protection	\$304,266							-	304,266				\$304,266		304,266
353	Saltair Fire Protection	202,895							-	202,895				\$202,895		202,895
354	Sahtlam Fire Protection	244,907		1,935				-		246,842			50,000	\$196,842		246,842
355	Malahat Fire Protection	189,312		52,621				25,000		266,933		21,582	45,000	\$200,351		266,933
356	Eagle Heights Fire Protection	216,065						-		216,065				\$216,065		216,065
357	Honeymoon Bay Fire Protection	194,180						-		194,180			45,000	\$149,180		194,180
358	Youbou Fire Protection	185,992						-		185,992				\$185,992		185,992
400	Arts and Culture	162,500							-	162,500				\$162,500		162,500
405	Cowichan Lake Recreation	2,606,252		450,000	150,000			(50,000)		3,156,252			150,000	\$2,528,295		3,156,252
411	Kerry Park Recreation	2,907,888		855,000	55,000				-	3,817,888		263,221	92,212	18,000	\$3,444,455	3,817,888
417	Kerry Park Aquatic Service	\$100,000							-	100,000				\$100,000		100,000
420	Island Savings Centre	5,221,449		1,882,565	385,920			532,000		7,489,934		\$108,023	\$135,606	\$1,385,000	\$6,393,305	8,021,934
429	Island Savings Centre Theatre Loan	-							-	-				-		-
435	Theatre Grant - Area A	43,512							-	43,512				\$43,512		43,512
436	Theatre Grant - Area B	71,964							-	71,964				\$71,964		71,964
437	Theatre Grant - Area C	\$83,822							-	83,822				\$83,822		83,822
438	Theatre Grant N. Cowichan	\$145,078							-	145,078				\$145,078		145,078
439	Theatre Grant - Ladysmith	\$55,008							-	55,008				\$55,008		55,008
440	Cowichan Sportsplex - Area A	16,963							-	16,963				\$16,963		16,963
442	Cowichan Sportsplex - Area C	16,200							-	16,200				\$16,200		16,200
443	Cowichan Sportsplex - Area D	10,046							-	10,046				\$10,046		10,046
444	Cowichan Sportsplex - Area E	12,121							-	12,121				\$12,121		12,121
450	Recreation Mill Bay	10,000							-	10,000				\$10,000		10,000
451	Recreation Glenora	\$8,454							-	8,454				\$8,454		8,454
456	Recreation Saltair	82,272							-	82,272		36,272	36,000	\$10,000		82,272
457	Victim Services West	12,500							-	12,500				\$12,500		12,500
458	Cowichan Lake Activity Centre	\$55,105							-	55,105				\$55,105		55,105
459	Victim Services	80,000							-	80,000				\$80,000		80,000
460	Recreation N. Oyster	\$100,256							-	100,256				\$100,256		100,256
461	Cowichan Aquatic Centre - Area E	\$29,083							-	29,083				\$29,083		29,083

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
463 Cowichan Wooden Boat Society	\$13,600					13,600			-	13,600				\$13,600		13,600
464 Shawnigan Lake Community Centre	796,825		535,000	24,000		1,355,825		-	-	1,355,825	98,065			\$1,257,760		1,355,825
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$18,000					18,000			-	18,000				\$18,000		18,000
467 Shawnigan Lake Historical Society	17,015					17,015			-	17,015				\$17,015		17,015
469 Cowichan Station Area Association Area E	\$21,524					21,524			-	21,524				\$21,524		21,524
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,506					17,506			-	17,506				\$17,506		17,506
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				\$10,000		10,000
478 Cowichan Station Association Area B	5,000					5,000			-	5,000				\$5,000		5,000
480 Cowichan Aquatic Centre - Area F	\$5,213					5,213		-	-	5,213				\$5,213		5,213
481 Cowichan Aquatic Centre - Area I	\$5,213					5,213		-	-	5,213				\$5,213		5,213
488 Shawnigan Basin Society	50,000					50,000			-	50,000				\$50,000		50,000
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		9,000				9,000			-	9,000				\$9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	50,983					50,983			-	50,983				\$50,983		50,983
495 South Cowichan Community Policing	60,019					60,019			-	60,019				\$60,019		60,019
496 Cowichan Community Policing	125,375					125,375			-	125,375				\$125,375		125,375
497 Cowichan Valley Hospice Society	\$61,000					61,000		-	-	61,000				\$61,000		61,000
575 Engineering Services - Administration				315,000		315,000			-	315,000		50,000		\$265,000		315,000
576 Engineering Services - Utilities				2,535,000	60,000	2,595,000			-	2,595,000	45,000	60,000		\$2,490,000		2,595,000
510 Thetis Island Solid Waste & Recycling		\$22,213				22,213			-	22,213				\$22,213		22,213
515 Curbside Collection			1,094,284	493,400		1,587,684	(120,000)	406,141	286,141	1,873,825		144,820		\$1,729,005		1,873,825
520 Solid Waste Complex	4,520,900		2,541,000	1,243,332		8,305,232	(136,300)		(136,300)	8,168,932	219,357	232,451		\$7,717,124		8,168,932
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068			-	202,068				\$202,068		202,068
550 Street Lighting - Mesachie	7,250					7,250			-	7,250				\$7,250		7,250
551 Street Lighting - Youbou		36,000				36,000			-	36,000				\$36,000		36,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	34,000					34,000			-	34,000				\$34,000		34,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	2,800					2,800			-	2,800				\$2,800		2,800
558 Critical Street Lighting B	1,400					1,400			-	1,400				\$1,400		1,400
559 Critical Street Lighting C	3,500					3,500			-	3,500				\$3,500		3,500
560 Critical Street Lighting D	950					950			-	950				\$950		950
561 Critical Street Lighting E	5,400					5,400			-	5,400				\$5,400		5,400
565 Critical Street Lighting I	\$1,420					1,420			-	1,420				\$1,420		1,420
571 Asset Management				90,075		90,075	90,074		90,074	180,149				\$180,149		180,149
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,900					3,900			-	3,900				\$3,900		3,900
583 Street Lighting - Twin Cedars	4,300					4,300			-	4,300				\$4,300		4,300
585 Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				\$4,300		4,300
586 Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601 Satellite Park Water		52,000	36,000			88,000		-	-	88,000		11,981		\$76,019		88,000
603 Douglas Hill Water		51,200	52,000			103,200		-	-	103,200		11,337		\$91,863		103,200
604 Lambourn Water		44,000	95,000			139,000			-	139,000		7,088		\$131,912		139,000
605 Arbutus Mountain Water		112,410	52,000			164,410			-	164,410		8,000		\$156,410		164,410
606 Malahat Water		50,000	10,000			60,000			-	60,000				\$60,000		60,000
608 Fern Ridge Water		22,700	16,000			38,700	(2,000)		(2,000)	36,700		3,000		\$33,700		36,700
611 Bald Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520				\$72,520		72,520
613 Dogwood Ridge Water System		28,850	26,819			55,669	4,400		4,400	60,069	5,319	5,312	10,000	\$39,438		60,069
615 Arbutus Ridge Water System			300,000			300,000	45,000		45,000	345,000		6,608	50,000	\$288,392		345,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
616 Carlton Water System		31,000	16,000			47,000			-	47,000		5,665		\$41,335		47,000
617 Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		\$43,284		48,500
618 Woodley Range Water System		31,000	29,444		50,000	110,444	180,000		180,000	290,444			230,000	\$60,444		290,444
619 Burnum Water System		48,000	44,000			92,000			-	92,000		22,526		\$69,474		92,000
620 Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				\$53,000		53,000
640 Saltair Water		490,000	194,000	2,940		686,940	100,000		100,000	786,940			400,000	\$386,940		786,940
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		178,504	85,000	520		264,024			-	264,024	5,358	8,506	50,000	\$200,160		264,024
660 Honeymoon Bay Water		63,000	74,000			137,000	(6,000)		(6,000)	131,000		-		\$131,000		131,000
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600				\$40,600		40,600
680 Shawnigan Lake North Water		281,025	286,600			567,625			-	567,625		257,000		\$310,625		567,625
681 Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
690 Kerry Village Water			22,600			66,600	25,000		25,000	91,600			25,000	\$66,600		91,600
701 Wilmot Road Drainage	8,000					8,000			-	8,000				\$8,000		8,000
702 Sentinel Ridge Drainage	6,000					6,000	2,000		2,000	8,000				\$8,000		8,000
703 Shawnigan Lake East Drainage	2,150					2,150			-	2,150				\$2,150		2,150
705 Arbutus Mountain Drainage	5,000					5,000			-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	5,000					5,000			-	5,000				\$5,000		5,000
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	25,000					25,000			-	25,000				\$25,000		25,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000			540,000	(4,587)		(4,587)	535,413		132,787	70,000	\$332,626		535,413
801 Brulett Sewer System		25,000	24,926	-	-	49,926			-	49,926		1,976		\$47,950		49,926
802 Sentinel Ridge Sewer		52,950	82,000			134,950	-		-	134,950				\$134,950		134,950
803 Twin Cedars Sewer		62,320	36,000	7,657		105,977	-		-	105,977			10,000	\$95,977		105,977
804 Lambourn Sewer		40,000	87,959			127,959	-		-	127,959		10,632		\$117,327		127,959
805 Arbutus Mountain Sewer		96,000	55,000			151,000	-		-	151,000				\$151,000		151,000
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
809 Cobble Hill Sewer		57,710	42,000		500,000	599,710	-		-	599,710	5,305	21,000	510,000	\$63,405		599,710
810 Mesachie Lake Sewer		38,000	17,354			55,354			-	55,354		16,940		\$38,414		55,354
811 Bald Mountian Sewer System		55,000	25,000			80,000	(5,000)		(5,000)	75,000				\$75,000		75,000
813 Mill Springs Sewer System		112,329	85,000			197,329	(3,000)		(3,000)	194,329				\$194,329		194,329
815 Arbutus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		\$274,471		417,755
820 Eagle Heights Sewer			350,000			350,000	44,453		44,453	394,453			130,000	\$264,453		394,453
830 Maple Hills Sewer		38,950	18,000		100,000	156,950	50,000		50,000	206,950		4,000	150,000	\$52,950		206,950
840 Shawnigan Lake Sewer		160,000	165,000	1,000		326,000	(20,000)		(20,000)	306,000			20,000	\$286,000		306,000
850 Kerry Village Sewer		31,100	80,000	4,000		115,100	(8,000)		(8,000)	107,100		6,287		\$100,813		107,100
860 Youbou Sewer System		42,000	16,000			58,000	(12,000)		(12,000)	46,000				\$46,000		46,000
6zz Elkington Water System		-	-			-			-	-				-		-
8xx Elkington Forest Sewer System		-	-			-			-	-				-		-
TOTALS	40,601,337	2,891,498	12,005,901	13,729,786	1,525,000	70,753,521	330,478	406,141	736,619	71,490,140	1,839,876	5,299,341	4,746,000	59,604,923	-	71,490,140