

SUMMARY OF 5 YEAR FINANCIAL PLAN**2020 - 2024**

	2020	2021	2022	2023	2024
SUMMARY OF REVENUE					
Tax Requisition	\$42,696,820	\$45,062,590	\$45,684,941	\$46,780,012	\$47,734,244
Parcel Taxes	2,631,991	2,978,305	3,036,759	3,046,229	3,145,201
Fees & Charges	13,118,601	16,291,519	16,513,413	16,710,346	17,040,882
Other Revenue	25,399,370	28,483,605	15,632,633	15,489,208	15,280,646
Proceeds of Borrowing	7,991,634	4,754,000	300,000	650,000	150,000
	<u>\$91,838,416</u>	<u>\$97,570,019</u>	<u>\$81,167,747</u>	<u>\$82,675,795</u>	<u>\$83,350,973</u>
Transfers from (to)					
- Special Funds	5,355,744	\$759,517	\$829,823	\$351,070	(\$512,685)
- Surplus - Prior Year	709,892	21,279	-	-	-
Total Transfers	<u>\$6,065,636</u>	<u>\$780,796</u>	<u>\$829,823</u>	<u>\$351,070</u>	<u>(\$512,685)</u>
TOTAL REVENUE	<u><u>\$97,904,052</u></u>	<u><u>\$98,350,815</u></u>	<u><u>\$81,997,570</u></u>	<u><u>\$83,026,865</u></u>	<u><u>\$82,838,288</u></u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$1,726,103	\$1,105,181	\$951,597	\$839,189	\$262,264
Long Term	5,068,744	5,370,706	5,366,687	5,200,104	5,016,851
Capital	23,082,719	20,773,850	5,616,650	4,904,275	4,053,000
Other Purposes	67,928,819	71,101,079	70,062,636	72,083,297	73,506,173
Deficit Prior Year	97,667	-	-	-	-
TOTAL EXPENDITURE	<u><u>\$97,904,052</u></u>	<u><u>\$98,350,816</u></u>	<u><u>\$81,997,570</u></u>	<u><u>\$83,026,865</u></u>	<u><u>\$82,838,288</u></u>

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
	100	General Government	2,627,097				\$2,846,029			\$315,000	315,000	5,788,126			\$33,971	-	\$5,754,155
101	Community Health Network					130,000					130,000					\$151,279	151,279
102	V. I. Regional Library	2,161,031									2,161,031					\$2,161,031	2,161,031
103	Homelessness										-					-	-
106	Malahat Transit	322,833				325,000					658,700					\$658,700	658,700
107	Transit	3,016,153				617,800					3,747,952					\$3,747,952	3,747,952
109	911	1,066,352							(75,000)	(75,000)	991,352					\$991,352	991,352
119	Grants-in-Aid	153,995									153,995					\$153,995	153,995
121	Economic Development	\$543,148				50,000					593,148					\$593,148	593,148
123	Regional Tourism	120,000				400,000					520,000					\$520,000	520,000
130	Electoral Feasibility Studies	20,000									20,000					\$20,000	20,000
131	Environmental Initiatives	670,000							50,000	50,000	2,800,000					\$2,800,000	2,800,000
150	Municipalities - M.F.A. Debt					3,289,409					3,289,409					-	3,289,409
199	Parks, Recreation, Culture & Facilities					790,353					790,353				\$3,289,409		790,353
200	Administration Building					868,396					868,396		159,283	117,500		\$591,613	868,396
205	Emergency Planning	886,352									911,352					880,049	911,352
230	Community Parks	2,112,656				3,000					2,139,656					\$1,707,656	3,164,656
250	Electoral Area Services	910,000									910,000					\$910,000	910,000
279	Parks & Trails	943,347									943,347					\$933,347	933,347
280	Regional Parks	\$1,317,975				100,000					1,417,975					\$1,073,300	1,267,975
281	Bright Angel Park	89,800				5,000					94,800					\$74,800	94,800
282	South Cowichan Community Parks	15,000									15,000					\$15,000	15,000
283	Kinsol Trestle	107,625									107,625					\$22,625	457,625
285	Regional Parkland Acquisition	853,000									853,000					\$10,000	653,000
310	Animal Control	70,258				58,000					128,258					\$128,258	128,258
320	Building Inspection	\$348,058				725,000					1,073,058					\$1,065,516	1,073,058
325	Community Planning	2,479,292				200,000					2,679,292					\$2,633,776	2,672,792
328	Bylaw Enforcement	\$704,901				86,500					791,401					\$773,859	781,401
350	North Oyster Fire Protection	470,902				115,635					586,537					\$306,375	496,537
351	Mesachie Lake Fire Protection	62,556				34,000					115,556					\$57,556	163,556
352	Lake Cowichan Fire Protection	\$403,594									403,594					\$403,594	403,594
353	Saltair Fire Protection	207,536									207,536					\$207,536	207,536
354	Sahtlam Fire Protection	390,500									393,691					\$160,000	210,000
355	Malahat Fire Protection	199,000				63,871					262,871					\$221,289	242,871
356	Eagle Heights Fire Protection	234,885									234,885					\$234,885	234,885
357	Honeymoon Bay Fire Protection	198,000									198,000					\$213,000	213,000
358	Youbou Fire Protection	155,000									155,000					\$155,000	155,000
400	Arts and Culture	162,500									162,500					\$162,500	162,500
405	Cowichan Lake Recreation	2,900,811				484,440					3,640,251					\$2,588,570	3,326,651
411	Kerry Park Recreation	3,097,200				819,830					3,981,150					\$3,716,188	4,421,150
417	Kerry Park Aquatic Service	100,000									100,000					\$100,000	100,000
420	Island Savings Centre	4,710,217				2,062,929					8,039,550					\$6,530,220	7,771,550
435	Theatre Grant - Area A	46,899									46,899					\$46,899	46,899
436	Theatre Grant - Area B	76,079									76,079					\$76,079	76,079
437	Theatre Grant - Area C	\$88,720									88,720					\$88,720	88,720
438	Theatre Grant N. Cowichan	\$145,887									145,887					\$145,887	145,887
439	Theatre Grant - Ladysmith	\$58,780									58,780					\$58,780	58,780
440	Cowichan Sportsplex - Area A	20,636									20,636					\$20,636	20,636
442	Cowichan Sportsplex - Area C	17,506									17,506					\$17,506	17,506
443	Cowichan Sportsplex - Area D	11,064									11,064					\$11,064	11,064
444	Cowichan Sportsplex - Area E	13,252									13,252					\$13,252	13,252
450	Recreation Mill Bay	10,000									10,000					\$10,000	10,000
451	Recreation Glenora	\$10,366									10,366					\$10,366	10,366
456	Recreation Saltair	60,000									60,000					\$20,150	50,000
457	Victim Services West	15,000									15,000					\$15,000	15,000
458	Cowichan Lake Activity Centre	\$56,100									56,100					\$56,100	56,100
459	Victim Services	96,202									96,202					\$96,202	96,202

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
460	Recreation N. Oyster					\$134,465			-	134,465				\$134,465		134,465
461	Cowichan Aquatic Centre - Area E					\$28,566			-	28,566				\$28,566		28,566
463	Cowichan Wooden Boat Society					\$16,556			-	16,556				\$16,556		16,556
464	Shawnigan Lake Community Centre			564,305	118,886	774,079		75,000	75,000	1,532,270	38,455	175,000		\$1,318,815		1,532,270
465	Cobble Hill Historical Society					15,000			-	15,000				15,000		15,000
466	Cobble Hill Hall					\$22,500			-	22,500				\$22,500		22,500
467	Shawnigan Lake Historical Society					26,600			-	26,600				\$26,600		26,600
469	Cowichan Station Area Association Area E					\$25,020			-	25,020				\$25,020		25,020
470	Frank Jameson Centre					40,000			-	40,000				\$40,000		40,000
472	Senior Centre Grant					17,500			-	17,500				\$17,500		17,500
474	Kaatza Society					\$30,000			-	30,000				\$30,000		30,000
475	Mill Bay/Malahat Historical Society					15,100			-	15,100				\$15,100		15,100
478	Cowichan Station Association Area B					7,697			-	7,697				\$7,697		7,697
480	Cowichan Aquatic Centre - Area I					\$5,111			-	5,111				\$5,111		5,111
481	Cowichan Aquatic Centre - Area F					\$5,111			-	5,111				\$5,111		5,111
488	Shawnigan Basin Society					-			-	-				\$0		-
489	Nature and Habitat - Area I				365				-	365				\$365		365
490	Thetis Island Wharf		15,000						-	15,000				\$15,000		15,000
491	Thetis Island Boat Launch		1,000						-	1,000				\$1,000		1,000
492	Cowichan Lake Water Protection				828				-	828				\$828		828
493	Safer Futures					27,575			-	27,575				\$27,575		27,575
494	Social Planning					51,000			-	51,000				\$51,000		51,000
495	South Cowichan Community Policing					90,000			-	90,000				\$90,000		90,000
496	Cowichan Community Policing					124,900			-	124,900				\$124,900		124,900
497	Cowichan Valley Hospice Society					\$62,100			-	62,100				\$62,100		62,100
498	Cowichan Housing Association					\$765,000		(500,000)	(500,000)	265,000				\$265,000		265,000
575	Engineering Services - Administration				265,000				-	265,000			-	\$265,000		265,000
576	Engineering Services - Utilities				3,030,053				-	3,030,053		60,000	60,000	\$2,982,773		3,090,053
510	Thetis Island Solid Waste & Recycling		\$33,731						-	33,731				\$33,731		33,731
515	Curbside Collection			4,072,697	493,900			(120,000)	(120,000)	4,446,597		144,820		\$4,301,777		4,446,597
520	Solid Waste Complex			3,499,350	481,900	5,864,851		(50,000)	(50,000)	9,796,101	219,433	389,840	-	\$9,186,828		9,796,101
530	Cowichan Flood Management					\$157,594			-	157,594				\$157,594		157,594
531	South Cowichan Water Study Plan					\$0		1,264	1,264					\$1,264		1,264
532	Drinking Water and Watershed Protection					\$750,000			-	750,000				\$750,000		750,000
535	Liquid Waste Plan Central Sector				4,100	95,900			-	100,000				\$100,000		100,000
540	Liquid Waste Plan South Sector					\$198,106			-	198,106				\$198,106		198,106
550	Street Lighting - Mesachie					6,700			-	6,700				\$6,700		6,700
551	Street Lighting - Youbou		34,000						-	34,000				\$34,000		34,000
552	Street Lighting - Brentwood			260	50				-	310				\$310		310
553	Street Lighting - Cowichan Bay					5,500			-	5,500				\$5,500		5,500
554	Street Lighting - Honeymoon Bay					27,000			-	27,000				\$27,000		27,000
555	Street Lighting - Mill Bay			2,500	100				-	2,600				\$2,600		2,600
556	Street Lighting - Cobble Hill		\$2,500						-	2,500				\$2,500		2,500
557	Critical Street Lighting A					3,000			-	3,000				\$3,000		3,000
558	Critical Street Lighting B					1,300			-	1,300				\$1,300		1,300
559	Critical Street Lighting C					3,200			-	3,200				\$3,200		3,200
560	Critical Street Lighting D					550			-	550				\$550		550
561	Critical Street Lighting E					4,900			-	4,900				\$4,900		4,900
565	Critical Street Lighting I					\$1,943			-	1,943				\$1,943		1,943
571	Asset Management				225,919			171,178	171,178	397,097				\$397,097		397,097
580	Street Lighting - Wilmot Road					4,400			-	4,400				\$4,400		4,400
581	Street Lighting - Sentinel Ridge					3,600			-	3,600				\$3,600		3,600
583	Street Lighting - Twin Cedars					3,500			-	3,500				\$3,500		3,500
585	Street Lighting - Arbutus Mountain					5,000			-	5,000				\$5,000		5,000
586	Mill Springs Street Lighting					13,000			-	13,000				\$13,000		13,000
601	Satellite Park Water		51,000	34,000	20,000				-	105,000		8,973		\$96,027		105,000
603	Douglas Hill Water		51,200	51,425	20,000				-	122,625		11,337		\$111,288		122,625

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
604 Lambourn Water		46,200	110,000	20,000		176,200	-		-	176,200		7,088		\$169,112		176,200
605 Arbutus Mountain Water		41,600	52,000	10,000		103,600			-	103,600				\$103,600		103,600
606 Malahat Water		28,000	5,000			33,000			-	33,000				\$33,000		33,000
608 Fern Ridge Water		22,700	18,655	20,000		61,355	-		-	61,355		1,300		\$60,055		61,355
611 Bald Mountain Water System		55,520	40,000			95,520	(6,000)		(6,000)	89,520				\$89,520		89,520
613 Dogwood Ridge Water System		24,900	22,900	-		47,800				47,800	2,730	5,312		\$39,758		47,800
615 Arbutus Ridge Water System			299,209			299,209	-		-	299,209		6,608		\$292,601		299,209
616 Carlton Water System		31,000	17,100	24,000		72,100			-	72,100		5,665		\$66,435		72,100
617 Shellwood Water System		25,400	24,000			49,400			-	49,400		5,216		\$44,184		49,400
618 Woodley Range Water System		29,600	32,000			61,600			-	61,600				\$61,600		61,600
619 Burnum Water System		55,700	39,200			94,900			-	94,900		13,681		\$81,219		94,900
620 Mesachie Lake Water		35,600	19,840			55,440	-		-	55,440				\$55,440		55,440
640 Saltair Water		490,000	200,000	653,601		1,343,601	-		-	1,343,601			950,000	\$393,601		1,343,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		\$10,980		36,850
653 Youbou Water		153,660	96,500	551	850,000	1,100,711	-		-	1,100,711		8,506	850,000	\$242,205		1,100,711
660 Honeymoon Bay Water		62,212	73,000	20,000		155,212	-		-	155,212				\$155,212		155,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		25,000	16,460	20,000		61,460	-		-	61,460			-	\$61,460		61,460
680 Shawnigan Lake North Water		501,620	242,400	20,350	3,500,000	4,264,370			-	4,264,370		347,200	3,500,000	\$417,170		4,264,370
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000			-		5,000			-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	22,000					22,000			-	22,000				\$22,000		22,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	300,000	24,602		558,102	95,413		95,413	653,515		35,246	320,000	\$298,269		653,515
801 Brulett Sewer System		24,780	28,800			53,580	-		-	53,580		1,976		\$51,604		53,580
802 Sentinel Ridge Sewer		52,950	94,130	224,000		371,080	-		-	371,080			200,000	\$171,080		371,080
804 Lambourn Sewer		39,000	99,740	24,000		162,740	-		-	162,740		10,632		\$152,108		162,740
805 Arbutus Mountain Sewer		112,410	66,150	2,500		181,060	-		-	181,060		9,819	-	\$171,241		181,060
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		36,407	14,900	-	-	51,307			-	51,307		14,430		\$36,877		51,307
811 Bald Mountian Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		90,000	114,000	400		204,400			-	204,400				\$204,400		204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(6,000)		(6,000)	208,933				\$208,933		208,933
815 Arbutus Ridge Sewer System			484,475	-	-	484,475	-		-	484,475		130,295	-	\$354,180		484,475
820 Eagle Heights Sewer			316,000	24,000		340,000	144,453		144,453	484,453			150,000	\$334,453		484,453
830 Maple Hills Sewer		30,000	20,000			50,000	-		-	50,000				\$50,000		50,000
840 Shawnigan Lake Sewer		167,500	165,000	9,963,500		10,296,000	-		-	10,296,000	9,374	4,289	9,987,500	\$294,837		10,296,000
850 Kerry Village Sewer		29,160	73,228	4,126		106,514	-		-	106,514		6,287		\$100,227		106,514
860 Youbou Sewer System		39,000	16,000			55,000	(7,000)		(7,000)	48,000				\$48,000		48,000
TOTALS	45,062,590	2,978,305	16,291,519	28,483,605	4,754,000	97,570,019	759,517	21,279	780,796	98,350,815	1,105,181	5,370,706	20,773,850	71,101,079	-	98,350,816

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2022)

SCHEDULE "B"

		Funding Sources					Transfer from/(to)			Expenditures						
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	2,358,339		\$2,677,799		5,036,138	\$228,500		228,500	5,264,638	\$33,971		-	\$5,230,667		5,264,638
101	Community Health Network					-			-	-				-		-
102	V. I. Regional Library	2,269,083				2,269,083			-	2,269,083				\$2,269,083		2,269,083
103	Homelessness					-			-	-				-		-
106	Malahat Transit	341,332		364,200	11,192	716,724	-		-	716,724		-	-	\$716,724		716,724
107	Transit	3,105,683		657,900	144,698	3,908,281			-	3,908,281				\$3,908,281		3,908,281
109	911	1,095,949				1,095,949	(100,000)		(100,000)	995,949				\$995,949		995,949
119	Grants-in-Aid	153,995				153,995			-	153,995				\$153,995		153,995
121	Economic Development	\$553,966			50,000	603,966			-	603,966				\$603,966		603,966
123	Regional Tourism	120,000			400,000	520,000			-	520,000				\$520,000		520,000
130	Electoral Feasibility Studies	20,000				20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	680,000			260,000	940,000	50,000		50,000	990,000				\$990,000		990,000
150	Municipalities - M.F.A. Debt				3,279,409	3,279,409			-	3,279,409		\$3,279,409		-		3,279,409
199	Parks, Recreation, Culture & Facilities				806,160	806,160			-	806,160				\$806,160		806,160
200	Administration Building				908,932	908,932			-	908,932		154,070	145,500	\$609,362		908,932
205	Emergency Planning	895,215			25,000	920,215	(25,000)		(25,000)	895,215	31,303			863,912		895,215
230	Community Parks	2,162,909		4,000	24,000	2,190,909	(10,000)		(10,000)	2,180,909	\$57,000		\$408,000	\$1,715,909		2,180,909
250	Electoral Area Services	915,000				915,000	155,000		155,000	1,070,000				\$1,070,000		1,070,000
279	Parks & Trails	998,778				998,778	\$0		-	998,778			\$40,000	\$958,778		998,778
280	Regional Parks	\$1,297,747				1,297,747	(150,000)		(150,000)	1,147,747	43,777		125,000	\$978,970		1,147,747
281	Bright Angel Park	91,900		5,000		96,900			-	96,900			20,000	\$76,900		96,900
282	South Cowichan Community Parks	15,000				15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	107,625				107,625	(85,000)		(85,000)	22,625				\$22,625		22,625
285	Regional Parkland Acquisition	853,000				853,000	250,000		250,000	1,103,000	\$74,150		\$1,016,850	\$12,000		1,103,000
310	Animal Control	72,823			58,000	130,823			-	130,823				\$130,823		130,823
320	Building Inspection	\$355,019			725,000	1,080,019			-	1,080,019	7,542			\$1,072,477		1,080,019
325	Community Planning	2,528,878		200,000		2,728,878	(6,500)		(6,500)	2,722,378	39,016			\$2,683,362		2,722,378
328	Bylaw Enforcement	\$720,378		86,500		806,878	(10,000)		(10,000)	796,878	7,542			\$789,336		796,878
350	North Oyster Fire Protection	480,320		115,635		595,955	(90,000)		(90,000)	505,955	189,276			\$316,679		505,955
351	Mesachie Lake Fire Protection	64,120			6,000	70,120	(5,000)		(5,000)	65,120	6,000			\$59,120		65,120
352	Lake Cowichan Fire Protection	\$443,954				443,954			-	443,954				\$443,954		443,954
353	Saltair Fire Protection	211,687				211,687			-	211,687				\$211,687		211,687
354	Sahtlam Fire Protection	400,000		3,191		403,191	(238,191)		(238,191)	165,000				165,000		165,000
355	Malahat Fire Protection	204,000		63,871		267,871	(20,000)		(20,000)	247,871		21,582		\$226,289		247,871
356	Eagle Heights Fire Protection	239,582				239,582			-	239,582				\$239,582		239,582
357	Honeymoon Bay Fire Protection	203,000				203,000	15,000		15,000	218,000				\$218,000		218,000
358	Youbou Fire Protection	158,000				158,000			-	158,000				\$158,000		158,000
400	Arts and Culture	162,500				162,500			-	162,500				\$162,500		162,500
405	Cowichan Lake Recreation	2,900,911		405,912	76,700	3,383,523	431,076		431,076	3,814,599		430,957	743,300	\$2,640,342		3,814,599
411	Kerry Park Recreation	3,179,545		821,930	81,997	4,083,472	(50,000)		(50,000)	4,033,472	90,100	99,862	53,000	\$3,790,510		4,033,472
417	Kerry Park Aquatic Service	100,000				100,000			-	100,000				\$100,000		100,000
420	Island Savings Centre	4,709,405		2,099,249	566,500	7,375,154	\$732,000		732,000	8,107,154	\$74,474	\$146,856	\$1,225,000	\$6,660,824		8,107,154
429	Island Savings Centre Theatre Loan	-				-			-	-				-		-
435	Theatre Grant - Area A	47,837				47,837			-	47,837				\$47,837		47,837
436	Theatre Grant - Area B	77,600				77,600			-	77,600				\$77,600		77,600
437	Theatre Grant - Area C	\$90,525				90,525			-	90,525				\$90,525		90,525
438	Theatre Grant N. Cowichan	\$148,804				148,804			-	148,804				\$148,804		148,804
439	Theatre Grant - Ladysmith	\$59,955				59,955			-	59,955				\$59,955		59,955
440	Cowichan Sportsplex - Area A	21,049				21,049			-	21,049				21,049		21,049
442	Cowichan Sportsplex - Area C	17,856				17,856			-	17,856				17,856		17,856
443	Cowichan Sportsplex - Area D	11,285				11,285			-	11,285				11,285		11,285
444	Cowichan Sportsplex - Area E	13,517				13,517			-	13,517				13,517		13,517
450	Recreation Mill Bay	10,000				10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$10,574				10,574			-	10,574				\$10,574		10,574
456	Recreation Saltair	65,000				65,000	(\$15,000)		(15,000)	50,000	30,211			\$19,789		50,000
457	Victim Services West	15,000				15,000			-	15,000				\$15,000		15,000
458	Cowichan Lake Activity Centre	\$56,100				56,100			-	56,100				\$56,100		56,100

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
459 Victim Services	97,645					97,645			-	97,645				\$97,645		97,645
460 Recreation N. Oyster	\$141,188					141,188			-	141,188				\$141,188		141,188
461 Cowichan Aquatic Centre - Area E	\$29,137					29,137				29,137				\$29,137		29,137
463 Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556
464 Shawnigan Lake Community Centre	789,311		575,590	93,745		1,458,646	75,000		75,000	1,533,646	38,456	150,000		\$1,345,190		1,533,646
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				\$15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	27,132					27,132			-	27,132				\$27,132		27,132
469 Cowichan Station Area Association Area	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480 Cowichan Aquatic Centre - Area F	\$5,213					5,213		-	-	5,213				\$5,213		5,213
481 Cowichan Aquatic Centre - Area I	\$5,213					5,213		-	-	5,213				\$5,213		5,213
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,100					62,100		-	-	62,100				\$62,100		62,100
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				315,000		315,000			-	315,000		50,000		\$265,000		315,000
576 Engineering Services - Utilities				3,104,967	-	3,104,967	60,000		60,000	3,164,967	30,566	60,000		\$3,074,401		3,164,967
510 Thetis Island Solid Waste & Recycling		\$34,406				34,406			-	34,406				\$34,406		34,406
515 Curbside Collection			4,158,732	493,900		4,652,632	(120,000)		(120,000)	4,532,632		144,820		\$4,387,812		4,532,632
520 Solid Waste Complex	6,097,114		3,499,350	481,900		10,078,364	(50,000)		(50,000)	10,028,364	178,609	387,323		\$9,462,432		10,028,364
530 Cowichan Flood Management	161,534					161,534			-	161,534				\$161,534		161,534
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protectic	\$750,000					750,000			-	750,000				750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068			-	202,068				\$202,068		202,068
550 Street Lighting - Mesachie	6,800					6,800			-	6,800				\$6,800		6,800
551 Street Lighting - Youbou		35,000				35,000			-	35,000				\$35,000		35,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,600					5,600			-	5,600				\$5,600		5,600
554 Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				\$28,000		28,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,600				2,600			-	2,600				\$2,600		2,600
557 Critical Street Lighting A	3,100					3,100			-	3,100				\$3,100		3,100
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,300					3,300			-	3,300				\$3,300		3,300
560 Critical Street Lighting D	550					550			-	550				\$550		550
561 Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000		5,000
565 Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571 Asset Management				214,363		214,363	106,072		106,072	320,435				\$320,435		320,435
580 Street Lighting - Wilmot Road	4,400					4,400			-	4,400				\$4,400		4,400
581 Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				\$3,600		3,600
583 Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585 Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586 Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601 Satellite Park Water		52,000	36,000	20,000		108,000	-		-	108,000		8,973		\$99,027		108,000

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
603 Douglas Hill Water		51,200	52,000	20,000	-	123,200	-	-	-	123,200		11,337		\$111,863		123,200
604 Lambourn Water		46,200	113,000	40,000		199,200				199,200		7,088	20,000	\$172,112		199,200
605 Arbutus Mountain Water		41,600	52,000	10,000		103,600				103,600				\$103,600		103,600
606 Malahat Water		28,000	10,000			38,000				38,000				\$38,000		38,000
608 Fern Ridge Water		22,700	18,655	20,000	300,000	361,355	-			361,355		1,300	300,000	\$60,055		361,355
611 Bald Mountain Water System		56,700	50,000			106,700	(4,000)	(4,000)	(4,000)	102,700				\$102,700		102,700
613 Dogwood Ridge Water System		26,000	22,900			48,900	-			48,900	2,730	5,312		\$40,858		48,900
615 Arbutus Ridge Water System			308,185			308,185	-			308,185				6,608		308,185
616 Carlton Water System		31,000	32,000	24,000		87,000				87,000				19,665	-	87,000
617 Shellwood Water System		25,400	31,500			56,900				56,900	7,500	5,216		\$44,184		56,900
618 Woodley Range Water System		30,000	32,000			62,000				62,000				\$62,000		62,000
619 Burnum Water System		57,000	39,200			96,200				96,200		13,681		\$82,519		96,200
620 Mesachie Lake Water		35,600	27,000			62,600	-			62,600		4,000		\$58,600		62,600
640 Saltair Water		490,000	200,000	3,601		693,601				693,601	-		300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850				36,850		\$25,870		10,980		36,850
653 Youbou Water		155,000	96,500	551		252,051				252,051	-	8,506		\$243,545		252,051
660 Honeymoon Bay Water		62,212	74,000	520,000		656,212	-			656,212	-	-	500,000	\$156,212		656,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623				2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670 Cherry Point Water		26,000	16,460	20,000		62,460	-			62,460				\$62,460		62,460
680 Shawnigan Lake North Water		526,800	242,400	20,350		789,550	-			789,550		347,200		\$442,350		789,550
681 Shawnigan Weir				1,298		1,298				1,298				1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600				89,600				\$89,600		89,600
701 Wilmot Road Drainage	7,500					7,500				7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000				5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100				2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000					6,000				6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800				3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200				4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000				7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000				23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000				14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602	-	564,602	95,413		95,413	660,015		35,246	300,000	\$324,769		660,015
801 Brulett Sewer System		1,976				1,976				1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130				171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000				163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150				216,150		9,819		\$206,331		216,150
806 Malahat Sewer		30,500	5,000			35,500				35,500				\$35,500		35,500
810 Mesachie Lake Sewer		42,000	19,000			61,000				61,000		14,430		\$46,570		61,000
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)	(5,000)	(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		90,000	114,000	400		204,400				204,400				\$204,400		204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(4,000)	(4,000)	(4,000)	210,933				\$210,933		210,933
815 Arbutus Ridge Sewer System			484,475			484,475				484,475		130,295		\$354,180		484,475
820 Eagle Heights Sewer			350,000	24,000		374,000	124,453		124,453	498,453			130,000	\$368,453		498,453
830 Maple Hills Sewer		38,950	20,000			58,950				58,950				\$58,950		58,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500				333,500	9,374		30,000	\$294,126		333,500
850 Kerry Village Sewer		29,160	73,228	4,126		106,514				106,514		6,287		\$100,227		106,514
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)	(5,000)	(5,000)	53,000				\$53,000		53,000
TOTALS	45,684,941	3,036,759	16,513,413	15,632,633	300,000	81,167,747	829,823	-	829,823	81,997,570	951,597	5,366,687	5,616,650	70,062,636		81,997,569

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2023)

SCHEDULE "B"

FUNCTION:		Funding Sources					Transfer from/(to)					Expenditures					
		Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
		Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
460	Recreation N. Oyster	\$148,248								-	148,248					\$148,248	148,248
461	Cowichan Aquatic Centre - Area E	\$29,720								-	29,720					\$29,720	29,720
463	Cowichan Wooden Boat Society	\$16,556								-	16,556					\$16,556	16,556
464	Shawnigan Lake Community Centre	804,584		587,105	118,377	1,510,066		(25,000)	(25,000)	1,485,066		37,971		75,000	\$1,372,095	1,485,066	
465	Cobble Hill Historical Society	15,000				15,000				-	15,000					15,000	15,000
466	Cobble Hill Hall	\$22,500				22,500				-	22,500					\$22,500	22,500
467	Shawnigan Lake Historical Society	27,675				27,675				-	27,675					\$27,675	27,675
469	Cowichan Station Area Association Area E	\$25,020				25,020				-	25,020					\$25,020	25,020
470	Frank Jameson Centre	40,000				40,000				-	40,000					\$40,000	40,000
472	Senior Centre Grant	17,500				17,500				-	17,500					\$17,500	17,500
474	Kaatza Society	\$30,000				30,000				-	30,000					\$30,000	30,000
475	Mill Bay/Malahat Historical Society	15,100				15,100				-	15,100					\$15,100	15,100
478	Cowichan Station Association Area B	7,697				7,697				-	7,697					\$7,697	7,697
480	Cowichan Aquatic Centre - Area F	\$5,317				5,317			-	-	5,317					\$5,317	5,317
481	Cowichan Aquatic Centre - Area I	\$5,317				5,317			-	-	5,317					\$5,317	5,317
488	Shawnigan Basin Society	-				-				-	-					\$0	-
489	Nature and Habitat - Area I				365	365				-	365					\$365	365
490	Thetis Island Wharf		15,000			15,000				-	15,000					\$15,000	15,000
491	Thetis Island Boat Launch		1,000			1,000				-	1,000					\$1,000	1,000
492	Cowichan Lake Water Protection				828	828				-	828					\$828	828
493	Safer Futures	27,575				27,575				-	27,575					\$27,575	27,575
494	Social Planning	51,000				51,000				-	51,000					\$51,000	51,000
495	South Cowichan Community Policing	90,000				90,000				-	90,000					\$90,000	90,000
496	Cowichan Community Policing	124,900				124,900				-	124,900					\$124,900	124,900
497	Cowichan Valley Hospice Society	\$62,100				62,100			-	-	62,100					\$62,100	62,100
498	Cowichan Housing Association	\$765,000				765,000		(500,000)	(500,000)	265,000						\$265,000	265,000
575	Engineering Services - Administration				270,000	270,000				-	270,000			-		\$270,000	270,000
576	Engineering Services - Utilities				3,147,790	-	3,147,790	60,000	60,000	3,207,790		-	60,000		\$3,147,790	3,207,790	
510	Thetis Island Solid Waste & Recycling		\$36,094			36,094				-	36,094					\$36,094	36,094
515	Curbside Collection			4,246,488	493,900	4,740,388		(120,000)	(120,000)	4,620,388		144,820			\$4,475,568	4,620,388	
520	Solid Waste Complex	6,377,936		3,499,350	481,900	10,359,186		(50,000)	(50,000)	10,309,186		178,071	384,810	-	\$9,746,305	10,309,186	
530	Cowichan Flood Management	165,572				165,572				-	165,572					\$165,572	165,572
531	South Cowichan Water Study Plan	\$0				-				-	-					\$0	-
532	Drinking Water and Watershed Protection	\$750,000				750,000				-	750,000					\$750,000	750,000
535	Liquid Waste Plan Central Sector	95,900			4,100	100,000				-	100,000					\$100,000	100,000
540	Liquid Waste Plan South Sector	\$206,110				206,110				-	206,110					\$206,110	206,110
550	Street Lighting - Mesachie	6,900				6,900				-	6,900					\$6,900	6,900
551	Street Lighting - Youbou		36,000			36,000				-	36,000					\$36,000	36,000
552	Street Lighting - Brentwood			270	50	320				-	320					\$320	320
553	Street Lighting - Cowichan Bay	5,700				5,700				-	5,700					\$5,700	5,700
554	Street Lighting - Honeymoon Bay	29,000				29,000				-	29,000					\$29,000	29,000
555	Street Lighting - Mill Bay			2,500	100	2,600				-	2,600					\$2,600	2,600
556	Street Lighting - Cobble Hill		\$2,600			2,600				-	2,600					\$2,600	2,600
557	Critical Street Lighting A	3,100				3,100				-	3,100					\$3,100	3,100
558	Critical Street Lighting B	1,350				1,350				-	1,350					\$1,350	1,350
559	Critical Street Lighting C	3,300				3,300				-	3,300					\$3,300	3,300
560	Critical Street Lighting D	600				600				-	600					\$600	600
561	Critical Street Lighting E	5,000				5,000				-	5,000					\$5,000	5,000
565	Critical Street Lighting I	\$1,943				1,943				-	1,943					\$1,943	1,943
571	Asset Management				215,415	215,415		94,395	94,395	309,810						\$309,810	309,810
580	Street Lighting - Wilmot Road	4,500				4,500				-	4,500					\$4,500	4,500
581	Street Lighting - Sentinel Ridge	3,700				3,700				-	3,700					\$3,700	3,700
583	Street Lighting - Twin Cedars	3,600				3,600				-	3,600					\$3,600	3,600
585	Street Lighting - Arbutus Mountain	5,100				5,100				-	5,100					\$5,100	5,100
586	Mill Springs Street Lighting	14,000				14,000				-	14,000					\$14,000	14,000
601	Satellite Park Water		53,000	36,000	20,000	109,000				-	109,000		8,973		\$100,027	109,000	
603	Douglas Hill Water		51,200	52,000	20,000	123,200				-	123,200		11,337		\$111,863	123,200	
604	Lambourn Water		46,200	113,000	20,000	179,200				-	179,200		7,088		\$172,112	179,200	

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
605 Arbutus Mountain Water		47,580	52,000	5,000	-	104,580			-	104,580			-	\$104,580		104,580
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000		-	-	82,000	20,000	1,300		\$60,700		82,000
611 Bald Mountain Water System		56,700	60,000			116,700	(5,000)		(5,000)	111,700				\$111,700		111,700
613 Dogwood Ridge Water System		26,000	23,000			49,000		-	-	49,000	2,730	5,312		\$40,958		49,000
615 Arbutus Ridge Water System			317,431			317,431		-	-	317,431		6,608		\$310,823		317,431
616 Carlton Water System		31,000	32,000	24,000		87,000			-	87,000		19,665		\$67,335		87,000
617 Shellwood Water System		25,400	32,500			57,900			-	57,900	7,500	5,216		\$45,184		57,900
618 Woodley Range Water System		32,000	32,000			64,000			-	64,000				\$64,000		64,000
619 Burnum Water System		57,000	40,000			97,000			-	97,000		13,681		\$83,319		97,000
620 Mesachie Lake Water		35,600	28,000			63,600		-	-	63,600		4,000		\$59,600		63,600
640 Saltair Water		490,000	200,000	3,601		693,601			-	693,601			300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		155,000	96,500	551		252,051		-	-	252,051		8,506		\$243,545		252,051
660 Honeymoon Bay Water		62,212	74,000	20,000		156,212		-	-	156,212				\$156,212		156,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		26,000	16,460	20,000		62,460		-	-	62,460				\$62,460		62,460
680 Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	48,000	20,000		90,600			-	90,600				\$90,600		90,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	6,000					6,000		-	-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602		564,602	45,413		45,413	610,015		35,246	300,000	\$274,769		610,015
801 Brulett Sewer System		1,976				1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130			-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000			-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		100,000	120,000	400		220,400			-	220,400				\$220,400		220,400
813 Mill Springs Sewer System		122,933	93,000			215,933	(2,000)		(2,000)	213,933				\$213,933		213,933
815 Arbutus Ridge Sewer System			499,000			499,000			-	499,000		130,295		\$368,705		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	124,453		124,453	498,453			130,000	\$368,453		498,453
830 Maple Hills Sewer		38,950	20,000			58,950			-	58,950				\$58,950		58,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500			-	333,500			30,000	\$303,500		333,500
850 Kerry Village Sewer		6,287				6,287			-	6,287		6,287		\$0		6,287
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000				\$53,000		53,000
TOTALS	46,780,012	3,046,229	16,710,346	15,489,208	650,000	82,675,795	351,070	-	351,070	83,026,865	839,189	5,200,104	4,904,275	72,083,297	-	83,026,865

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
464 Shawnigan Lake Community Centre	820,726		598,845	117,992		1,537,563	(25,000)		(25,000)	1,512,563	38,028		75,000	\$1,399,535		1,512,563
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	28,228					28,228			-	28,228				\$28,228		28,228
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480 Cowichan Aquatic Centre - Area F	\$5,423					5,423		-	-	5,423				\$5,423		5,423
481 Cowichan Aquatic Centre - Area I	\$5,423					5,423		-	-	5,423				\$5,423		5,423
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,100					62,100		-	-	62,100				\$62,100		62,100
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000			-	270,000			-	\$270,000		270,000
576 Engineering Services - Utilities				3,150,889	-	3,150,889	60,000		60,000	3,210,889		60,000		\$3,150,889		3,210,889
510 Thetis Island Solid Waste & Recycling		\$36,816				36,816			-	36,816				\$36,816		36,816
515 Curbside Collection			4,336,000	493,900		4,829,900	(120,000)		(120,000)	4,709,900		144,820		\$4,565,080		4,709,900
520 Solid Waste Complex	6,547,640		3,499,350	481,900		10,528,890	(50,000)		(50,000)	10,478,890	57,906	382,290		\$10,038,694		10,478,890
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		36,000				36,000			-	36,000				\$36,000		36,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,600	100		2,700			-	2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,700				2,700			-	2,700				\$2,700		2,700
557 Critical Street Lighting A	3,200					3,200			-	3,200				\$3,200		3,200
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,400					3,400			-	3,400				\$3,400		3,400
560 Critical Street Lighting D	600					600			-	600				\$600		600
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571 Asset Management				218,731		218,731	92,044		92,044	310,775				\$310,775		310,775
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,700					3,700			-	3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601 Satellite Park Water		53,000	36,000	20,000		109,000	-		-	109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		52,000	52,000	20,000		124,000	-		-	124,000		11,337		\$112,663		124,000
604 Lambourn Water		46,200	113,000	20,000		179,200	-		-	179,200		7,088		\$172,112		179,200
605 Arbutus Mountain Water		47,580	54,000			101,580	-		-	101,580		-		\$101,580		101,580
606 Malahat Water		30,000	10,000			40,000	-		-	40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000	-		-	82,000	20,000	1,300		\$60,700		82,000
611 Bald Mountain Water System		56,700	60,000			116,700	(5,000)		(5,000)	111,700				\$111,700		111,700

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
613 Dogwood Ridge Water System		28,850	23,000			51,850	-		-	51,850	2,730	5,312	-	\$43,808		51,850
615 Arbutus Ridge Water System			317,431			317,431	-		-	317,431		6,608	-	\$310,823		317,431
616 Carlton Water System		32,000	32,000	24,000		88,000			-	88,000		19,665		\$68,335		88,000
617 Shellwood Water System		25,400	33,500			58,900			-	58,900	7,500	5,216		\$46,184		58,900
618 Woodley Range Water System		32,000	32,000		-	64,000	-		-	64,000			-	\$64,000		64,000
619 Burnum Water System		59,000	42,000			101,000			-	101,000		13,681		\$87,319		101,000
620 Mesachie Lake Water		35,600	28,000			63,600	-		-	63,600		4,000		\$59,600		63,600
640 Saltair Water		490,000	200,000	3,601		693,601	-		-	693,601			300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		157,000	96,500	551		254,051			-	254,051		8,506	-	\$245,545		254,051
660 Honeymoon Bay Water		62,212	74,000	20,000		156,212	-		-	156,212				\$156,212		156,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670 Cherry Point Water		28,000	16,460	20,000		64,460	-		-	64,460				\$64,460		64,460
680 Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	48,000	20,000		90,600	-		-	90,600			-	\$90,600		90,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	6,000					6,000	-		-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602		564,602	45,413		45,413	610,015		-	300,000	\$310,015		610,015
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130	-		-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000	-		-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		160,000	220,000	400		380,400	-		-	380,400				\$380,400		380,400
813 Mill Springs Sewer System		122,933	93,000			215,933	(2,000)		(2,000)	213,933				\$213,933		213,933
815 Arbutus Ridge Sewer System			499,000			499,000	-		-	499,000		130,295		\$368,705		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	124,453		124,453	498,453			130,000	\$368,453		498,453
830 Maple Hills Sewer		38,950	20,000		150,000	208,950	-		-	208,950			150,000	\$58,950		208,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500			-	333,500			30,000	\$303,500		333,500
850 Kerry Village Sewer		6,287	-	-		6,287	-		-	6,287		6,287		\$0		6,287
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000				\$53,000		53,000
TOTALS	47,734,244	3,145,201	17,040,882	15,280,646	150,000	83,350,973	(512,685)	-	(512,685)	82,838,288	262,264	5,016,851	4,053,000	73,506,173	-	82,838,288