

SUMMARY OF 5 YEAR FINANCIAL PLAN**2019 - 2023**

	2019	2020	2021	2022	2023
SUMMARY OF REVENUE					
Tax Requisition	\$40,717,383	\$43,635,608	\$44,417,743	\$45,415,564	\$46,317,030
Parcel Taxes	2,542,614	2,654,260	2,833,134	2,908,952	2,912,915
Fees & Charges	12,021,547	12,614,807	15,673,539	16,051,137	16,242,586
Other Revenue	19,541,711	25,549,940	28,759,593	15,251,348	15,210,773
Proceeds of Borrowing	4,232,404	483,483	1,070,000	1,430,000	0
	<u>\$79,055,659</u>	<u>\$84,938,099</u>	<u>\$92,754,009</u>	<u>\$81,057,000</u>	<u>\$80,683,303</u>
Transfers from (to)					
- Special Funds	5,237,292	(\$753,565)	(\$273,964)	(\$623,248)	(\$512,983)
- Surplus - Prior Year	1,571,927	67,844	-	-	-
Total Transfers	<u>\$6,809,219</u>	<u>(\$685,721)</u>	<u>(\$273,964)</u>	<u>(\$623,248)</u>	<u>(\$512,983)</u>
TOTAL REVENUE	<u>\$85,864,878</u>	<u>\$84,252,378</u>	<u>\$92,480,045</u>	<u>\$80,433,752</u>	<u>\$80,170,320</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,021,503	\$2,611,303	\$2,248,652	\$2,195,347	\$1,814,551
Long Term	5,068,899	5,369,251	5,309,887	5,302,670	5,226,766
Capital	15,237,333	13,272,772	17,382,500	3,793,000	3,105,000
Other Purposes	63,255,521	62,999,052	67,539,007	69,142,735	70,024,003
Deficit Prior Year	281,622	-	-	-	-
TOTAL EXPENDITURE	<u>\$85,864,878</u>	<u>\$84,252,378</u>	<u>\$92,480,046</u>	<u>\$80,433,752</u>	<u>\$80,170,320</u>

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
100	General Government	2,590,770			228,500	2,819,270			-	2,819,270			35,000	\$2,784,270		2,819,270
101	Community Health Network				80,000	80,000		67,844	67,844	147,844				\$147,844		147,844
102	V. I. Regional Library	2,019,635				2,019,635			-	2,019,635				\$2,019,635		2,019,635
103	Homelessness					-			-	-				-		-
105	H.R. / I.T. / M.I.A./G.I.S.				2,622,115	2,622,115	-		-	2,622,115	\$32,855		-	\$2,589,260		2,622,115
106	Malahat Transit	343,251		301,500	9,750	654,501	-		-	654,501				\$654,501		654,501
107	Transit	2,838,252		589,067	103,000	3,530,319	-		-	3,530,319				\$3,530,319		3,530,319
109	911	1,027,090			-	1,097,090	(50,000)		(50,000)	1,047,090	1,750		70,000	\$975,340		1,047,090
119	Grants-in-Aid	141,000				141,000			-	141,000				\$141,000		141,000
121	Economic Development	\$428,540			73,254	501,794	20,000		20,000	521,794	-			\$521,794		521,794
123	Regional Tourism	120,000			400,000	520,000			-	520,000				\$520,000		520,000
130	Electoral Feasibility Studies	20,000			-	20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	660,000			310,000	970,000			-	970,000				\$970,000		970,000
150	Municipalities - M.F.A. Debt				3,590,521	3,590,521			-	3,590,521		\$3,590,521		-		3,590,521
199	Parks, Recreation, Culture & Facilities				537,614	537,614			-	537,614				\$537,614		537,614
200	Administration Building				807,878	807,878			-	807,878			75,000	\$573,595		807,878
205	Emergency Planning	801,380		26,827	25,000	853,207	(15,000)		(15,000)	838,207	38,335		-	\$799,872		838,207
230	Community Parks	2,073,361		3,000	90,036	2,166,397	58,000		58,000	2,224,397	\$404,406		\$242,500	\$1,577,491		2,224,397
250	Electoral Area Services	927,101				927,101			-	927,101				\$927,101		927,101
279	Parks & Trails	945,199				945,199	(\$10,000)		(10,000)	935,199	1,929			\$933,270		935,199
280	Regional Parks	\$1,288,016			250,000	1,538,016	-		-	1,538,016	95,704		400,000	\$1,042,312		1,538,016
281	Bright Angel Park	67,750		5,000		72,750			-	72,750				\$72,750		72,750
282	South Cowichan Community Parks	62,500				62,500			-	62,500				\$62,500		62,500
283	Kinsol Trestle	105,000				105,000	(48,000)		(48,000)	57,000			30,000	\$27,000		57,000
285	Regional Parkland Acquisition	865,000				865,000	(\$105,128)		(105,128)	759,872	\$759,872		-	\$0		759,872
310	Animal Control	74,856			49,000	123,856			-	123,856				\$123,856		123,856
320	Building Inspection	\$359,388			780,000	1,139,388			-	1,139,388	7,542			\$1,131,846		1,139,388
325	Community Planning	2,419,724		300,000		2,719,724	44,364		44,364	2,764,088	39,016			\$2,725,072		2,764,088
328	Bylaw Enforcement	\$664,254		106,634		770,888	(10,000)		(10,000)	760,888	7,542			\$753,346		760,888
350	North Oyster Fire Protection	452,694		115,635		568,329	(86,145)		(86,145)	482,184	187,750			\$294,434		482,184
351	Mesachie Lake Fire Protection	69,541			6,000	75,541	(10,000)		(10,000)	65,541				\$65,541		65,541
352	Lake Cowichan Fire Protection	\$328,283				328,283			-	328,283				\$328,283		328,283
353	Saltair Fire Protection	203,467				203,467			-	203,467				\$203,467		203,467
354	Sahtlam Fire Protection	323,000		3,191	-	326,191	(120,763)		(120,763)	205,428	38,991	15,753	-	150,684		205,428
355	Malahat Fire Protection	185,000		69,555		254,555	(20,000)		(20,000)	234,555		21,582	-	\$212,973		234,555
356	Eagle Heights Fire Protection	207,675				207,675	-		-	207,675				\$207,675		207,675
357	Honeymoon Bay Fire Protection	190,354				190,354	(15,000)		(15,000)	175,354	-	-	-	\$175,354		175,354
358	Youbou Fire Protection	168,346				168,346	(20,000)		(20,000)	148,346			-	\$148,346		148,346
400	Arts and Culture	130,000				130,000			-	130,000				\$130,000		130,000
405	Cowichan Lake Recreation	2,595,344		450,000	325,000	3,370,344	50,000		50,000	3,420,344	91,701	477,957	325,000	\$2,525,686		3,420,344
411	Kerry Park Recreation	2,937,162		815,751	1,377,337	5,543,733	(110,000)		(110,000)	5,433,733	136,029	92,212	1,771,820	\$3,433,672		5,433,733
417	Kerry Park Aquatic Service	100,000				100,000			-	100,000				\$100,000		100,000
420	Island Savings Centre	5,155,427		1,852,318	917,786	7,925,530	(\$338,655)		(338,655)	7,586,875	\$108,023	\$135,606	\$1,075,000	\$6,268,246		7,586,875
435	Theatre Grant - Area A	42,657				42,657			-	42,657				\$42,657		42,657
436	Theatre Grant - Area B	69,170				69,170			-	69,170				\$69,170		69,170
437	Theatre Grant - Area C	\$80,567				80,567			-	80,567				\$80,567		80,567
438	Theatre Grant N. Cowichan	\$139,444				139,444			-	139,444				\$139,444		139,444
439	Theatre Grant - Ladysmith	\$52,872				52,872			-	52,872				\$52,872		52,872
440	Cowichan Sportsplex - Area A	18,242				18,242		-	-	18,242				18,242		18,242
442	Cowichan Sportsplex - Area C	17,163				17,163		-	-	17,163				17,163		17,163
443	Cowichan Sportsplex - Area D	10,847				10,847		-	-	10,847				10,847		10,847
444	Cowichan Sportsplex - Area E	12,992				12,992		-	-	12,992				12,992		12,992
450	Recreation Mill Bay	10,000				10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$9,915				9,915			-	9,915				\$9,915		9,915
456	Recreation Saltair	45,790				45,790			-	45,790	29,850		-	\$15,940		45,790
457	Victim Services West	15,000				15,000			-	15,000				\$15,000		15,000
458	Cowichan Lake Activity Centre	\$55,105				55,105			-	55,105				\$55,105		55,105
459	Victim Services	94,781				94,781			-	94,781				\$94,781		94,781

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
460 Recreation N. Oyster	\$115,651					115,651			-	115,651				\$115,651		115,651
461 Cowichan Aquatic Centre - Area E	\$28,006					28,006			-	28,006				\$28,006		28,006
463 Cowichan Wooden Boat Society	\$13,600					13,600			-	13,600				\$13,600		13,600
464 Shawnigan Lake Community Centre	758,290		541,528	450,352	-	1,750,170	260,000		260,000	2,010,170	37,639		692,852	\$1,279,679		2,010,170
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				\$15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	22,434					22,434			-	22,434				\$22,434		22,434
469 Cowichan Station Area Association Area E	\$21,520					21,520			-	21,520				\$21,520		21,520
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	18,000					18,000			-	18,000				\$18,000		18,000
478 Cowichan Station Association Area B	6,625					6,625			-	6,625				\$6,625		6,625
480 Cowichan Aquatic Centre - Area I	\$5,011					5,011			-	5,011				\$5,011		5,011
481 Cowichan Aquatic Centre - Area F	\$5,011					5,011			-	5,011				\$5,011		5,011
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	70,000					70,000			-	70,000				\$70,000		70,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$61,000					61,000			-	61,000				\$61,000		61,000
498 Cowichan Housing Association	\$750,000					750,000	(500,000)		(500,000)	250,000				\$250,000		250,000
575 Engineering Services - Administration				260,000		260,000			-	260,000			-	\$260,000		260,000
576 Engineering Services - Utilities				2,777,613	-	2,777,613	50,000		50,000	2,827,613	47,613		50,000	\$2,730,000		2,827,613
510 Thetis Island Solid Waste & Recycling		\$26,418				26,418			-	26,418				\$26,418		26,418
515 Curbside Collection			1,182,672	493,400		1,676,072	(120,000)		(120,000)	1,556,072		144,820		\$1,411,252		1,556,072
520 Solid Waste Complex	5,450,859		3,154,850	445,650		9,051,359	(37,600)		(37,600)	9,013,759	219,395	352,409		\$8,441,955		9,013,759
530 Cowichan Flood Management	\$150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$194,222					194,222			-	194,222				\$194,222		194,222
550 Street Lighting - Mesachie	6,750					6,750			-	6,750				\$6,750		6,750
551 Street Lighting - Youbou		33,000				33,000			-	33,000				\$33,000		33,000
552 Street Lighting - Brentwood			250	50		300			-	300				\$300		300
553 Street Lighting - Cowichan Bay	5,300					5,300			-	5,300				\$5,300		5,300
554 Street Lighting - Honeymoon Bay	27,000					27,000			-	27,000				\$27,000		27,000
555 Street Lighting - Mill Bay			2,400	100		2,500			-	2,500				\$2,500		2,500
556 Street Lighting - Cobble Hill		\$2,400				2,400			-	2,400				\$2,400		2,400
557 Critical Street Lighting A	2,600					2,600			-	2,600				\$2,600		2,600
558 Critical Street Lighting B	1,250					1,250			-	1,250				\$1,250		1,250
559 Critical Street Lighting C	3,200					3,200			-	3,200				\$3,200		3,200
560 Critical Street Lighting D	500					500			-	500				\$500		500
561 Critical Street Lighting E	4,900					4,900			-	4,900				\$4,900		4,900
565 Critical Street Lighting I	\$1,400					1,400			-	1,400				\$1,400		1,400
571 Asset Management				140,976		140,976	86,496		86,496	227,472				\$227,472		227,472
580 Street Lighting - Wilmot Road	4,350					4,350			-	4,350				\$4,350		4,350
581 Street Lighting - Sentinel Ridge	3,500					3,500			-	3,500				\$3,500		3,500
583 Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585 Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water		49,960	34,000	20,000		103,960			-	103,960		11,981		\$91,979		103,960
603 Douglas Hill Water		51,200	50,000	20,000		121,200			-	121,200		11,337		\$109,863		121,200
604 Lambourn Water		43,000	94,000	20,000		157,000			-	157,000		7,088		\$149,912		157,000

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
605 Arbutus Mountain Water		55,000	50,000	20,000		125,000			-	125,000				\$125,000		125,000
606 Malahat Water		32,000	3,000			35,000				35,000				\$35,000		35,000
608 Fern Ridge Water		22,000	16,000	20,000		58,000		-	-	58,000		1,735		\$56,265		58,000
611 Bald Mountain Water System		52,520	28,000			80,520	(6,000)		(6,000)	74,520				\$74,520		74,520
613 Dogwood Ridge Water System		28,000	25,000	-		53,000			-	53,000	10,638	5,312		\$37,050		53,000
615 Arbutus Ridge Water System			290,494			290,494	(5,000)		(5,000)	285,494		6,608		\$278,886		285,494
616 Carlton Water System		30,000	16,000	20,000		66,000			-	66,000		5,665		\$60,335		66,000
617 Shellwood Water System		25,000	23,100			48,100			-	48,100		5,216		\$42,884		48,100
618 Woodley Range Water System		29,600	32,000			61,600			-	61,600				\$61,600		61,600
619 Burnum Water System		49,500	43,000			92,500			-	92,500		22,526		\$69,974		92,500
620 Mesachie Lake Water		33,000	23,000			56,000		-	-	56,000				\$56,000		56,000
640 Saltair Water		490,000	192,000	6,003,601		6,685,601		-	-	6,685,601	300,000		6,000,000	\$385,601		6,685,601
652 Central Youbou Water Debt			36,850			36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		155,000	82,000	551		237,551		-	-	237,551	5,349	8,506	30,000	\$193,696		237,551
660 Honeymoon Bay Water		62,212	73,000	20,000		155,212		-	-	155,212				\$155,212		155,212
661 Honeymoon Bay (Sutton Cr.) Water Debt			2,623			2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt			25,744			25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		24,000	14,000	20,000		58,000		-	-	58,000			-	\$58,000		58,000
680 Shawnigan Lake North Water		224,800	150,000	2,100,932	-	2,475,732			-	2,475,732			2,080,600	\$395,132		2,475,732
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		20,000	47,000	20,000		87,000			-	87,000				\$87,000		87,000
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,050					2,050			-	2,050				\$2,050		2,050
705 Arbutus Mountain Drainage	5,000			5,000		10,000			-	10,000				\$10,000		10,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	4,400					4,400			-	4,400				\$4,400		4,400
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	22,000					22,000			-	22,000				\$22,000		22,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	260,000			493,500	95,413		95,413	588,913		32,546	120,000	\$436,367		588,913
801 Brulett Sewer System		24,000	24,976			48,976		-	-	48,976		1,976		\$47,000		48,976
802 Sentinel Ridge Sewer		52,950	90,000	24,000		166,950		-	-	166,950				\$166,950		166,950
804 Lambourn Sewer		36,640	99,700	24,000		160,340		-	-	160,340		10,632		\$149,708		160,340
805 Arbutus Mountain Sewer		112,410	65,000	25,000		202,410		-	-	202,410		11,000	-	\$191,410		202,410
806 Malahat Sewer		30,500	3,000			33,500			-	33,500				\$33,500		33,500
810 Mesachie Lake Sewer		41,000	18,000	-	-	59,000			-	59,000		16,940		\$42,060		59,000
811 Bald Mountian Sewer System		53,500	28,000			81,500	(2,000)		(2,000)	79,500				\$79,500		79,500
812 Cobble Hill Sewer		70,000	90,000	400		160,400			-	160,400				\$160,400		160,400
813 Mill Springs Sewer System		122,933	90,125			213,058	(8,000)		(8,000)	205,058				\$205,058		205,058
815 Arbutus Ridge Sewer System			482,135	-	-	482,135	(5,000)		(5,000)	477,135		143,284	-	\$333,851		477,135
820 Eagle Heights Sewer			288,000	24,000		312,000	234,453		234,453	546,453			250,000	\$296,453		546,453
830 Maple Hills Sewer		30,000	18,000			48,000			-	48,000				\$48,000		48,000
840 Shawnigan Lake Sewer		160,000	161,100	1,000		322,100		-	-	322,100	9,374	5,252	25,000	\$282,474		322,100
850 Kerry Village Sewer		28,000	75,000	4,126		107,126		-	-	107,126		6,287		\$100,839		107,126
860 Youbou Sewer System		39,000	16,000			55,000	(10,000)		(10,000)	45,000				\$45,000		45,000
TOTALS	43,635,608	2,654,260	12,614,807	25,549,940	483,483	84,938,099	(753,565)	67,844	(685,721)	84,252,378	2,611,303	5,369,251	13,272,772	62,999,052	-	84,252,377

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	100	2,633,120			228,500		2,861,620			-	2,861,620			-	\$2,861,620	
101						-			-	-				-		-
102	2,080,224					2,080,224			-	2,080,224				\$2,080,224		2,080,224
103						-			-	-				-		-
105				2,679,020		2,679,020			-	2,679,020	\$32,855			\$2,646,165		2,679,020
106	423,345		317,667	11,250	-	752,262			-	752,262				\$752,262		752,262
107	3,313,142		609,900	120,500		4,043,542			-	4,043,542				\$4,043,542		4,043,542
109	1,050,593					1,050,593		(50,000)	(50,000)	1,000,593	15,000			\$985,593		1,000,593
119	141,000					141,000			-	141,000				\$141,000		141,000
121	\$437,111			91,968		529,079	5,000		5,000	534,079				\$534,079		534,079
123	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130	20,000					20,000			-	20,000				\$20,000		20,000
131	670,000			310,000		980,000			-	980,000				\$980,000		980,000
150				3,580,521		3,580,521			-	3,580,521		\$3,580,521		-		3,580,521
199				553,742		553,742			-	553,742				\$553,742		553,742
200				837,808		837,808			-	837,808				\$628,525		837,808
205	809,394		26,827	25,000	70,000	931,221	(20,000)		(20,000)	911,221	53,620		70,000	\$787,601		911,221
230	1,919,622		4,000	22,536		1,946,158	40,000		40,000	1,986,158	\$57,234		\$305,000	\$1,623,924		1,986,158
250	945,643					945,643			-	945,643				\$945,643		945,643
279	972,799					972,799	(\$10,000)		(10,000)	962,799	1,929			\$960,870		962,799
280	\$1,272,686			100,000		1,372,686			-	1,372,686	94,386		250,000	\$1,028,300		1,372,686
281	69,800		5,000			74,800			-	74,800				\$74,800		74,800
282	62,500					62,500			-	62,500				\$62,500		62,500
283	105,000					105,000	350,000		350,000	455,000			435,000	\$20,000		455,000
285	865,000					865,000	(105,128)		(105,128)	759,872	\$759,872					759,872
310	77,572			50,000		127,572			-	127,572				\$127,572		127,572
320	\$373,872			780,000		1,153,872			-	1,153,872	7,542			\$1,146,330		1,153,872
325	2,414,707		300,000			2,714,707	(8,000)		(8,000)	2,706,707	39,016			\$2,667,691		2,706,707
328	\$681,427		111,634			793,061	(10,000)		(10,000)	783,061	7,542			\$775,519		783,061
350	457,221		115,635			572,856	(87,727)		(87,727)	485,129	187,750			\$297,379		485,129
351	69,541			6,000		75,541	(10,000)		(10,000)	65,541				\$65,541		65,541
352	\$334,849					334,849			-	334,849				\$334,849		334,849
353	207,536					207,536			-	207,536				\$207,536		207,536
354	325,000		3,191			328,191	(175,000)		(175,000)	153,191				\$153,191		153,191
355	189,312		69,555			258,867	250,000		250,000	508,867			250,000	\$237,285		508,867
356	211,829					211,829			-	211,829		21,582		\$211,829		211,829
357	192,257					192,257	(15,000)		(15,000)	177,257				\$177,257		177,257
358	170,000					170,000	(20,000)		(20,000)	150,000				\$150,000		150,000
400	162,500					162,500			-	162,500				\$162,500		162,500
405	2,609,977		450,000	270,000		3,329,977	(50,000)		(50,000)	3,279,977	5,082	477,957	270,000	\$2,526,938		3,279,977
411	3,059,541		819,830	69,500		3,948,871	405,000		405,000	4,353,871	244,209	92,212	515,000	\$3,502,450		4,353,871
417	100,000					100,000			-	100,000				\$100,000		100,000
420	4,893,695		1,884,574	617,285	1,000,000	8,395,554	(\$468,000)		(468,000)	7,927,554	\$108,023	\$135,606	\$1,290,000	\$6,393,926		7,927,554
429						-			-	-				-		-
435	43,511					43,511			-	43,511				\$43,511		43,511
436	70,553					70,553			-	70,553				\$70,553		70,553
437	\$82,178					82,178			-	82,178				\$82,178		82,178
438	\$142,233					142,233			-	142,233				\$142,233		142,233
439	\$53,929					53,929			-	53,929				\$53,929		53,929
440	18,607					18,607			-	18,607				\$18,607		18,607
442	17,506					17,506			-	17,506				\$17,506		17,506
443	11,064					11,064			-	11,064				\$11,064		11,064
444	13,252					13,252			-	13,252				\$13,252		13,252
450	10,000					10,000			-	10,000				\$10,000		10,000
451	\$9,915					9,915			-	9,915				\$9,915		9,915
456	50,000					50,000			-	50,000	29,850			\$20,150		50,000
457	15,000					15,000			-	15,000				\$15,000		15,000
458	\$55,105					55,105			-	55,105				\$55,105		55,105

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
459 Victim Services	96,202					96,202			-	96,202				\$96,202		96,202
460 Recreation N. Oyster	\$117,964					117,964			-	117,964				\$117,964		117,964
461 Cowichan Aquatic Centre - Area E	\$28,566					28,566			-	28,566				\$28,566		28,566
463 Cowichan Wooden Boat Society	\$13,600					13,600			-	13,600				\$13,600		13,600
464 Shawnigan Lake Community Centre	773,455		551,459	105,000		1,429,914			-	1,429,914	37,434	100,000		\$1,292,480		1,429,914
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	22,434					22,434			-	22,434				\$22,434		22,434
469 Cowichan Station Area Association Area	\$21,520					21,520			-	21,520				\$21,520		21,520
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	18,000					18,000			-	18,000				\$18,000		18,000
478 Cowichan Station Association Area B	6,625					6,625			-	6,625				\$6,625		6,625
480 Cowichan Aquatic Centre - Area F	\$5,111					5,111			-	5,111				\$5,111		5,111
481 Cowichan Aquatic Centre - Area I	\$5,111					5,111			-	5,111				\$5,111		5,111
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	70,000					70,000			-	70,000				\$70,000		70,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$61,000					61,000			-	61,000				\$61,000		61,000
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration				265,000		265,000			-	265,000				\$265,000		265,000
576 Engineering Services - Utilities				2,838,972	-	2,838,972	60,000	60,000	-	2,898,972	47,280	60,000		\$2,791,692		2,898,972
510 Thetis Island Solid Waste & Recycling		\$26,418				26,418			-	26,418				\$26,418		26,418
515 Curbside Collection			4,015,137	493,400		4,508,537	(120,000)	(120,000)	-	4,388,537		144,820		\$4,243,717		4,388,537
520 Solid Waste Complex	5,626,156		3,154,850	445,650		9,226,656	(37,600)	(37,600)	-	9,189,056	194,667	319,919		\$8,674,470		9,189,056
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			260	50		310			-	310				\$310		310
553 Street Lighting - Cowichan Bay	5,300					5,300			-	5,300				\$5,300		5,300
554 Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				\$28,000		28,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,499				2,499			-	2,499				\$2,499		2,499
557 Critical Street Lighting A	2,600					2,600			-	2,600				\$2,600		2,600
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,200					3,200			-	3,200				\$3,200		3,200
560 Critical Street Lighting D	550					550			-	550				\$550		550
561 Critical Street Lighting E	4,900					4,900			-	4,900				\$4,900		4,900
565 Critical Street Lighting I	\$1,400					1,400			-	1,400				\$1,400		1,400
571 Asset Management				143,765		143,765	88,225	88,225	-	231,990				\$231,990		231,990
580 Street Lighting - Wilmot Road	4,400					4,400			-	4,400				\$4,400		4,400
581 Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				\$3,600		3,600
583 Street Lighting - Twin Cedars	3,700					3,700			-	3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water		51,000	34,000	20,000		105,000	-	-	-	105,000		11,981		\$93,019		105,000
603 Douglas Hill Water		51,200	51,000	20,000	-	122,200	-	-	-	122,200		11,337		\$110,863		122,200

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
604 Lambourn Water		43,000	95,000	20,000		158,000			-	158,000		7,088		\$150,912		158,000
605 Arbutus Mountain Water		110,000	52,000			162,000			-	162,000				\$162,000		162,000
606 Malahat Water		36,000	5,000			41,000			-	41,000				\$41,000		41,000
608 Fern Ridge Water		22,700	16,000	20,000	-	58,700			-	58,700		1,735	-	\$56,965		58,700
611 Bald Mountain Water System		25,520	30,000			82,520	(8,000)		(8,000)	74,520				\$74,520		74,520
613 Dogwood Ridge Water System		28,850	25,000			53,850			-	53,850	10,638	5,312		\$37,900		53,850
615 Arbutus Ridge Water System			299,209			299,209	(5,000)		(5,000)	294,209		6,608		\$287,601		294,209
616 Carlton Water System		31,000	16,000	20,000		67,000			-	67,000		5,665	-	\$61,335		67,000
617 Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		\$43,284		48,500
618 Woodley Range Water System		29,600	32,000			61,600			-	61,600				\$61,600		61,600
619 Burnum Water System		49,500	44,000			93,500			-	93,500		22,526		\$70,974		93,500
620 Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				\$53,000		53,000
640 Saltair Water		490,000	193,000	3,601		686,601			-	686,601	300,000		-	\$386,601		686,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		155,000	83,000	551		238,551			-	238,551	5,349	8,506	30,000	\$194,696		238,551
660 Honeymoon Bay Water		62,212	73,000	20,000		155,212			-	155,212				\$155,212		155,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		25,000	14,000	20,000		59,000			-	59,000			-	\$59,000		59,000
680 Shawnigan Lake North Water		281,025	155,000	3,500,950		3,936,975	19,400		19,400	3,956,375			3,500,000	\$456,375		3,956,375
681 Shawnigan Weir				1,298		1,298			-	1,298				\$1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000					5,000			-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,400					4,400			-	4,400				\$4,400		4,400
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	22,000					22,000			-	22,000				\$22,000		22,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	300,000			533,500	95,413		95,413	628,913		32,546	120,000	\$476,367		628,913
801 Brulett Sewer System		24,000	24,976			48,976			-	48,976		1,976		\$47,000		48,976
802 Sentinel Ridge Sewer		52,950	90,000	24,000		166,950			-	166,950				\$166,950		166,950
804 Lambourn Sewer		39,000	99,700	24,000		162,700			-	162,700		10,632		\$152,068		162,700
805 Arbutus Mountain Sewer		112,410	90,000	2,500		204,910			-	204,910		11,000		\$193,910		204,910
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
810 Mesachie Lake Sewer		41,000	18,000			59,000			-	59,000		16,940		\$42,060		59,000
811 Bald Mountain Sewer System		55,000	29,000			84,000	(5,000)		(5,000)	79,000				\$79,000		79,000
812 Cobble Hill Sewer		90,000	114,000	400		204,400			-	204,400				\$204,400		204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(6,000)		(6,000)	208,933				\$208,933		208,933
815 Arbutus Ridge Sewer System			482,135			482,135	(5,000)		(5,000)	477,135		143,284		\$333,851		477,135
820 Eagle Heights Sewer			300,000	24,000		324,000	144,453		144,453	468,453			150,000	\$318,453		468,453
830 Maple Hills Sewer		32,000	20,000			52,000	(2,000)		(2,000)	50,000				\$50,000		50,000
840 Shawnigan Lake Sewer		160,000	165,000	9,963,500		10,288,500			-	10,288,500	9,374	4,131	9,987,500	\$287,495		10,288,500
850 Kerry Village Sewer		28,000	75,000	4,126		107,126			-	107,126		6,287		\$100,839		107,126
860 Youbou Sewer System		41,000	16,000			57,000	(11,000)		(11,000)	46,000				\$46,000		46,000
TOTALS	44,417,743	2,833,134	15,673,539	28,759,593	1,070,000	92,754,009	(273,964)	-	(273,964)	92,480,045	2,248,652	5,309,887	17,382,500	67,539,007		92,480,046

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	2,716,440			228,500		2,944,940			-	2,944,940			35,000	\$2,909,940		2,944,940
101 Community Health Network						-			-	-				-		-
102 V. I. Regional Library	2,142,631					2,142,631			-	2,142,631				\$2,142,631		2,142,631
103 Homelessness						-			-	-				-		-
105 H.R. / I.T. / M.I.A./G.I.S.				2,736,953		2,736,953			-	2,736,953	32,855			\$2,704,098		2,736,953
106 Malahat Transit	522,474		354,260	14,750		891,484			-	891,484		-		\$891,484		891,484
107 Transit	3,450,423		644,475	123,000		4,217,898			-	4,217,898		-		\$4,217,898		4,217,898
109 911	1,060,949			-		1,060,949	(50,000)	(50,000)	-	1,010,949	15,000		-	\$995,949		1,010,949
119 Grants-in-Aid	141,000					141,000			-	141,000				\$141,000		141,000
121 Economic Development	\$445,853			93,887		539,740	5,000	5,000	-	544,740				\$544,740		544,740
123 Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130 Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131 Environmental Initiatives	680,000			310,000		990,000			-	990,000				\$990,000		990,000
150 Municipalities - M.F.A. Debt				3,570,521		3,570,521			-	3,570,521		\$3,570,521		-		3,570,521
199 Parks, Recreation, Culture & Facilities				570,355		570,355			-	570,355				\$570,355		570,355
200 Administration Building				864,021		864,021			-	864,021		154,070	50,000	\$659,951		864,021
205 Emergency Planning	817,488		26,827	25,000		869,315	(25,000)	(25,000)	-	844,315	53,620			\$790,695		844,315
230 Community Parks	1,858,864		4,000	22,536		1,885,400	100,000	100,000	-	1,985,400	\$87,234		\$250,000	\$1,648,166		1,985,400
250 Electoral Area Services	904,555					904,555	155,000	155,000	-	1,059,555				\$1,059,555		1,059,555
279 Parks & Trails	998,778				40,000	1,038,778	\$0		-	1,038,778			\$40,000	\$998,778		1,038,778
280 Regional Parks	\$1,252,608					1,252,608			-	1,252,608	43,638		150,000	\$1,058,970		1,252,608
281 Bright Angel Park	71,900		5,000			76,900			-	76,900				\$76,900		76,900
282 South Cowichan Community Parks	62,500					62,500			-	62,500				\$62,500		62,500
283 Kinsol Trestle	105,000					105,000	(85,000)	(85,000)	-	20,000			-	\$20,000		20,000
285 Regional Parkland Acquisition	865,000					865,000	294,822	294,822	-	1,159,822	\$759,822		\$400,000	\$0		1,159,822
310 Animal Control	80,399			51,000		131,399			-	131,399				\$131,399		131,399
320 Building Inspection	\$396,334			780,000		1,176,334			-	1,176,334	7,542			\$1,168,792		1,176,334
325 Community Planning	2,463,001		300,000			2,763,001	(8,000)	(8,000)	-	2,755,001	39,016			\$2,715,985		2,755,001
328 Bylaw Enforcement	\$694,981		111,634			806,615	(10,000)	(10,000)	-	796,615	7,542			\$789,073		796,615
350 North Oyster Fire Protection	461,793		115,635			577,428	(89,326)	(89,326)	-	488,102	187,750			\$300,352		488,102
351 Mesachie Lake Fire Protection	69,541		-	6,000	-	75,541	(10,000)	(10,000)	-	65,541		-	-	\$65,541		65,541
352 Lake Cowichan Fire Protection	\$341,546					341,546			-	341,546				\$341,546		341,546
353 Saltair Fire Protection	211,687					211,687			-	211,687				\$211,687		211,687
354 Sahtlam Fire Protection	325,000		3,191			328,191	(175,000)	(175,000)	-	153,191			-	153,191		153,191
355 Malahat Fire Protection	189,000		69,555			258,555	(20,000)	(20,000)	-	238,555		21,582		\$216,973		238,555
356 Eagle Heights Fire Protection	216,065					216,065	-		-	216,065				\$216,065		216,065
357 Honeymoon Bay Fire Protection	194,180					194,180	25,000	25,000	-	219,180			45,000	\$174,180		219,180
358 Youbou Fire Protection	170,000					170,000	(20,000)	(20,000)	-	150,000			-	\$150,000		150,000
400 Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405 Cowichan Lake Recreation	2,606,252		450,000	205,000		3,261,252	(50,000)	(50,000)	-	3,211,252	-	477,957	205,000	\$2,528,295		3,211,252
411 Kerry Park Recreation	3,067,991		823,930	70,000		3,961,921	-		-	3,961,921	244,209	92,212	53,000	\$3,572,500		3,961,921
417 Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	5,131,145		1,917,476	434,993	-	7,483,614	(\$468,000)	(468,000)	-	7,015,614	\$108,023	\$135,606	\$250,000	\$6,521,984		7,015,614
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	43,512					43,512			-	43,512				\$43,512		43,512
436 Theatre Grant - Area B	71,964					71,964			-	71,964				\$71,964		71,964
437 Theatre Grant - Area C	\$83,822					83,822			-	83,822				\$83,822		83,822
438 Theatre Grant N. Cowichan	\$145,078					145,078			-	145,078				\$145,078		145,078
439 Theatre Grant - Ladysmith	\$55,008					55,008			-	55,008				\$55,008		55,008
440 Cowichan Sportsplex - Area A	18,979					18,979			-	18,979				\$18,979		18,979
442 Cowichan Sportsplex - Area C	17,856					17,856			-	17,856				\$17,856		17,856
443 Cowichan Sportsplex - Area D	11,285					11,285			-	11,285				\$11,285		11,285
444 Cowichan Sportsplex - Area E	13,517					13,517			-	13,517				\$13,517		13,517
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$9,915					9,915			-	9,915				\$9,915		9,915
456 Recreation Saltair	50,000					50,000			-	50,000	30,211		-	\$19,789		50,000
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$55,105					55,105			-	55,105				\$55,105		55,105

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
459	Victim Services	97,645				97,645			-	97,645				\$97,645		97,645
460	Recreation N. Oyster	\$120,323				120,323			-	120,323				\$120,323		120,323
461	Cowichan Aquatic Centre - Area E	\$29,137				29,137			-	29,137				\$29,137		29,137
463	Cowichan Wooden Boat Society	\$13,600				13,600			-	13,600				\$13,600		13,600
464	Shawnigan Lake Community Centre	788,925		564,140	165,000	1,518,065		-	-	1,518,065	37,665		175,000	\$1,305,400		1,518,065
465	Cobble Hill Historical Society	15,000				15,000			-	15,000				\$15,000		15,000
466	Cobble Hill Hall	\$22,500				22,500			-	22,500				\$22,500		22,500
467	Shawnigan Lake Historical Society	22,434				22,434			-	22,434				\$22,434		22,434
469	Cowichan Station Area Association Area E	\$21,520				21,520			-	21,520				\$21,520		21,520
470	Frank Jameson Centre	40,000				40,000			-	40,000				\$40,000		40,000
472	Senior Centre Grant	17,500				17,500			-	17,500				\$17,500		17,500
474	Kaatza Society	\$30,000				30,000			-	30,000				\$30,000		30,000
475	Mill Bay/Malahat Historical Society	18,000				18,000			-	18,000				\$18,000		18,000
478	Cowichan Station Association Area B	6,625				6,625			-	6,625				\$6,625		6,625
480	Cowichan Aquatic Centre - Area F	\$5,213				5,213			-	5,213				\$5,213		5,213
481	Cowichan Aquatic Centre - Area I	\$5,213				5,213			-	5,213				\$5,213		5,213
488	Shawnigan Basin Society	-				-			-	-				\$0		-
489	Nature and Habitat - Area I				200	200			-	200				\$200		200
490	Thetis Island Wharf		15,000			15,000			-	15,000				\$15,000		15,000
491	Thetis Island Boat Launch		1,000			1,000			-	1,000				\$1,000		1,000
492	Cowichan Lake Water Protection				800	800			-	800				\$800		800
493	Safer Futures	27,575				27,575			-	27,575				\$27,575		27,575
494	Social Planning	51,000				51,000			-	51,000				\$51,000		51,000
495	South Cowichan Community Policing	70,000				70,000			-	70,000				\$70,000		70,000
496	Cowichan Community Policing	124,900				124,900			-	124,900				\$124,900		124,900
497	Cowichan Valley Hospice Society	\$61,000				61,000			-	61,000				\$61,000		61,000
498	Cowichan Housing Association	\$765,000				765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575	Engineering Services - Administration				315,000	315,000			-	315,000			50,000	\$265,000		315,000
576	Engineering Services - Utilities				2,910,566	2,910,566	60,000		60,000	2,970,566	30,566		60,000	\$2,880,000		2,970,566
510	Thetis Island Solid Waste & Recycling		\$26,418			26,418			-	26,418				\$26,418		26,418
515	Curbside Collection			4,146,598	493,400	4,639,998	(120,000)		(120,000)	4,519,998				\$4,375,178		4,519,998
520	Solid Waste Complex	5,909,866		3,154,850	445,650	9,510,366	(37,600)		(37,600)	9,472,766	194,667	319,919		\$8,958,180		9,472,766
530	Cowichan Flood Management	150,000				150,000			-	150,000				\$150,000		150,000
531	South Cowichan Water Study Plan	\$75,000				75,000			-	75,000				\$75,000		75,000
532	Drinking Water and Watershed Protection	\$750,000				750,000			-	750,000				\$750,000		750,000
535	Liquid Waste Plan Central Sector	95,900			4,100	100,000			-	100,000				\$100,000		100,000
540	Liquid Waste Plan South Sector	\$202,068				202,068			-	202,068				\$202,068		202,068
550	Street Lighting - Mesachie	7,250				7,250			-	7,250				\$7,250		7,250
551	Street Lighting - Youbou		35,000			35,000			-	35,000				\$35,000		35,000
552	Street Lighting - Brentwood			270	50	320			-	320				\$320		320
553	Street Lighting - Cowichan Bay	5,400				5,400			-	5,400				\$5,400		5,400
554	Street Lighting - Honeymoon Bay	29,000				29,000			-	29,000				\$29,000		29,000
555	Street Lighting - Mill Bay			2,500	100	2,600			-	2,600				\$2,600		2,600
556	Street Lighting - Cobble Hill		\$2,499			2,499			-	2,499				\$2,499		2,499
557	Critical Street Lighting A	2,700				2,700			-	2,700				\$2,700		2,700
558	Critical Street Lighting B	1,300				1,300			-	1,300				\$1,300		1,300
559	Critical Street Lighting C	3,300				3,300			-	3,300				\$3,300		3,300
560	Critical Street Lighting D	550				550			-	550				\$550		550
561	Critical Street Lighting E	5,000				5,000			-	5,000				\$5,000		5,000
565	Critical Street Lighting I	\$1,500				1,500			-	1,500				\$1,500		1,500
571	Asset Management				146,640	146,640	89,990		89,990	236,630				\$236,630		236,630
580	Street Lighting - Wilmot Road	4,400				4,400			-	4,400				\$4,400		4,400
581	Street Lighting - Sentinel Ridge	3,600				3,600			-	3,600				\$3,600		3,600
583	Street Lighting - Twin Cedars	3,700				3,700			-	3,700				\$3,700		3,700
585	Street Lighting - Arbutus Mountain	5,100				5,100			-	5,100				\$5,100		5,100
586	Mill Springs Street Lighting	14,000				14,000			-	14,000				\$14,000		14,000
601	Satellite Park Water		52,000	36,000	20,000	108,000			-	108,000		11,981		\$96,019		108,000
603	Douglas Hill Water		52,000	52,000	20,000	124,000			-	124,000		11,337		\$112,663		124,000

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
604 Lambourn Water		44,000	95,000	20,000		159,000			-	159,000		7,088		\$151,912		159,000
605 Arbutus Mountain Water		112,410	52,000	-	-	164,410			-	164,410			-	\$164,410		164,410
606 Malahat Water		50,000	10,000			60,000			-	60,000				\$60,000		60,000
608 Fern Ridge Water		22,700	18,000	20,000		60,700			-	60,700		1,735		\$58,965		60,700
611 Bald Mountain Water System		52,250	30,000			82,250	(7,000)		(7,000)	75,250				\$75,250		75,250
613 Dogwood Ridge Water System		28,850	26,000			54,850			-	54,850	10,638	5,312		\$38,900		54,850
615 Arbutus Ridge Water System			308,185			308,185	45,000		45,000	353,185		6,608	50,000	\$296,577		353,185
616 Carlton Water System		31,000	16,000	20,000		67,000			-	67,000		5,665		\$61,335		67,000
617 Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		\$43,284		48,500
618 Woodley Range Water System		30,000	32,000			62,000			-	62,000				\$62,000		62,000
619 Burnum Water System		49,500	44,000			93,500			-	93,500		22,526		\$70,974		93,500
620 Mesachie Lake Water		34,000	23,000			57,000	(3,000)		(3,000)	54,000				\$54,000		54,000
640 Saltair Water		490,000	194,000	3,601		687,601			-	687,601	300,000		100,000	\$287,601		687,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		157,000	85,000	551		242,551			-	242,551	5,349	8,506	30,000	\$198,696		242,551
660 Honeymoon Bay Water		63,000	74,000	20,000		157,000			-	157,000				\$157,000		157,000
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		29,600	14,000	20,000		63,600			-	63,600				\$63,600		63,600
680 Shawnigan Lake North Water		281,025	160,000	20,350		461,375			-	461,375				\$461,375		461,375
681 Shawnigan Weir				1,298		1,298			-	1,298				\$1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	8,000					8,000			-	8,000				\$8,000		8,000
702 Sentinel Ridge Drainage	6,000					6,000			-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000					5,000			-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	5,000					5,000			-	5,000				\$5,000		5,000
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000		1,390,000	1,930,000	195,413		195,413	2,125,413		44,673	1,690,000	\$390,740		2,125,413
801 Brulett Sewer System		24,000	24,976			48,976			-	48,976		1,976		\$47,000		48,976
802 Sentinel Ridge Sewer		53,000	90,000	24,000		167,000			-	167,000				\$167,000		167,000
804 Lambourn Sewer		39,000	100,000	24,000		163,000			-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		114,000	90,000			204,000			-	204,000		11,000		\$193,000		204,000
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		16,940		\$44,060		61,000
811 Bald Mountain Sewer System		55,000	30,000			85,000	(5,000)		(5,000)	80,000				\$80,000		80,000
812 Cobble Hill Sewer		120,000	160,000	400		280,400	(10,000)		(10,000)	270,400				\$270,400		270,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(4,000)		(4,000)	210,933				\$210,933		210,933
815 Arbutus Ridge Sewer System			482,135			482,135	(5,000)		(5,000)	477,135		143,284		\$333,851		477,135
820 Eagle Heights Sewer			350,000	24,000		374,000	124,453		124,453	498,453			130,000	\$368,453		498,453
830 Maple Hills Sewer		38,950	18,000			56,950	(4,000)		(4,000)	52,950				\$52,950		52,950
840 Shawnigan Lake Sewer		160,000	165,000	1,000		326,000			-	326,000			30,000	\$296,000		326,000
850 Kerry Village Sewer		28,000	75,000	4,126		107,126			-	107,126		6,287		\$100,839		107,126
860 Youbou Sewer System		42,000	16,000			58,000	(12,000)		(12,000)	46,000				\$46,000		46,000
TOTALS	45,415,564	2,908,952	16,051,137	15,251,348	1,430,000	81,057,000	(623,248)	-	(623,248)	80,433,752	2,195,347	5,302,670	3,793,000	69,142,735	-	80,433,752

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	100	2,729,840			228,500		2,958,340			-	2,958,340			-	\$2,958,340	
101						-			-	-				-		-
102	2,206,910					2,206,910			-	2,206,910				\$2,206,910		2,206,910
105				2,763,080		2,763,080		-		2,763,080				\$2,763,080		2,763,080
106	530,344		363,520	15,250		909,114			-	909,114				\$909,114		909,114
107	3,514,306		662,950	125,000		4,302,256			-	4,302,256				\$4,302,256		4,302,256
109	1,071,409					1,071,409		(50,000)	(50,000)	1,021,409	15,000			\$1,006,409		1,021,409
119	141,000					141,000			-	141,000				\$141,000		141,000
121	\$454,770			96,044		550,814		5,000	5,000	555,814				\$555,814		555,814
123	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130	20,000					20,000			-	20,000				\$20,000		20,000
131	690,000					1,000,000			-	1,000,000				\$1,000,000		1,000,000
150				\$3,570,521		3,570,521			-	3,570,521		\$3,570,521		-		3,570,521
199				587,465		587,465			-	587,465				\$587,465		587,465
200				742,949		742,949			-	742,949			50,000	\$692,949		742,949
205	833,838		26,827	25,000		885,665		(25,000)	(25,000)	860,665	53,620			\$807,045		860,665
230	1,908,116		4,000	22,536		1,934,652		30,000	30,000	1,964,652	\$87,234		\$200,000	\$1,677,418		1,964,652
250	983,847					983,847			-	983,847				\$983,847		983,847
279	1,095,170					1,095,170			-	1,095,170			\$0	\$1,095,170		1,095,170
280	\$1,259,101			100,000		1,359,101			-	1,359,101	18,181		250,000	\$1,090,920		1,359,101
281	74,050		5,000			79,050			-	79,050				\$79,050		79,050
282	62,500					62,500			-	62,500				\$62,500		62,500
283	105,000					105,000		(80,000)	(80,000)	25,000				\$25,000		25,000
285	865,000					865,000		(218,099)	(218,099)	646,901	\$646,901			\$0		646,901
310	83,341			52,000		135,341			-	135,341				\$135,341		135,341
320	\$408,769			780,000		1,188,769			-	1,188,769	7,542			\$1,181,227		1,188,769
325	2,512,261		300,000			2,812,261		(8,000)	(8,000)	2,804,261	39,016			\$2,765,245		2,804,261
328	\$708,806		111,634			820,440		(10,000)	(10,000)	810,440	7,542			\$802,898		810,440
350	466,411		115,635			582,046		(90,940)	(90,940)	491,106	187,750			\$303,356		491,106
351	74,541			6,000		80,541		(10,000)	(10,000)	70,541				\$70,541		70,541
352	\$348,377					348,377			-	348,377				\$348,377		348,377
353	215,920					215,920			-	215,920				\$215,920		215,920
354	325,000		3,191			328,191		(175,000)	(175,000)	153,191				\$153,191		153,191
355	190,000		69,555			259,555		(20,000)	(20,000)	239,555		21,582		\$217,973		239,555
356	220,387					220,387			-	220,387				\$220,387		220,387
357	196,122					196,122		(15,000)	(15,000)	181,122				\$181,122		181,122
358	172,000					172,000		(20,000)	(20,000)	152,000				\$152,000		152,000
400	162,500					162,500			-	162,500				\$162,500		162,500
405	2,606,252		450,000	225,000		3,281,252		(50,000)	(50,000)	3,231,252		477,957	225,000	\$2,528,295		3,231,252
411	3,102,256		826,050	70,500		3,998,806			-	3,998,806	222,592	82,264	50,000	\$3,643,950		3,998,806
417	\$100,000					100,000			-	100,000				\$100,000		100,000
420	5,511,957		1,951,035	442,855		7,905,846		692,000	692,000	8,597,846	\$68,678	\$135,606	\$1,810,000	\$6,583,562		8,597,846
435	44,382					44,382			-	44,382				\$44,382		44,382
436	73,403					73,403			-	73,403				\$73,403		73,403
437	\$85,498					85,498			-	85,498				\$85,498		85,498
438	\$147,980					147,980			-	147,980				\$147,980		147,980
439	\$56,108					56,108			-	56,108				\$56,108		56,108
440	19,358					19,358			-	19,358				\$19,358		19,358
442	18,213					18,213			-	18,213				\$18,213		18,213
443	11,511					11,511			-	11,511				\$11,511		11,511
444	13,787					13,787			-	13,787				\$13,787		13,787
450	10,000					10,000			-	10,000				\$10,000		10,000
451	\$9,915					9,915			-	9,915				\$9,915		9,915
456	50,000					50,000		(30,000)	(30,000)	20,000				\$20,000		20,000
457	15,000					15,000			-	15,000				\$15,000		15,000
458	\$55,105					55,105			-	55,105				\$55,105		55,105
459	99,110					99,110			-	99,110				\$99,110		99,110
460	\$122,729					122,729			-	122,729				\$122,729		122,729
461	\$29,720					29,720			-	29,720				\$29,720		29,720
463	\$13,600					13,600			-	13,600				\$13,600		13,600

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
464 Shawnigan Lake Community Centre	804,705		576,432	75,000		1,456,137	-	-	1,456,137	37,677		100,000	\$1,318,460		1,456,137
465 Cobble Hill Historical Society	15,000					15,000		-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500		-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	22,434					22,434		-	22,434				\$22,434		22,434
469 Cowichan Station Area Association Area E	\$21,520					21,520		-	21,520				\$21,520		21,520
470 Frank Jameson Centre	40,000					40,000		-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500		-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000		-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	18,000					18,000		-	18,000				\$18,000		18,000
478 Cowichan Station Association Area B	6,625					6,625		-	6,625				\$6,625		6,625
480 Cowichan Aquatic Centre - Area F	\$5,317					5,317		-	5,317				\$5,317		5,317
481 Cowichan Aquatic Centre - Area I	\$5,317					5,317		-	5,317				\$5,317		5,317
488 Shawnigan Basin Society	-					-		-	-				\$0		-
489 Nature and Habitat - Area I				200		200		-	200				\$200		200
490 Thetis Island Wharf		15,000				15,000		-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000		-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800		-	800				\$800		800
493 Safer Futures	27,575					27,575		-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000		-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	70,000					70,000		-	70,000				\$70,000		70,000
496 Cowichan Community Policing	124,900					124,900		-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$61,000					61,000		-	61,000				\$61,000		61,000
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000		-	270,000			-	\$270,000		270,000
576 Engineering Services - Utilities				2,950,000	-	2,950,000	60,000	60,000	3,010,000		60,000		\$2,950,000		3,010,000
510 Thetis Island Solid Waste & Recycling		\$26,418				26,418		-	26,418				\$26,418		26,418
515 Curbside Collection			4,282,571	493,400		4,775,971	(120,000)	(120,000)	4,655,971		144,820		\$4,511,151		4,655,971
520 Solid Waste Complex	5,823,657		3,154,850	445,650		9,424,157	(37,600)	(37,600)	9,386,557	106,831	319,919		\$8,959,807		9,386,557
530 Cowichan Flood Management	150,000					150,000		-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000		-	75,000				\$75,000		75,000
532 Drinking Water and Watershed Protection	\$750,000					750,000		-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000		-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110		-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,500					7,500		-	7,500				\$7,500		7,500
551 Street Lighting - Youbou		36,000				36,000		-	36,000				\$36,000		36,000
552 Street Lighting - Brentwood			270	50		320		-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,400					5,400		-	5,400				\$5,400		5,400
554 Street Lighting - Honeymoon Bay	30,000					30,000		-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,500	100		2,600		-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,499				2,499		-	2,499				\$2,499		2,499
557 Critical Street Lighting A	2,700					2,700		-	2,700				\$2,700		2,700
558 Critical Street Lighting B	1,350					1,350		-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,300					3,300		-	3,300				\$3,300		3,300
560 Critical Street Lighting D	600					600		-	600				\$600		600
561 Critical Street Lighting E	5,000					5,000		-	5,000				\$5,000		5,000
565 Critical Street Lighting I	\$1,500					1,500		-	1,500				\$1,500		1,500
571 Asset Management				149,573		149,573	91,790	91,790	241,363				\$241,363		241,363
580 Street Lighting - Wilmot Road	4,500					4,500		-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,700					3,700		-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,800					3,800		-	3,800				\$3,800		3,800
585 Street Lighting - Arbutus Mountain	5,200					5,200		-	5,200				\$5,200		5,200
586 Mill Springs Street Lighting	14,000					14,000		-	14,000				\$14,000		14,000
601 Satellite Park Water		53,000	36,000	20,000		109,000	-	-	109,000		11,981		\$97,019		109,000
603 Douglas Hill Water		52,000	52,000	20,000		124,000	-	-	124,000		11,337		\$112,663		124,000
604 Lambourn Water		44,000	95,000	20,000		159,000		-	159,000		7,088		\$151,912		159,000
605 Arbutus Mountain Water		112,410	52,000			164,410		-	164,410		-		\$164,410		164,410
606 Malahat Water		50,000	10,000			60,000		-	60,000				\$60,000		60,000
608 Fern Ridge Water		24,000	18,000	20,000		62,000	-	-	62,000		1,735		\$60,265		62,000
611 Bald Mountain Water System		52,250	31,000			83,250	(6,000)	(6,000)	77,250				\$77,250		77,250
613 Dogwood Ridge Water System		28,850	26,000			54,850	-	-	54,850	10,638	5,312	-	\$38,900		54,850

**Cowichan Valley Regional District
Five Year Financial Plan (2019-2023)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
615 Arbutus Ridge Water System			317,431			317,431	(5,000)		(5,000)	312,431		6,608	-	\$305,823		312,431
616 Carlton Water System		33,000	16,000	20,000		69,000			-	69,000		5,665		\$63,335		69,000
617 Shellwood Water System		25,000	24,000			49,000			-	49,000		5,216		\$43,784		49,000
618 Woodley Range Water System		32,000	32,000		-	64,000		-	-	64,000			-	\$64,000		64,000
619 Burnum Water System		49,500	44,000			93,500			-	93,500		22,526		\$70,974		93,500
620 Mesachie Lake Water		34,000	24,000			58,000	(3,000)		(3,000)	55,000				\$55,000		55,000
640 Saltair Water		490,000	194,000	3,601		687,601			-	687,601	300,000		100,000	\$287,601		687,601
652 Central Youbou Water Debt			36,850			36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		157,000	85,000	551		242,551			-	242,551	5,349	8,506	30,000	\$198,696		242,551
660 Honeymoon Bay Water		63,000	74,000	20,000		157,000			-	157,000				\$157,000		157,000
661 Honeymoon Bay (Sutton Cr.) Water Debt			\$2,623			2,623			-	2,623				-		2,623
662 Honeymoon Bay Water (Well 2) Debt			25,744			25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		30,000	14,000	20,000		64,000			-	64,000				\$64,000		64,000
680 Shawnigan Lake North Water		281,025	165,000	20,350		466,375			-	466,375				\$466,375		466,375
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	8,000					8,000			-	8,000				\$8,000		8,000
702 Sentinel Ridge Drainage	6,000					6,000			-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000					5,000			-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	5,000					5,000			-	5,000				\$5,000		5,000
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000			540,000	(4,587)		(4,587)	535,413	132,787	70,000		\$332,626		535,413
801 Brulett Sewer System		1,976	-			1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	92,000	24,000		169,000			-	169,000				\$169,000		169,000
804 Lambourn Sewer		39,000	100,000	24,000		163,000			-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		114,000	90,000			204,000			-	204,000		11,000		\$193,000		204,000
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		16,940		\$44,060		61,000
811 Bald Mountian Sewer System		55,000	30,000			85,000	(5,000)		(5,000)	80,000				\$80,000		80,000
812 Cobble Hill Sewer		160,000	220,000	400		380,400	(10,000)		(10,000)	370,400				\$370,400		370,400
813 Mill Springs Sewer System		122,933	93,000			215,933	(2,000)		(2,000)	213,933				\$213,933		213,933
815 Arbutus Ridge Sewer System			482,135			482,135	(5,000)		(5,000)	477,135	143,284			\$333,851		477,135
820 Eagle Heights Sewer			350,000	24,000		374,000	124,453		124,453	498,453			130,000	\$368,453		498,453
830 Maple Hills Sewer		38,950	18,000			56,950	(4,000)		(4,000)	52,950				\$52,950		52,950
840 Shawnigan Lake Sewer		160,000	165,000	1,000		326,000			-	326,000			30,000	\$296,000		326,000
850 Kerry Village Sewer			6,287			6,287			-	6,287		6,287		\$0		6,287
860 Youbou Sewer System		42,000	16,000			58,000	(12,000)		(12,000)	46,000				\$46,000		46,000
TOTALS	46,317,030	2,912,915	16,242,586	15,210,773	-	80,683,303	(512,983)	-	(512,983)	80,170,320	1,814,551	5,226,766	3,105,000	70,024,003	-	80,170,320