



C·V·R·D

**COWICHAN VALLEY REGIONAL DISTRICT**

**NOTICE OF SPECIAL BOARD MEETING**

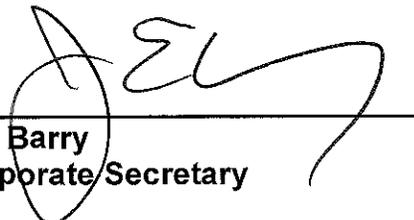
**DAY: WEDNESDAY**

**DATE: MARCH 28, 2012**

**TIME: → 5:45 PM**

**PLACE: BOARD ROOM**

**175 INGRAM STREET**

  
\_\_\_\_\_  
**Joe Barry**  
Corporate Secretary



C·V·R·D

**SPECIAL BOARD MEETING**

**5:45 PM**

**WEDNESDAY, MARCH 28, 2012**

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**AGENDA**

|           |   | <b>PAGES</b> |
|-----------|---|--------------|
| <b>1.</b> | <b><u>APPROVAL OF AGENDA:</u></b>   | <b>2</b>     |
| <b>2.</b> | <b><u>STAFF REPORTS:</u></b>  |              |
|           | SR1 Staff Report from the General Manager, Corporate Services<br>Re: 2012 Five Year Financial Plan Bylaw (No. 3592)   | <b>3</b>     |
|           | SR2 Staff Report from the Manager, Development Services<br>Re: Zoning Amendment Bylaw No. 3285 (Cherry Blossom Estates)   | <b>4-10</b>  |
| <b>3.</b> | <b><u>BYLAWS:</u></b>   |              |
|           | B1 "Cowichan Valley Regional District Bylaw No. 3592 – Five Year<br>Financial Plan (2012 – 2016) Bylaw, 2012", 1 <sup>st</sup> , 2 <sup>nd</sup> and 3 <sup>rd</sup> reading. | <b>11-28</b> |
|           | B1 "Cowichan Valley Regional District Bylaw No. 3592 – Five Year<br>Financial Plan (2012 – 2016) Bylaw, 2012", adoption.  |              |
| <b>4.</b> | <b><u>ADJOURNMENT:</u></b>  |              |

The next Regular Board meeting will be held April 11, 2012 at 6:00 pm, in the Board Room, 175 Ingram Street, Duncan BC.



CVRD

SR1

STAFF REPORT

SPECIAL REGULAR BOARD MEETING  
OF MARCH 28, 2012

DATE: March 20, 2012

FILE NO:

FROM: Mark Kueber, General Manager  
Corporate Services Department

BYLAW NO:

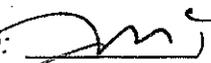
SUBJECT: 2012 Five Year Financial Plan Bylaw

**Recommendation/Action:**

For information.

**Relation to the Corporate Strategic Plan:**

The contents of the Five Year Financial Plan is consistent with the goals and objectives of the Corporate Strategic Plan, and it provides the resources and funding necessary to move forward with implementing portions of the Plan.

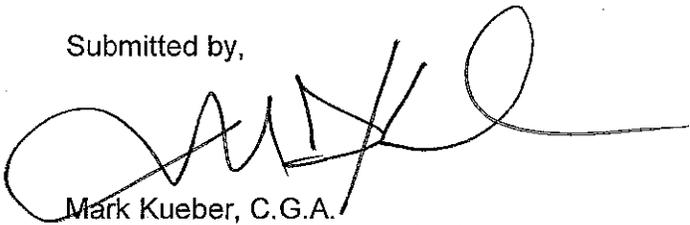
**Financial Impact:** *(Reviewed by Finance Division: )*

Each year the Regional Board adopts a Five Year Financial Plan Bylaw; this bylaw gives the Regional District the authority to undertake its activity. Only expenditures that are included in this bylaw are authorized to take place. The first year of the bylaw is what is referred to as the 2012 Budget. The total requisition for 2012 is \$28,144,120 which is an increase of \$1,997,049 or 7.63%.

All motions made by the Board, committees and commissions during February and March have now been included in the draft 2012 Budget as well as the Five Year Financial Plan.

It is recommended that the Five Year Financial Plan Bylaw that is on this Board agenda be given three readings and adoption. This Financial Plan is required to be adopted by March 31, 2012.

Submitted by,



Mark Kueber, C.G.A.  
General Manager, Corporate Services Department

MK:tk

Attach.



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SR2

STAFF REPORT

REGIONAL BOARD MEETING  
OF MARCH 28, 2012

DATE: March 22, 2012 FILE NO: 7-E-07RS  
FROM: Rob Conway, Manager  
SUBJECT: Zoning Amendment Bylaw No. 3285 (Cherry Blossom Estates)

**Recommendation/Action:**

For information.

**Relation to the Corporate Strategic Plan:** N/A

**Financial Impact:** (Reviewed by Finance Division: N/A)

**Background:**

Zoning Amendment Bylaw No. 3285, which amended the zoning of a property on Culverton Road in Electoral Area E from I-2 (Heavy Industrial) to Bare Land Strata Residential (R-6), was adopted by the CVRD Board at the March 14, 2012 Regular Board meeting. Prior to consideration of the bylaw for third reading and adoption, a public notice process was undertaken in lieu of a public hearing. One letter regarding the application was received prior to the Board meeting and this was provided to the Board prior to consideration of third reading and adoption.

Following the Board meeting and adoption of Zoning Amendment Bylaw No. 3285, three additional e-mails were received in response to the public notice. All three e-mails were sent before the March 14<sup>th</sup> Board meeting, but were not available to provide to the Board before consideration of third reading and adoption due to problems with the CVRD's computer network.

Although the Board has adopted Bylaw No. 3285, Section 131 of the *Community Charter* and Section 219 of the *Local Government Act* allow the Board Chair to have the Bylaw reconsidered by the Board within 30 days of the March 14, 2012 meeting. As the correspondence was submitted in accordance with the deadline given in the public notice but was not available to the Board when third reading and adoption of the bylaw were considered, the Board Chair may wish to bring Bylaw No. 3285 back to the Board for reconsideration.

The three e-mails that were received following the March 14, 2012 meeting and the one letter previously provided to the Board are attached to this report for the Board's information. Should the Board Chair decide to bring Zoning Amendment Bylaw No. 3285 back for reconsideration, this would need to occur no later than at the April 11, 2012 Board meeting to comply with the 30 day window in the *Community Charter* and *Local Government Act*.

Submitted by,

Rob Conway, Manager  
Development Services Division  
Planning and Development Department

Approved by:  
General Manager:

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**From:** Planning and Development  
**Sent:** Friday, March 16, 2012 9:17 AM  
**To:** Rob Conway  
**Subject:** FW: Bylaw no. 3285

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**From:** Gerry Haarbrucker [mailto:gerryhaarbrucker@shaw.ca]  
**Sent:** Thursday, March 15, 2012 10:03 PM  
**To:** Planning and Development  
**Subject:** Fw: Bylaw no. 3285

----- Original Message -----

**From:** Gerry Haarbrucker  
**To:** [sds@cverd.bc.ca](mailto:sds@cverd.bc.ca)  
**Sent:** Sunday, March 11, 2012 5:45 PM  
**Subject:** Bylaw no. 3285

Dear Rob Conway,  
CVRD

Thank you for your letter of 2-3-12 re: bylaw No. 3285.

I am still opposed to the development of the mill site, especially the density of the buildings.

This is going to be a GHETTO surrounded by small acreages and farmland.

My property - all 550 feet of it, will be exposed to the racket and extra traffic of approximately 100 vehicles.

To mitigate the noise, I seek assurance of retention of the existing greenbelt along Culverton road at minimum depth of 25 feet.

I further seek assurance of continuing water supply for my well.

Sincerely,

Gerhard Haarbrucker  
5000 White Rd.  
Duncan, BC  
V9L 6H5

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**From:** Rob & Rhonda Groicher [rrgroicher@shaw.ca]  
**Sent:** Monday, March 12, 2012 9:12 PM  
**To:** sds@cverd.bc.ca  
**Subject:** Bylaw # 3285

Rob Conway  
CVRD

This is in response to your letter sent March 2, 2012 regarding bylaw #3285.

We are very concerned with the fact that this area has always been an acreage subdivision, allowing distance between wells and septic fields. With 50 homes in such a small area how do you propose to preserve our water quality and dispose of waste?

With each home added, the prospect of reducing water flow is increased, especially in the summer months. What contingency plan would be set in place to guarantee we will not lose water quality and quantity?

Our roads are not equipped to handle the amount of traffic flow incurred by this many homes. I mention this as there is another sub-division developing at the end of Belvedere which will increase traffic as well. We have no sidewalks, no street lights and no water for fire hydrants. With the mention of "modular homes and or single dwelling homes" does this include trailers/mobile homes or will it be "stick built" as was said at the meetings? With these type of homes comes low income housing and lack of care. 50 modular homes would be a disaster if ever there was a fire.

Though the optimist in us feels, with this many "modular" homes, our property values will go down therefore we would expect our property taxes to follow accordingly!

No matter what though, we are still strongly opposed to this many homes being placed on such a small amount of property.

Sincerely,

Rob & Rhonda Groicher  
5005 Culverton Road  
Duncan, BC  
V9L 6H4

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**From:** Planning and Development  
**Sent:** Thursday, March 15, 2012 4:29 PM  
**To:** Rob Conway  
**Subject:** FW: Bylaw No.3285

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**From:** ed [<mailto:gelundahl@shaw.ca>]  
**Sent:** Wednesday, March 14, 2012 2:00 PM  
**To:** Planning and Development  
**Subject:** Bylaw No.3285

I believe passing this bylaw is not in the best interest of the area. There is no way Cowichan Lake Road can handle another 100 vehicles a day or more, being that a estimate of 2 cars per family in this day and age is on the low side. There is also established documentation of a rise in crime in areas where these type of developments have been allowed, as well as the lowering of property values, less money coming in not sound planning. Do you really believe 50 high density units will not have an averse effect on the water table? I believe you would be well advised to leave things be or at the least allow 2 acre lots, after there has been an enviromental clean-up of the property done, being that that there was a junk yard on it and vechiles where buried there along with who noes what. Sincerely  
Gerald E. Lundahl , 5030 White Rd.

\* Previously provided to Board

Linda Lees  
4948 Arla Court  
Duncan, BC  
V9L 6H3  
250-748-1655

RECEIVED

MAR 14 2012

March 11, 2012

Development Services  
CVRD  
Ingram Street.  
Duncan

Re – Nov 2009 Original Application 7-E-07RS – Cherry Blossom Estates

Over the years this site has been a bone of contention between adjoining neighbours and many different owners of the property. We have seen it go from a small family sawmill operation to shake mills, drywall recycling, pallet recycling, auto wrecking, log dumping, to band chopping and non- recycling of the steel (there are still piles there). Living next to this property is like waiting for the other shoe to drop; we never know what tomorrow will bring.

We have seen logging trucks dumping at all hours of the night; recycle trucks, delivery trucks, pallet trucks, shipping containers filled with drywall, containers of steel bands all being processed on the site and shipped to wherever, all with the associated noise of an industrial site. In the past few years the site has been reasonably quiet, waiting for a decision to be made on whether a rezoning application will be approved allowing development of the property as a Residential Strata Development.

Blockage of historical natural drainage and ditches dug by a previous owner along with inappropriate filling of ditches by property owners on Culverton rd. cause flooding of our basement, property, and other properties and basements adjoining the North boundary and our neighbours septic field. Hopefully some of these issues will be addressed during the planning and development of any future project.

In our previous submission we wrote about the BC Hydro Transmission line through or property servicing this Industrial property, *"This property directly impacts my family; we have a 3 phase hydro line running through the center of our property to service this site, rendering 30' x 140' unusable for building construction. If this goes ahead, we are hoping to have this easement removed or at least the footprint shrunk."* Since that statement thieves have cut down Hydro poles and stolen wire and transformers. We are happy to report that BC Hydro worked with us last year and the offending right of way has been removed from our property and our land title.

The present zoning that allows subdivision into industrial lots allowing multi uses on a property zoned Heavy Industrial. So, our decision has to be are we prepared to live with an Industrial property on our door step (*NO WAY*), or the present option of possibly a planned residential community. After attending past community meetings and discussions with Director Duncan, we have reviewed the information provided by the CVRD and are supportive of the proposed zoning changes.

During the zoning process of the non compliant property in the early 1980's we were misled by the land owners of the time and, had the wool pulled over the communities eyes by the Administration of the day, we ask you to rectify that decision.

A handwritten signature in cursive script that reads "Linda Lees".

Linda Lees

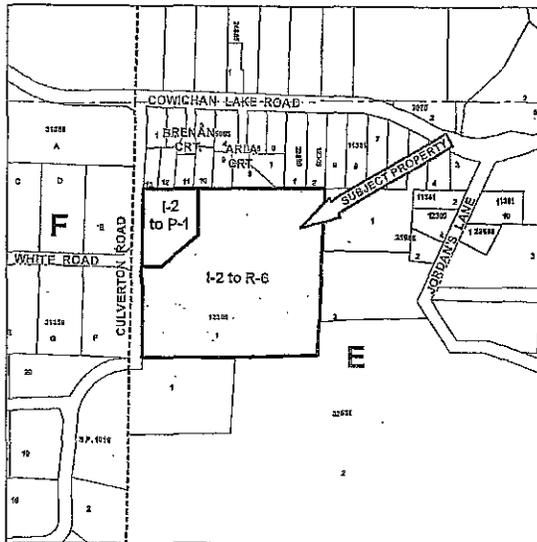
# NOTICE OF INTENT TO AMEND ZONING BYLAW

ZONING AMENDMENT BYLAW No. 3285  
Applicable to Electoral Area E – Cowichan Station/Sahtlam/Glenora

As per Section 890(4) of the *Local Government Act*, the Cowichan Valley Regional District Board of Directors has reviewed the above noted bylaw and found it to be consistent with the policies of the Electoral Area E – Cowichan Station/Sahtlam/Glenora Official Community Plan No. 1490, therefore, the Public Hearing has been waived and the Board has directed that this Public Notice occur in its place.

**NOTICE** is hereby given that the CVRD Board of Directors will consider reading a third time and adopting the above noted Amendment Bylaw at the regular Board meeting of **March 14, 2012**.

Zoning Amendment Bylaw No. 3285 proposes to amend CVRD Electoral Area E Zoning Bylaw No. 1840, by creating a new Bare Land Strata Residential Zone (R-6), and rezoning Lot 1, Section 8, Range 6, Sahtlam District, Plan 12309, except those parts in Plans 22890, 23708, 25003 and 29157, from Heavy Industrial (I-2) to Parks and Institutional (P-1) and Bare Land Strata Residential Zone (R-6), as shown on the map below.



The purpose of Zoning Amendment Bylaw No. 3285 is to permit the property to be developed for up to 50 residential dwellings (modular homes or single family dwellings) and park land.

Zoning Amendment Bylaw No. 3285 was presented at a Public Hearing on November 10, 2009. However, as adjustments to the Bylaw were necessary after the Public Hearing to secure commitments regarding servicing of the proposed development and water and energy conservation, Public Notice is required before the CVRD Board can consider third reading and adoption of the Amendment Bylaw.

All persons who deem their interests affected by this proposed amendment will be afforded an opportunity to present written submissions on matters contained therein to the Regional Board. Written comments on the proposed bylaw may be faxed to 250-746-2621, e-mailed to [ds@cprd.bc.ca](mailto:ds@cprd.bc.ca), or mailed and/or deposited at the Regional District offices up to 4:30 p.m. on the date of the Board meeting noted above. For further information, please call Rob Conway, Manager, Development Services Division at 250-746-2620 or toll-free at 1-800-665-3955.

A copy of the Amendment Bylaw and relevant support material may be inspected at the Regional District Planning and Development Department office, 175 Ingram Street, Duncan, B.C., from Friday, March 2, 2012, to Wednesday, March 14, 2012, between the hours of 8:00 a.m. and 4:30 p.m., Monday through Friday.



**B1**

## **COWICHAN VALLEY REGIONAL DISTRICT**

### **BYLAW No. 3592**

#### **A Bylaw to Adopt the 5 Year Financial Plan for the Years 2012 - 2016**

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**WHEREAS** the Regional Board of the Cowichan Valley Regional District shall pursuant to Section 815 of the *Local Government Act*, adopt by bylaw a five year financial plan:

**AND WHEREAS** an expenditure not provided for in the financial plan or the financial plan as amended, is not lawful unless for an emergency that was not contemplated;

**NOW THEREFORE** the Board of the Cowichan Valley Regional District enacts in open meeting assembled as follows:

#### **1. CITATION**

This bylaw may be cited for all purposes as "**Cowichan Valley Regional District Bylaw No. 3592 - Five Year Financial Plan (2012 – 2016) Bylaw, 2012**".

#### **2. DEFINITION**

"Emergency" means a present or imminent event that:

- a) is caused by accident, fire explosion or technical failure or by the forces of nature; and
- b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety or welfare of people, or to limit damage to property.

#### **3. FIVE YEAR FINANCIAL PLAN**

That Schedule A and Schedule B attached to this bylaw are hereby adopted as the Financial Plan for the Cowichan Valley Regional District for the period January 1<sup>st</sup>, 2012 to December 31<sup>st</sup>, 2016.

#### **4. AMENDMENTS**

The Financial Plan may be amended in the following manner:

- a) The Board may authorize amendments to the plan for Emergencies as defined herein;
- b) Funds may be re-allocated in accordance with the Cowichan Valley Regional District's Purchasing Policy.

.../2

READ A FIRST TIME this \_\_\_\_\_ day of \_\_\_\_\_, 2012.

READ A SECOND TIME this \_\_\_\_\_ day of \_\_\_\_\_, 2012.

READ A THIRD TIME this \_\_\_\_\_ day of \_\_\_\_\_, 2012.

ADOPTED this \_\_\_\_\_ day of \_\_\_\_\_, 2012.

\_\_\_\_\_  
Chairperson

\_\_\_\_\_  
Corporate Secretary

**SUMMARY OF 5 YEAR FINANCIAL PLAN****2012 - 2016**

|                                | 2012                       | 2013                       | 2014                       | 2015                       | 2016                       |
|--------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>SUMMARY OF REVENUE</b>      |                            |                            |                            |                            |                            |
| Tax Requisition                | \$28,144,120               | \$30,127,249               | \$31,153,220               | \$32,305,701               | \$33,324,232               |
| Parcel Taxes                   | 1,680,954                  | 1,805,272                  | 1,861,786                  | 1,958,917                  | 2,046,120                  |
| Fees & Charges                 | 10,289,553                 | 10,701,926                 | 10,976,876                 | 11,207,719                 | 11,557,134                 |
| Other Revenue                  | 23,252,509                 | 13,934,573                 | 17,622,732                 | 12,684,766                 | 11,808,678                 |
| Proceeds of Borrowing          | 6,023,000                  | 1,018,354                  | 1,150,000                  | 2,030,000                  | 740,000                    |
|                                | <u>\$69,390,136</u>        | <u>\$57,587,374</u>        | <u>\$62,764,614</u>        | <u>\$60,187,103</u>        | <u>\$59,476,164</u>        |
| Transfers from (to)            |                            |                            |                            |                            |                            |
| - Special Funds                | (2,477,455)                | (799,965)                  | (1,611,148)                | (1,424,048)                | (1,929,175)                |
| - Surplus - Prior Year         | 3,853,501                  | -                          | -                          | -                          | -                          |
| Total Transfers                | <u>\$1,376,046</u>         | <u>(\$799,965)</u>         | <u>(\$1,611,148)</u>       | <u>(\$1,424,048)</u>       | <u>(\$1,929,175)</u>       |
| <b>TOTAL REVENUE</b>           | <u><u>\$70,766,182</u></u> | <u><u>\$56,787,409</u></u> | <u><u>\$61,153,466</u></u> | <u><u>\$58,763,055</u></u> | <u><u>\$57,546,989</u></u> |
| <b>SUMMARY OF EXPENDITURES</b> |                            |                            |                            |                            |                            |
| Debt Principal & Interest      | \$6,539,523                | \$6,850,988                | \$6,473,643                | \$6,162,104                | \$6,006,254                |
| Capital                        | 15,094,974                 | 5,175,700                  | 8,491,700                  | 5,155,672                  | 2,812,897                  |
| Other Purposes                 | 48,768,075                 | 44,760,721                 | 46,188,123                 | 47,445,279                 | 48,727,838                 |
| Deficit Prior Year             | 363,610                    | -                          | -                          | -                          | -                          |
| <b>TOTAL EXPENDITURE</b>       | <u><u>\$70,766,182</u></u> | <u><u>\$56,787,409</u></u> | <u><u>\$61,153,466</u></u> | <u><u>\$58,763,055</u></u> | <u><u>\$57,546,989</u></u> |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2012)

SCHEDULE "B"

| FUNCTION:                                   | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 |               | Expenditures         |           |                |                    |                    |
|---|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|-----------|----------------|--------------------|--------------------|
|   | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital   | Other Purposes | Deficit prior year | Total Expenditures |
| 100 General Government                      | 1,527,388       |              |                | 1,647,526     | 293,000               | 3,467,914     |                    | 320,133               | 320,133         | 3,788,047     | 62,200               | 35,000    | 3,690,847      |                    | 3,788,047          |
| 102 V. I. Regional Library                  | 1,407,280       |              |                |               |                       | 1,407,280     |                    |                       |                 | 1,407,280     |                      |           | 1,407,280      |                    | 1,407,280          |
| 105 H.R. / L.T. / M.I.A./G.L.S.             |                 |              |                | 1,466,066     |                       | 1,466,066     |                    | 250,190               | 250,190         | 1,716,256     |                      |           | 1,716,256      |                    | 1,716,256          |
| 106 Malahat Transit                         | 160,944         |              | 199,500        | 8,000         |                       | 368,444       |                    | 30,710                | 30,710          | 399,154       |                      |           | 399,154        |                    | 399,154            |
| 107 Transit                                 | 1,576,745       |              | 489,000        | 51,500        |                       | 2,117,245     |                    | 213,809               | 213,809         | 2,331,054     |                      |           | 2,331,054      |                    | 2,331,054          |
| 109 911                                     | 622,434         |              |                |               |                       | 622,434       |                    |                       |                 | 622,434       |                      |           | 581,032        | 41,402             | 622,434            |
| 119 Grants-in-Aid                           | 98,063          |              |                |               |                       | 98,063        |                    | 10,937                | 10,937          | 109,000       |                      |           | 109,000        |                    | 109,000            |
| 121 Economic Development                    | 442,996         |              |                | 165,178       |                       | 608,174       |                    | 1,940                 | 1,940           | 610,114       |                      |           | 610,114        |                    | 610,114            |
| 123 Regional Tourism                        | 119,177         |              |                | 118,376       |                       | 237,553       |                    | 33,451                | 33,451          | 271,004       |                      |           | 271,004        |                    | 271,004            |
| 130 Electoral Feasibility Studies           | 25,000          |              |                | 4,250         |                       | 29,250        |                    | 37,550                | 37,550          | 66,800        |                      |           | 66,800         |                    | 66,800             |
| 131 Environmental Initiatives               | 489,214         |              |                | 2,139,545     |                       | 2,628,759     |                    | 111,068               | 111,068         | 2,739,827     |                      |           | 2,739,827      |                    | 2,739,827          |
| 150 Municipalities - M.F.A. Debt            |                 |              |                | 2,932,858     |                       | 2,932,858     |                    |                       |                 | 2,932,858     | 2,932,858            |           |                |                    | 2,932,858          |
| 199 Parks, Recreation, Culture & Facilities |                 |              |                | 330,503       |                       | 330,503       |                    | 33,668                | 33,668          | 364,171       |                      |           | 364,171        |                    | 364,171            |
| 200 Administration Building                 |                 |              |                | 520,359       |                       | 520,359       |                    | 46,167                | 46,167          | 566,526       | 253,507              |           | 313,019        |                    | 566,526            |
| 205 Emergency Planning                      | 511,432         |              | 16,601         |               |                       | 528,033       | (25,000)           | 38,667                | 13,667          | 541,700       | 30,240               |           | 511,460        |                    | 541,700            |
| 230 Community Parks                         | 1,503,502       |              | 4,000          | 673,000       | 1,090,000             | 3,270,502     | 839,000            | 195,562               | 1,034,562       | 4,305,064     | 82,878               | 3,082,857 | 1,139,329      |                    | 4,305,064          |
| 250 Electoral Area Services                 | 189,268         |              |                |               |                       | 189,268       |                    | 70,191                | 70,191          | 259,459       |                      |           | 259,459        |                    | 259,459            |
| 279 Parks & Trails                          | 601,610         |              |                |               |                       | 601,610       |                    | 21,309                | 21,309          | 622,919       | 6,762                |           | 616,157        |                    | 622,919            |
| 280 Regional Parks                          | 937,178         |              |                | 538,330       |                       | 1,475,508     |                    | 135,494               | 135,494         | 1,611,002     | 126,500              | 698,874   | 785,628        |                    | 1,611,002          |
| 281 Bright Angel Park                       | 40,000          |              | 4,000          | 460,000       |                       | 504,000       |                    | 67,856                | 67,856          | 571,856       |                      |           | 533,843        | 38,013             | 571,856            |
| 282 South Cowichan Community Parks          | 60,000          |              |                |               |                       | 60,000        |                    | 110,607               | 110,607         | 170,607       |                      | 112,264   | 58,343         |                    | 170,607            |
| 283 Kinsol Trestle                          | 10,996          |              |                |               |                       | 10,996        |                    | 10,804                | 10,804          | 21,800        |                      |           | 21,800         |                    | 21,800             |
| 285 Regional Parkland Acquisition           | 782,206         |              |                | 250,000       | 1,500,000             | 2,532,206     | (340,852)          | 95,510                | (245,342)       | 2,286,864     | 649,760              | 1,600,000 | 37,104         |                    | 2,286,864          |
| 310 Animal Control                          | 31,942          |              |                | 70,000        |                       | 101,942       |                    | 7,754                 | 7,754           | 109,696       |                      |           | 109,696        |                    | 109,696            |
| 320 Enforcement & Inspection                | 259,833         |              |                | 668,000       |                       | 927,833       |                    |                       |                 | 927,833       |                      | 23,000    | 888,467        | 16,366             | 927,833            |
| 325 Community Planning                      | 1,638,304       |              |                | 205,000       |                       | 1,843,304     |                    | 120,451               | 120,451         | 1,963,755     |                      |           | 1,963,755      |                    | 1,963,755          |
| 350 North Oyster Fire Protection            | 410,728         |              | 72,346         |               |                       | 483,074       | (168,669)          | 40,362                | (128,307)       | 354,767       |                      |           | 354,767        |                    | 354,767            |
| 351 Mesachie Lake Fire Protection           | 38,880          |              |                |               |                       | 38,880        | (5,566)            | 10,557                | 4,991           | 43,871        | 4,345                |           | 39,526         |                    | 43,871             |
| 352 Lake Cowichan Fire Protection           | 155,704         |              |                |               |                       | 155,704       |                    | 2,962                 | 2,962           | 158,666       |                      |           | 158,666        |                    | 158,666            |
| 353 Saltair Fire Protection                 | 133,012         |              |                |               |                       | 133,012       |                    |                       |                 | 133,012       |                      |           | 133,012        |                    | 133,012            |
| 354 Sahtlam Fire Protection                 | 191,004         |              |                | 1,597         |                       | 192,601       |                    | 21,385                | 21,385          | 213,986       | 36,676               |           | 177,310        |                    | 213,986            |
| 355 Malahat Fire Protection                 | 151,179         |              |                | 112,930       | 265,000               | 529,109       | 60,000             | 17,968                | 77,968          | 607,077       | 2,300                | 425,000   | 179,777        |                    | 607,077            |
| 356 Eagle Heights Fire Protection           | 165,497         |              |                |               |                       | 165,497       | (20,000)           | 5,102                 | (14,898)        | 150,599       |                      |           | 150,599        |                    | 150,599            |
| 357 Honeymoon Bay Fire Protection           | 165,077         |              |                |               | 75,000                | 240,077       | 3,461              | 146,726               | 150,187         | 390,264       | 43,219               | 225,000   | 122,045        |                    | 390,264            |
| 358 Youbou Fire Protection                  | 187,992         |              |                |               |                       | 187,992       | (104,069)          | 55,506                | (48,563)        | 139,429       |                      |           | 139,429        |                    | 139,429            |
| 405 Cowichan Lake Recreation                | 2,127,661       |              | 311,278        | 173,690       | 100,000               | 2,712,629     |                    |                       |                 | 2,712,629     | 500,657              | 100,000   | 2,072,307      | 39,665             | 2,712,629          |
| 411 Kerry Park Recreation                   | 2,766,860       |              | 790,625        | 154,148       |                       | 3,711,633     | (94,754)           | 353,891               | 259,137         | 3,970,770     | 499,040              | 362,708   | 3,109,022      |                    | 3,970,770          |
| 420 Island Savings Centre                   | 3,665,318       |              | 1,465,053      | 532,562       |                       | 5,662,933     | (234,000)          | 40,418                | (193,582)       | 5,469,351     | 273,736              | 353,393   | 4,842,222      |                    | 5,469,351          |
| 429 Island Savings Centre Theatre Loan      | 53,020          |              |                |               |                       | 53,020        |                    |                       |                 | 53,020        | 53,020               |           |                |                    | 53,020             |
| 435 Theatre Grant - Area A                  | 33,504          |              |                |               |                       | 33,504        |                    |                       |                 | 33,504        |                      |           | 33,504         |                    | 33,504             |
| 436 Theatre Grant - Area B                  | 57,928          |              |                |               |                       | 57,928        |                    |                       |                 | 57,928        |                      |           | 57,928         |                    | 57,928             |
| 437 Theatre Grant - Area C                  | 67,676          |              |                |               |                       | 67,676        |                    |                       |                 | 67,676        |                      |           | 67,676         |                    | 67,676             |
| 438 Theatre Grant N. Cowichan               | 119,871         |              |                |               |                       | 119,871       |                    |                       |                 | 119,871       |                      |           | 119,871        |                    | 119,871            |
| 439 Theatre Grant - Ladysmith               | 42,590          |              |                |               |                       | 42,590        |                    |                       |                 | 42,590        |                      |           | 42,590         |                    | 42,590             |
| 450 Recreation Mill Bay                     | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |           | 10,000         |                    | 10,000             |
| 451 Recreation Glenora                      | 7,500           |              |                |               |                       | 7,500         |                    |                       |                 | 7,500         |                      |           | 7,500          |                    | 7,500              |
| 456 Recreation Saltair                      | 20,000          |              |                |               |                       | 20,000        |                    | 4,371                 | 4,371           | 24,371        |                      |           | 24,371         |                    | 24,371             |
| 457 Victim Services West                    | 12,500          |              |                |               |                       | 12,500        |                    |                       |                 | 12,500        |                      |           | 12,500         |                    | 12,500             |
| 458 Cowichan Lake Activity Centre           | 55,000          |              |                |               |                       | 55,000        |                    |                       |                 | 55,000        |                      |           | 55,000         |                    | 55,000             |
| 459 Victim Services                         | 80,000          |              |                |               |                       | 80,000        |                    |                       |                 | 80,000        |                      |           | 80,000         |                    | 80,000             |
| 460 Recreation N. Oyster                    | 90,978          |              |                |               |                       | 90,978        |                    |                       |                 | 90,978        |                      |           | 90,978         |                    | 90,978             |
| 463 Cowichan Wooden Boat Society            | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |           | 10,000         |                    | 10,000             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2012)

SCHEDULE "B"

| FUNCTION:                                    | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 |               | Expenditures         |         |                |                    |                    |
|--|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|---------|----------------|--------------------|--------------------|
|  | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital | Other Purposes | Deficit prior year | Total Expenditures |
| 464 Shawnigan Lake Community Centre          | 660,781         |              | 521,475        | 333,725       | 65,000                | 1,580,981     | 63,475             |                       | 63,475          | 1,644,456     | 51,565               | 460,900 | 1,062,398      | 69,593             | 1,644,456          |
| 465 Cobble Hill Historical Society           | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |         | 15,000         |                    | 15,000             |
| 466 Cobble Hill Hall                         | 16,500          |              |                |               |                       | 16,500        |                    |                       |                 | 16,500        |                      |         | 16,500         |                    | 16,500             |
| 467 Shawnigan Lake Historical Society        | 17,000          |              |                |               |                       | 17,000        |                    |                       |                 | 17,000        |                      |         | 17,000         |                    | 17,000             |
| 469 Cowichan Station Area Association Area E | 21,250          |              |                |               |                       | 21,250        |                    |                       |                 | 21,250        |                      |         | 21,250         |                    | 21,250             |
| 470 Frank Jameson Centre                     | 40,000          |              |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |         | 40,000         |                    | 40,000             |
| 472 Senior Centre Grant                      | 16,000          |              |                |               |                       | 16,000        |                    |                       |                 | 16,000        |                      |         | 16,000         |                    | 16,000             |
| 474 Kaatza Society                           | 30,000          |              |                |               |                       | 30,000        |                    |                       |                 | 30,000        |                      |         | 30,000         |                    | 30,000             |
| 475 Mill Bay/Malahat Historical Society      | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |         | 15,000         |                    | 15,000             |
| 478 Cowichan Station Association Area B      | 5,000           |              |                |               |                       | 5,000         |                    |                       |                 | 5,000         |                      |         | 5,000          |                    | 5,000              |
| 489 Nature and Habitat - Area I              |                 |              |                | 20,250        |                       | 20,250        |                    | 306                   | 306             | 20,556        |                      |         | 20,556         |                    | 20,556             |
| 490 Thetis Island Wharf                      |                 | 9,000        |                |               |                       | 9,000         |                    | 7,363                 | 7,363           | 16,363        | 11,788               |         | 4,575          |                    | 16,363             |
| 491 Thetis Island Boat Launch                |                 | 1,000        |                |               |                       | 1,000         |                    | 1,288                 | 1,288           | 2,288         |                      |         | 2,288          |                    | 2,288              |
| 492 Environmental Fund                       |                 |              |                | 700           |                       | 700           |                    | 6,716                 | 6,716           | 7,416         |                      |         | 7,416          |                    | 7,416              |
| 493 Safer Futures                            | 27,500          |              |                |               |                       | 27,500        |                    |                       |                 | 27,500        |                      |         | 27,500         |                    | 27,500             |
| 494 Social Planning                          | 50,000          |              |                |               |                       | 50,000        |                    |                       |                 | 50,000        |                      |         | 50,000         |                    | 50,000             |
| 495 South Cowichan Community Policing        | 45,000          |              |                |               |                       | 45,000        |                    |                       |                 | 45,000        |                      |         | 45,000         |                    | 45,000             |
| 496 Cowichan Community Policing              | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |         | 100,000        |                    | 100,000            |
| 575 Engineering Services - Administration    |                 |              |                | 686,165       |                       | 686,165       |                    |                       |                 | 686,165       | 25,934               |         | 639,057        | 21,174             | 686,165            |
| 576 Engineering Services - Utilities         |                 |              |                | 1,644,791     | 34,000                | 1,678,791     |                    |                       |                 | 1,678,791     | 37,551               | 24,000  | 1,595,152      | 22,088             | 1,678,791          |
| 510 Thetis Island Solid Waste & Recycling    |                 | 40,000       |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |         | 40,000         |                    | 40,000             |
| 515 Curbside Collection                      |                 |              | 1,143,625      |               |                       | 1,143,625     |                    | 62,201                | 62,201          | 1,205,826     |                      |         | 1,205,826      |                    | 1,205,826          |
| 520 Solid Waste Complex                      | 2,980,989       |              | 3,350,000      | 1,070,100     | 645,000               | 8,046,089     | (280,000)          |                       | (280,000)       | 7,766,089     | 601,979              | 818,000 | 6,233,209      | 112,901            | 7,766,089          |
| 531 South Cowichan Water Study Plan          | 100,000         |              |                |               |                       | 100,000       |                    | 194,466               | 194,466         | 294,466       |                      |         | 294,466        |                    | 294,466            |
| 540 Liquid Waste Plan South Sector           |                 |              |                | 100,000       |                       | 100,000       |                    |                       |                 | 100,000       |                      |         | 100,000        |                    | 100,000            |
| 550 Street Lighting - Mesachie               | 4,675           |              |                |               |                       | 4,675         |                    |                       | 111             | 4,786         |                      |         | 4,786          |                    | 4,786              |
| 551 Street Lighting - Youbou                 |                 | 23,700       |                |               |                       | 23,700        |                    |                       |                 | 23,700        |                      |         | 23,186         | 514                | 23,700             |
| 552 Street Lighting - Brentwood              |                 |              | 189            | 100           |                       | 289           |                    | 50                    | 50              | 339           |                      |         | 339            |                    | 339                |
| 553 Street Lighting - Cowichan Bay           | 3,600           |              |                |               |                       | 3,600         |                    | 65                    | 65              | 3,665         |                      |         | 3,665          |                    | 3,665              |
| 554 Street Lighting - Honeymoon Bay          | 19,117          |              |                |               |                       | 19,117        |                    | 1,133                 | 1,133           | 20,250        |                      |         | 20,250         |                    | 20,250             |
| 555 Street Lighting - Mill Bay               |                 |              | 2,100          | 150           |                       | 2,250         |                    | 50                    | 50              | 2,300         |                      |         | 2,300          |                    | 2,300              |
| 556 Street Lighting - Cobble Hill            |                 | 800          |                |               |                       | 800           |                    | 1,762                 | 1,762           | 2,562         |                      |         | 2,562          |                    | 2,562              |
| 557 Critical Street Lighting A               | 1,100           |              |                |               |                       | 1,100         |                    | 473                   | 473             | 1,573         |                      |         | 1,573          |                    | 1,573              |
| 558 Critical Street Lighting B               | 2,800           |              |                |               |                       | 2,800         |                    |                       |                 | 2,800         |                      |         | 1,410          | 1,390              | 2,800              |
| 559 Critical Street Lighting C               | 500             |              |                |               |                       | 500           |                    | 2,817                 | 2,817           | 3,317         |                      |         | 3,317          |                    | 3,317              |
| 560 Critical Street Lighting D               | 300             |              |                |               |                       | 300           |                    | 1,490                 | 1,490           | 1,790         |                      |         | 1,790          |                    | 1,790              |
| 561 Critical Street Lighting E               | 2,000           |              |                |               |                       | 2,000         |                    | 2,002                 | 2,002           | 4,002         |                      |         | 4,002          |                    | 4,002              |
| 562 Critical Street Lighting F               |                 |              |                |               |                       | 0             |                    | 300                   | 300             | 300           |                      |         | 300            |                    | 300                |
| 565 Critical Street Lighting I               | 400             |              |                |               |                       | 400           |                    | 144                   | 144             | 544           |                      |         | 544            |                    | 544                |
| 580 Street Lighting - Wilmot Road            | 3,000           |              |                |               |                       | 3,000         |                    | 6,253                 | 6,253           | 9,253         |                      |         | 9,253          |                    | 9,253              |
| 581 Street Lighting - Sentinel Ridge         | 4,000           |              |                |               |                       | 4,000         |                    | 10,875                | 10,875          | 14,875        |                      |         | 14,875         |                    | 14,875             |
| 583 Street Lighting - Twin Cedars            | 4,000           |              |                |               |                       | 4,000         |                    | 6,965                 | 6,965           | 10,965        |                      |         | 10,965         |                    | 10,965             |
| 585 Street Lighting - Arbutus Mountain       | 4,000           |              |                |               |                       | 4,000         |                    | 12,732                | 12,732          | 16,732        |                      |         | 16,732         |                    | 16,732             |
| 601 Satellite Park Water                     |                 | 30,375       | 33,500         |               |                       | 63,875        |                    |                       |                 | 63,875        | 18,556               |         | 44,425         | 894                | 63,875             |
| 603 Douglas Hill Water                       |                 | 41,000       | 31,500         | 73,884        |                       | 146,384       | (3,000)            | 94,452                | 91,452          | 237,836       | 11,337               | 166,000 | 60,499         |                    | 237,836            |
| 604 Lambourn Water                           |                 | 33,000       | 37,500         | 100,000       |                       | 170,500       | 15,000             |                       | 15,000          | 185,500       | 7,088                | 15,000  | 135,495        | 27,917             | 185,500            |
| 605 Arbutus Mountain Water                   |                 | 36,900       | 23,980         | 3,000         |                       | 63,880        | (10,000)           | 39,583                | 29,583          | 93,463        |                      |         | 93,463         |                    | 93,463             |
| 608 Fern Ridge Water                         |                 | 12,950       | 13,100         |               |                       | 26,050        |                    | 15,436                | 15,436          | 41,486        | 1,735                |         | 39,751         |                    | 41,486             |
| 611 Bald Mountain Water System               |                 | 31,500       | 1,300          | 3,000         |                       | 35,800        |                    | 8,855                 | 8,855           | 44,655        |                      |         | 44,655         |                    | 44,655             |
| 613 Dogwood Ridge Water System               |                 | 14,850       | 19,200         | 63,048        |                       | 97,098        |                    | 10,678                | 10,678          | 107,776       | 5,312                | 63,048  | 39,416         |                    | 107,776            |
| 615 Arbutus Ridge Water System               |                 |              | 231,340        |               |                       | 231,340       | (15,000)           | 112,769               | 97,769          | 329,109       | 6,608                | 79,000  | 243,501        |                    | 329,109            |
| 620 Mesachie Lake Water                      |                 | 30,300       | 12,900         |               |                       | 43,200        | 25,000             | 2,667                 | 27,667          | 70,867        |                      | 25,000  | 45,867         |                    | 70,867             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2012)

SCHEDULE "B"

| FUNCTION:                                 | Funding Sources   |                  |                   |                   |                       |                   | Transfer from/(to) |                       |                  |                   | Expenditures         |                   |                   |                    |                    |
|---|-------------------|------------------|-------------------|-------------------|-----------------------|-------------------|--------------------|-----------------------|------------------|-------------------|----------------------|-------------------|-------------------|--------------------|--------------------|
|   | Tax Requisition   | Parcel Taxes     | Fees & Charges    | Other Revenue     | Proceeds of Borrowing | Total Funding     | Special Funds      | Surplus of Prior Year | Total Transfers  | Total Revenue     | Principal & Interest | Capital           | Other Purposes    | Deficit prior year | Total Expenditures |
| 640 Saltair Water                         |                   | 191,328          | 192,000           | 640,000           | 1,500,000             | 2,523,328         |                    | 283,235               | 283,235          | 2,806,563         |                      | 2,417,000         | 389,563           |                    | 2,806,563          |
| 652 Central Youbou Water Debt             |                   | 36,850           |                   |                   |                       | 36,850            |                    |                       |                  | 36,850            | 36,850               |                   |                   |                    | 36,850             |
| 653 Youbou Water                          |                   | 153,588          | 91,000            | 18,367            |                       | 262,955           |                    | 6,586                 | 6,586            | 269,541           | 8,506                | 13,867            | 247,168           |                    | 269,541            |
| 660 Honeymoon Bay Water                   |                   | 62,212           | 60,000            | 3,500             |                       | 125,712           |                    | 16,590                | 16,590           | 142,302           | 9,384                |                   | 132,918           |                    | 142,302            |
| 661 Honeymoon Bay (Sutton Cr.) Water Debt |                   | 2,623            |                   |                   |                       | 2,623             |                    |                       |                  | 2,623             | 2,623                |                   |                   |                    | 2,623              |
| 670 Cherry Point Water                    |                   | 18,750           | 12,000            |                   |                       | 30,750            |                    | 10,471                | 10,471           | 41,221            |                      |                   | 41,221            |                    | 41,221             |
| 680 Shawnigan Lake North Water            |                   | 175,254          | 138,954           | 646,159           |                       | 960,367           |                    | 45,995                | 45,995           | 1,006,362         | 19,139               | 639,000           | 348,223           |                    | 1,006,362          |
| 681 Shawnigan Weir                        |                   |                  |                   | 13,210            |                       | 13,210            |                    |                       |                  | 13,210            |                      |                   | 13,210            |                    | 13,210             |
| 690 Kerry Village Water                   |                   | 18,100           | 28,500            | 4,200             |                       | 50,800            |                    |                       |                  | 50,800            |                      |                   | 50,127            | 673                | 50,800             |
| 700 Twin Cedars Drainage                  | 7,125             |                  |                   |                   |                       | 7,125             |                    | 9,251                 | 9,251            | 16,376            |                      |                   | 16,376            |                    | 16,376             |
| 701 Wilmot Road Drainage                  | 8,625             |                  |                   |                   |                       | 8,625             |                    | 7,026                 | 7,026            | 15,651            |                      |                   | 15,651            |                    | 15,651             |
| 702 Sentinel Ridge Drainage               | 10,320            |                  |                   |                   |                       | 10,320            |                    | 11,496                | 11,496           | 21,816            |                      |                   | 21,816            |                    | 21,816             |
| 703 Shawnigan Lake East Drainage          | 3,400             |                  |                   |                   |                       | 3,400             |                    | 2,030                 | 2,030            | 5,430             |                      |                   | 5,430             |                    | 5,430              |
| 705 Arbutus Mountain Drainage             | 12,300            |                  |                   |                   |                       | 12,300            |                    | 18,814                | 18,814           | 31,114            |                      |                   | 31,114            |                    | 31,114             |
| 707 Lanes Road Drainage                   | 6,000             |                  |                   |                   |                       | 6,000             |                    | 3,665                 | 3,665            | 9,665             |                      |                   | 9,665             |                    | 9,665              |
| 709 Cobble Hill Drainage #2               | 2,800             |                  |                   |                   |                       | 2,800             |                    | 937                   | 937              | 3,737             |                      |                   | 3,737             |                    | 3,737              |
| 711 Bald Mountain Drainage System         | 8,750             |                  |                   |                   |                       | 8,750             |                    | 8,181                 | 8,181            | 16,931            |                      |                   | 16,931            |                    | 16,931             |
| 714 Cobble Hill Drainage System           | 8,260             |                  |                   |                   |                       | 8,260             | (2,000)            |                       | (2,000)          | 6,260             |                      |                   | 5,880             | 380                | 6,260              |
| 715 Arbutus Ridge Drainage System         | 32,037            |                  |                   |                   |                       | 32,037            |                    |                       |                  | 32,037            |                      |                   | 31,911            | 126                | 32,037             |
| 800 Cowichan Bay Sewer                    |                   | 150,768          | 170,690           | 1,449,000         |                       | 1,770,458         | (1,340,246)        | 35,453                | (1,304,793)      | 465,665           | 44,796               | 115,000           | 305,869           |                    | 465,665            |
| 801 Brulett Sewer System                  |                   | 24,780           | 21,300            | 3,500             | 30,000                | 79,580            |                    | 2,524                 | 2,524            | 82,104            | 2,500                | 30,000            | 49,604            |                    | 82,104             |
| 802 Sentinel Ridge Sewer                  |                   | 42,400           | 12,750            | 425,320           |                       | 480,470           |                    | 7,336                 | 7,336            | 487,806           |                      | 418,500           | 69,306            |                    | 487,806            |
| 803 Twin Cedars Sewer                     |                   | 34,960           | 19,290            | 500,600           | 150,000               | 704,850           | (3,000)            | 6,730                 | 3,730            | 708,580           |                      | 650,000           | 58,580            |                    | 708,580            |
| 804 Lambourn Sewer                        |                   | 20,200           | 39,029            | 691,310           |                       | 750,539           | (1,000)            | 12,484                | 11,484           | 762,023           | 10,629               | 685,206           | 66,188            |                    | 762,023            |
| 805 Arbutus Mountain Sewer                |                   | 51,045           | 18,110            | 3,000             |                       | 72,155            |                    | 12,630                | 12,630           | 84,785            |                      |                   | 84,785            |                    | 84,785             |
| 809 Cobble Hill Sewer                     |                   | 29,750           | 18,400            | 16,812            |                       | 64,962            | (250)              | 7,536                 | 7,286            | 72,248            | 3,115                |                   | 69,133            |                    | 72,248             |
| 810 Mesachie Lake Sewer                   |                   | 15,883           | 11,938            | 352,000           | 176,000               | 555,821           |                    | 14,523                | 14,523           | 570,344           |                      | 528,000           | 42,344            |                    | 570,344            |
| 811 Bald Mountain Sewer System            |                   | 31,500           | 3,250             | 10,000            |                       | 44,750            |                    | 11,723                | 11,723           | 56,473            |                      |                   | 56,473            |                    | 56,473             |
| 813 Mill Springs Sewer System             |                   | 60,000           | 55,000            |                   | 100,000               | 215,000           | (10,000)           |                       | (10,000)         | 205,000           | 1,000                | 100,000           | 104,000           |                    | 205,000            |
| 815 Arbutus Ridge Sewer System            |                   |                  | 231,340           |                   |                       | 231,340           | (15,000)           | 42,592                | 27,592           | 258,932           | 8,261                |                   | 250,671           |                    | 258,932            |
| 820 Eagle Heights Sewer                   |                   |                  | 158,500           | 1,022,000         |                       | 1,180,500         | (844,767)          |                       | (844,767)        | 335,733           |                      | 110,726           | 219,726           | 5,281              | 335,733            |
| 830 Maple Hills Sewer                     |                   | 25,000           | 16,900            |                   |                       | 41,900            |                    | 8,615                 | 8,615            | 50,515            | 1,753                |                   | 48,762            |                    | 50,515             |
| 840 Shawnigan Lake Sewer                  |                   | 135,338          | 147,000           | 116,000           |                       | 398,338           | 39,282             |                       | 39,282           | 437,620           | 46,330               | 173,000           | 218,290           |                    | 437,620            |
| 850 Kerry Village Sewer                   |                   | 23,750           | 30,500            | 14,000            |                       | 68,250            |                    |                       | 0                | 68,250            | 6,287                |                   | 60,324            | 1,639              | 68,250             |
| 860 Youbou Sewer System                   |                   | 39,000           | 13,490            | 1,200             |                       | 53,690            |                    |                       | 0                | 53,690            |                      |                   | 52,083            | 1,607              | 53,690             |
| Shellwood Water System                    |                   | 17,000           | 14,000            |                   |                       | 31,000            | (2,000)            |                       | (2,000)          | 29,000            | 8,658                |                   | 20,342            |                    | 29,000             |
| Carlton Water System                      |                   | 15,500           | 11,500            |                   |                       | 27,000            | (3,500)            |                       | (3,500)          | 23,500            | 4,329                |                   | 19,171            |                    | 23,500             |
| <b>TOTALS</b>                             | <b>28,144,120</b> | <b>1,680,954</b> | <b>10,289,553</b> | <b>23,252,509</b> | <b>6,023,000</b>      | <b>69,390,136</b> | <b>(2,477,455)</b> | <b>3,853,501</b>      | <b>1,376,046</b> | <b>70,766,182</b> | <b>6,539,523</b>     | <b>15,094,974</b> | <b>48,768,075</b> | <b>363,610</b>     | <b>70,766,182</b>  |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2013)

SCHEDULE "B"

| FUNCTION:                               | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 | Expenditures  |                      |         |                |                    |                    |
|---|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|---------|----------------|--------------------|--------------------|
|   | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital | Other Purposes | Deficit prior year | Total Expenditures |
| General Government                      | 1,558,293       |              |                | 200,000       |                       | 1,758,293     |                    |                       |                 | 1,758,293     |                      | 35,000  | 1,723,293      |                    | 1,758,293          |
| V. I. Regional Library                  | 1,450,000       |              |                |               |                       | 1,450,000     |                    |                       |                 | 1,450,000     |                      |         | 1,450,000      |                    | 1,450,000          |
| H.R. / I.T. / M.L.A./G.I.S.             |                 |              |                | 1,797,646     |                       | 1,797,646     |                    |                       |                 | 1,797,646     |                      |         | 1,797,646      |                    | 1,797,646          |
| Malahat Transit                         | 282,293         |              | 215,000        | 9,500         |                       | 506,793       |                    |                       |                 | 506,793       |                      |         | 506,793        |                    | 506,793            |
| Transit                                 | 2,377,573       |              | 600,548        | 65,000        |                       | 3,043,121     |                    |                       |                 | 3,043,121     |                      |         | 3,043,121      |                    | 3,043,121          |
| 911                                     | 475,000         |              |                |               |                       | 475,000       | (25,000)           |                       | (25,000)        | 450,000       |                      |         | 450,000        |                    | 450,000            |
| Grants-in-Aid                           | 108,500         |              |                |               |                       | 108,500       |                    |                       |                 | 108,500       |                      |         | 108,500        |                    | 108,500            |
| Economic Development                    | 449,000         |              |                | 120,000       |                       | 569,000       |                    |                       |                 | 569,000       |                      |         | 569,000        |                    | 569,000            |
| Regional Tourism                        | 120,000         |              |                | 157,150       |                       | 277,150       |                    |                       |                 | 277,150       |                      |         | 277,150        |                    | 277,150            |
| Electoral Feasibility Studies           | 35,000          |              |                |               |                       | 35,000        |                    |                       |                 | 35,000        |                      |         | 35,000         |                    | 35,000             |
| Environmental Initiatives               | 514,000         |              |                | 250,000       |                       | 764,000       |                    |                       |                 | 764,000       |                      |         | 764,000        |                    | 764,000            |
| Municipalities - M.F.A. Debt            |                 |              |                | 2,936,183     |                       | 2,936,183     |                    |                       |                 | 2,936,183     | 2,936,183            |         |                |                    | 2,936,183          |
| Parks, Recreation, Culture & Facilities |                 |              |                | 371,454       |                       | 371,454       |                    |                       |                 | 371,454       |                      |         | 371,454        |                    | 371,454            |
| Administration Building                 |                 |              |                | 572,786       |                       | 572,786       |                    |                       |                 | 572,786       | 253,507              |         | 319,279        |                    | 572,786            |
| Emergency Planning                      | 497,440         |              | 16,601         |               |                       | 514,041       | (25,000)           |                       | (25,000)        | 489,041       | 29,835               |         | 459,206        |                    | 489,041            |
| Community Parks                         | 1,510,212       |              | 7,500          |               |                       | 1,517,712     |                    |                       |                 | 1,517,712     | 299,920              | 167,700 | 1,050,092      |                    | 1,517,712          |
| Electoral Area Services                 | 244,793         |              |                |               |                       | 244,793       |                    |                       |                 | 244,793       |                      |         | 244,793        |                    | 244,793            |
| Parks & Trails                          | 632,509         |              |                |               |                       | 632,509       |                    |                       |                 | 632,509       | 6,762                |         | 625,747        |                    | 632,509            |
| Regional Parks                          | 937,500         |              |                |               |                       | 937,500       |                    |                       |                 | 937,500       | 126,500              | 121,000 | 690,000        |                    | 937,500            |
| Bright Angel Park                       | 40,000          |              | 4,000          |               |                       | 44,000        |                    |                       |                 | 44,000        |                      |         | 44,000         |                    | 44,000             |
| South Cowichan Community Parks          | 60,000          |              |                |               |                       | 60,000        |                    |                       |                 | 60,000        |                      |         | 60,000         |                    | 60,000             |
| Kinsol Trestle                          | 11,000          |              |                |               |                       | 11,000        |                    |                       |                 | 11,000        |                      |         | 11,000         |                    | 11,000             |
| Regional Parkland Acquisition           | 782,340         |              |                |               |                       | 782,340       | (132,580)          |                       | (132,580)       | 649,760       | 649,760              |         |                |                    | 649,760            |
| Animal Control                          | 27,000          |              |                | 76,000        |                       | 103,000       |                    |                       |                 | 103,000       |                      |         | 103,000        |                    | 103,000            |
| Enforcement & Inspection                | 213,000         |              |                | 724,000       |                       | 937,000       |                    |                       |                 | 937,000       |                      | 25,000  | 912,000        |                    | 937,000            |
| Community Planning                      | 1,702,023       |              |                | 284,964       |                       | 1,986,987     |                    |                       |                 | 1,986,987     |                      |         | 1,986,987      |                    | 1,986,987          |
| North Oyster Fire Protection            | 307,504         |              | 67,427         |               | 48,354                | 423,285       | 25,000             |                       | 25,000          | 448,285       |                      | 150,000 | 298,285        |                    | 448,285            |
| Mesachie Lake Fire Protection           | 50,835          |              |                |               |                       | 50,835        | (4,495)            |                       | (4,495)         | 46,340        | 4,253                |         | 42,087         |                    | 46,340             |
| Lake Cowichan Fire Protection           | 156,191         |              |                |               |                       | 156,191       |                    |                       |                 | 156,191       |                      |         | 156,191        |                    | 156,191            |
| Saltair Fire Protection                 | 137,000         |              |                |               |                       | 137,000       |                    |                       |                 | 137,000       |                      |         | 137,000        |                    | 137,000            |
| Sahtlam Fire Protection                 | 181,841         |              | 1,597          |               |                       | 183,438       | (15,244)           |                       | (15,244)        | 168,194       | 36,676               | 10,000  | 121,518        |                    | 168,194            |
| Malahat Fire Protection                 | 177,699         |              |                | 87,630        |                       | 265,329       | (15,533)           |                       | (15,533)        | 249,796       | 22,486               | 40,000  | 187,310        |                    | 249,796            |
| Eagle Heights Fire Protection           | 182,700         |              |                |               |                       | 182,700       | (20,000)           |                       | (20,000)        | 162,700       |                      |         | 162,700        |                    | 162,700            |
| Honeymoon Bay Fire Protection           | 176,355         |              |                | 12,112        | 150,000               | 338,467       | (13,216)           |                       | (13,216)        | 325,251       | 43,219               | 150,000 | 132,032        |                    | 325,251            |
| Youbou Fire Protection                  | 195,918         |              |                | 29,180        |                       | 225,098       | 20,800             |                       | 20,800          | 245,898       |                      | 100,000 | 145,898        |                    | 245,898            |
| Cowichan Lake Recreation                | 2,174,256       |              | 331,287        | 164,554       |                       | 2,670,097     |                    |                       |                 | 2,670,097     | 498,957              |         | 2,171,140      |                    | 2,670,097          |
| Kerry Park Recreation                   | 2,993,247       |              | 807,518        | 6,540         | 65,000                | 3,872,305     | (100,000)          |                       | (100,000)       | 3,772,305     | 511,958              | 120,000 | 3,140,347      |                    | 3,772,305          |
| Island Savings Centre                   | 4,598,917       |              | 1,502,012      | 452,169       |                       | 6,553,098     | (468,000)          |                       | (468,000)       | 6,085,098     | 197,106              | 720,000 | 5,167,992      |                    | 6,085,098          |
| Island Savings Centre Theatre Loan      | 53,020          |              |                |               |                       | 53,020        |                    |                       |                 | 53,020        | 53,020               |         |                |                    | 53,020             |
| Theatre Grant - Area A                  | 34,000          |              |                |               |                       | 34,000        |                    |                       |                 | 34,000        |                      |         | 34,000         |                    | 34,000             |
| Theatre Grant - Area B                  | 58,000          |              |                |               |                       | 58,000        |                    |                       |                 | 58,000        |                      |         | 58,000         |                    | 58,000             |
| Theatre Grant - Area C                  | 68,000          |              |                |               |                       | 68,000        |                    |                       |                 | 68,000        |                      |         | 68,000         |                    | 68,000             |
| Theatre Grant N. Cowichan               | 120,000         |              |                |               |                       | 120,000       |                    |                       |                 | 120,000       |                      |         | 120,000        |                    | 120,000            |
| Theatre Grant - Ladysmith               | 43,000          |              |                |               |                       | 43,000        |                    |                       |                 | 43,000        |                      |         | 43,000         |                    | 43,000             |
| Recreation Mill Bay                     | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |
| Recreation Glenora                      | 7,500           |              |                |               |                       | 7,500         |                    |                       |                 | 7,500         |                      |         | 7,500          |                    | 7,500              |
| Recreation Saltair                      | 20,000          |              |                |               |                       | 20,000        |                    |                       |                 | 20,000        |                      |         | 20,000         |                    | 20,000             |
| Victim Services West                    | 12,500          |              |                |               |                       | 12,500        |                    |                       |                 | 12,500        |                      |         | 12,500         |                    | 12,500             |
| Cowichan Lake Activity Centre           | 55,000          |              |                |               |                       | 55,000        |                    |                       |                 | 55,000        |                      |         | 55,000         |                    | 55,000             |
| Victim Services                         | 80,000          |              |                |               |                       | 80,000        |                    |                       |                 | 80,000        |                      |         | 80,000         |                    | 80,000             |
| Recreation N. Oyster                    | 91,000          |              |                |               |                       | 91,000        |                    |                       |                 | 91,000        |                      |         | 91,000         |                    | 91,000             |
| Cowichan Wooden Boat Society            | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2013)

SCHEDULE "B"

| FUNCTION:                             | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 | Expenditures  |                      |           |                |                    |                    |
|---------------------------------------|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|-----------|----------------|--------------------|--------------------|
|                                       | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital   | Other Purposes | Deficit prior year | Total Expenditures |
| Shawnigan Lake Community Centre       | 631,240         |              | 526,689        | 1,300         |                       | 1,159,229     | (10,000)           |                       | (10,000)        | 1,149,229     | 36,142               | 32,000    | 1,081,087      |                    | 1,149,229          |
| Cobble Hill Historical Society        | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |           | 15,000         |                    | 15,000             |
| Cobble Hill Hall                      | 16,500          |              |                |               |                       | 16,500        |                    |                       |                 | 16,500        |                      |           | 16,500         |                    | 16,500             |
| Shawnigan Lake Historical Society     | 17,000          |              |                |               |                       | 17,000        |                    |                       |                 | 17,000        |                      |           | 17,000         |                    | 17,000             |
| Cowichan Station Area Assoc. Area E   | 21,250          |              |                |               |                       | 21,250        |                    |                       |                 | 21,250        |                      |           | 21,250         |                    | 21,250             |
| Frank Jameson Centre                  | 40,000          |              |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |           | 40,000         |                    | 40,000             |
| Senior Centre Grant                   | 16,000          |              |                |               |                       | 16,000        |                    |                       |                 | 16,000        |                      |           | 16,000         |                    | 16,000             |
| Kaatza Society                        | 30,000          |              |                |               |                       | 30,000        |                    |                       |                 | 30,000        |                      |           | 30,000         |                    | 30,000             |
| Mill Bay/Malahat Historical Society   | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |           | 15,000         |                    | 15,000             |
| Cowichan Station Association Area B   | 5,000           |              |                |               |                       | 5,000         |                    |                       |                 | 5,000         |                      |           | 5,000          |                    | 5,000              |
| Nature and Habitat - Area I           |                 |              |                | 250           |                       | 250           |                    |                       |                 | 250           |                      |           | 250            |                    | 250                |
| Thetis Island Wharf                   |                 | 9,000        |                |               |                       | 9,000         |                    |                       |                 | 9,000         |                      |           | 9,000          |                    | 9,000              |
| Thetis Island Boat Launch             |                 | 1,000        |                |               |                       | 1,000         |                    |                       |                 | 1,000         |                      |           | 1,000          |                    | 1,000              |
| Environmental Fund                    |                 |              |                | 700           |                       | 700           |                    |                       |                 | 700           |                      |           | 700            |                    | 700                |
| Safer Futures                         | 27,500          |              |                |               |                       | 27,500        |                    |                       |                 | 27,500        |                      |           | 27,500         |                    | 27,500             |
| Social Planning                       | 50,000          |              |                |               |                       | 50,000        |                    |                       |                 | 50,000        |                      |           | 50,000         |                    | 50,000             |
| South Cowichan Community Policing     | 45,000          |              |                |               |                       | 45,000        |                    |                       |                 | 45,000        |                      |           | 45,000         |                    | 45,000             |
| Cowichan Community Policing           | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |           | 100,000        |                    | 100,000            |
| Engineering Services - Administration |                 |              |                | 689,083       |                       | 689,083       |                    |                       |                 | 689,083       | 17,245               | 20,000    | 651,838        |                    | 689,083            |
| Engineering Services Utilities        |                 |              |                | 1,620,000     |                       | 1,620,000     |                    |                       |                 | 1,620,000     | 40,219               |           | 1,579,781      |                    | 1,620,000          |
| Thetis Island Solid Waste & Recycling |                 | 40,000       |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |           | 40,000         |                    | 40,000             |
| Curbside Collection                   |                 |              | 1,166,500      |               |                       | 1,166,500     |                    |                       |                 | 1,166,500     |                      |           | 1,166,500      |                    | 1,166,500          |
| Solid Waste Complex                   | 2,833,200       |              | 3,425,000      | 2,222,061     | 755,000               | 9,235,261     | 185,000            |                       | 185,000         | 9,420,261     | 681,717              | 2,435,000 | 6,303,544      |                    | 9,420,261          |
| South Cowichan Water Study Plan       | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |           | 100,000        |                    | 100,000            |
| Street Lighting - Mesachie            | 5,141           |              |                |               |                       | 5,141         |                    |                       |                 | 5,141         |                      |           | 5,141          |                    | 5,141              |
| Street Lighting - Youbou              |                 | 24,570       |                |               |                       | 24,570        |                    |                       |                 | 24,570        |                      |           | 24,570         |                    | 24,570             |
| Street Lighting - Brentwood           |                 |              | 226            | 100           |                       | 326           |                    |                       |                 | 326           |                      |           | 326            |                    | 326                |
| Street Lighting - Cowichan Bay        | 3,753           |              |                |               |                       | 3,753         |                    |                       |                 | 3,753         |                      |           | 3,753          |                    | 3,753              |
| Street Lighting - Honeymoon Bay       | 21,716          |              |                |               |                       | 21,716        |                    |                       |                 | 21,716        |                      |           | 21,716         |                    | 21,716             |
| Street Lighting - Mill Bay            |                 |              | 3,021          |               |                       | 3,021         |                    |                       |                 | 3,021         |                      |           | 3,021          |                    | 3,021              |
| Street Lighting - Cobble Hill         |                 | 2,702        |                |               |                       | 2,702         |                    |                       |                 | 2,702         |                      |           | 2,702          |                    | 2,702              |
| Critical Street Lighting A            | 1,533           |              |                |               |                       | 1,533         |                    |                       |                 | 1,533         |                      |           | 1,533          |                    | 1,533              |
| Critical Street Lighting B            | 2,800           |              |                |               |                       | 2,800         |                    |                       |                 | 2,800         |                      |           | 2,800          |                    | 2,800              |
| Critical Street Lighting C            | 3,513           |              |                |               |                       | 3,513         |                    |                       |                 | 3,513         |                      |           | 3,513          |                    | 3,513              |
| Critical Street Lighting D            | 1,778           |              |                |               |                       | 1,778         |                    |                       |                 | 1,778         |                      |           | 1,778          |                    | 1,778              |
| Critical Street Lighting E            | 4,261           |              |                |               |                       | 4,261         |                    |                       |                 | 4,261         |                      |           | 4,261          |                    | 4,261              |
| Critical Street Lighting I            | 582             |              |                |               |                       | 582           |                    |                       |                 | 582           |                      |           | 582            |                    | 582                |
| Street Lighting - Wilmot Road         | 3,000           |              |                |               |                       | 3,000         |                    |                       |                 | 3,000         |                      |           | 3,000          |                    | 3,000              |
| Street Lighting - Sentinel Ridge      | 4,050           |              |                |               |                       | 4,050         |                    |                       |                 | 4,050         |                      |           | 4,050          |                    | 4,050              |
| Street Lighting - Twin Cedars         | 4,050           |              |                |               |                       | 4,050         |                    |                       |                 | 4,050         |                      |           | 4,050          |                    | 4,050              |
| Street Lighting - Arbutus Mountain    | 4,050           |              |                |               |                       | 4,050         |                    |                       |                 | 4,050         |                      |           | 4,050          |                    | 4,050              |
| Satellite Park Water                  |                 | 31,000       | 35,000         |               |                       | 66,000        |                    |                       |                 | 66,000        | 18,556               |           | 47,444         |                    | 66,000             |
| Douglas Hill Water                    |                 | 42,500       | 32,500         |               |                       | 75,000        | (3,063)            |                       | (3,063)         | 71,937        | 11,337               |           | 60,600         |                    | 71,937             |
| Lambour Water                         |                 | 35,000       | 37,500         |               |                       | 72,500        | (3,000)            |                       | (3,000)         | 69,500        | 7,088                |           | 62,412         |                    | 69,500             |
| Arbutus Mountain Water                |                 | 37,000       | 25,000         |               |                       | 62,000        | (10,000)           |                       | (10,000)        | 52,000        |                      |           | 52,000         |                    | 52,000             |
| Fern Ridge Water                      |                 | 14,000       | 13,500         | 50,000        |                       | 77,500        |                    |                       |                 | 77,500        | 1,735                | 50,000    | 25,765         |                    | 77,500             |
| Bald Mountain Water System            |                 | 34,000       | 10,000         | 300,000       |                       | 344,000       | (53,000)           |                       | (53,000)        | 291,000       |                      | 250,000   | 41,000         |                    | 291,000            |
| Dogwood Ridge Water System            |                 | 17,000       | 19,000         |               |                       | 36,000        |                    |                       |                 | 36,000        | 5,312                |           | 30,688         |                    | 36,000             |
| Arbutus Ridge Water System            |                 |              | 239,000        | 150,000       |                       | 389,000       | (20,000)           |                       | (20,000)        | 369,000       | 6,608                | 150,000   | 212,392        |                    | 369,000            |
| Mesachie Lake Water                   |                 | 31,000       | 13,000         |               |                       | 44,000        |                    |                       |                 | 44,000        |                      |           | 44,000         |                    | 44,000             |
| Saltair Water                         |                 | 205,000      | 200,000        |               |                       | 405,000       |                    |                       |                 | 405,000       | 110,000              |           | 295,000        |                    | 405,000            |
| Central Youbou Water Debt             |                 | 36,850       |                |               |                       | 36,850        |                    |                       |                 | 36,850        | 36,850               |           |                |                    | 36,850             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2013)

SCHEDULE "B"

| FUNCTION:                             | Funding Sources   |                  |                   |                   |                       |                   | Transfer from/(to) |                       |                  | Expenditures      |                      |                  |                   |                    |                    |
|---------------------------------------|-------------------|------------------|-------------------|-------------------|-----------------------|-------------------|--------------------|-----------------------|------------------|-------------------|----------------------|------------------|-------------------|--------------------|--------------------|
|                                       | Tax Requisition   | Parcel Taxes     | Fees & Charges    | Other Revenue     | Proceeds of Borrowing | Total Funding     | Special Funds      | Surplus of Prior Year | Total Transfers  | Total Revenue     | Principal & Interest | Capital          | Other Purposes    | Deficit prior year | Total Expenditures |
| Youbou Water                          |                   | 160,000          | 100,000           | 7,000             |                       | 267,000           | (7,000)            |                       | (7,000)          | 260,000           | 8,506                |                  | 251,494           |                    | 260,000            |
| Honeymoon Bay Water                   |                   | 68,000           | 63,000            | 300,000           |                       | 431,000           | (5,000)            |                       | (5,000)          | 426,000           | 9,384                | 300,000          | 116,616           |                    | 426,000            |
| Honeymoon Bay (Sutton Cr.) Water Debt | 2,623             |                  |                   |                   |                       | 2,623             |                    |                       |                  | 2,623             | 2,623                |                  |                   |                    | 2,623              |
| Cherry Point Water                    |                   | 19,000           | 12,000            | 50,000            |                       | 81,000            |                    |                       |                  | 81,000            |                      | 50,000           | 31,000            |                    | 81,000             |
| Shawnigan Lake North Water            |                   | 185,000          | 145,000           |                   |                       | 330,000           | (14,000)           |                       | (14,000)         | 316,000           | 19,139               |                  | 296,861           |                    | 316,000            |
| Shawnigan Weir                        |                   |                  |                   | 13,210            |                       | 13,210            |                    |                       |                  | 13,210            |                      |                  | 13,210            |                    | 13,210             |
| Kerry Village Water                   |                   | 19,000           | 26,000            |                   |                       | 45,000            | (3,000)            |                       | (3,000)          | 42,000            |                      |                  | 42,000            |                    | 42,000             |
| Twin Cedars Drainage                  | 7,300             |                  |                   |                   |                       | 7,300             |                    |                       |                  | 7,300             |                      |                  | 7,300             |                    | 7,300              |
| Wilmot Road Drainage                  | 9,000             |                  |                   |                   |                       | 9,000             |                    |                       |                  | 9,000             |                      |                  | 9,000             |                    | 9,000              |
| Sentinel Ridge Drainage               | 10,500            |                  |                   |                   |                       | 10,500            |                    |                       |                  | 10,500            |                      |                  | 10,500            |                    | 10,500             |
| Shawnigan Lake East Drainage          | 3,550             |                  |                   |                   |                       | 3,550             |                    |                       |                  | 3,550             |                      |                  | 3,550             |                    | 3,550              |
| Arbutus Mountain Drainage             | 13,000            |                  |                   |                   |                       | 13,000            |                    |                       |                  | 13,000            |                      |                  | 13,000            |                    | 13,000             |
| Lanes Road Drainage                   | 6,300             |                  |                   |                   |                       | 6,300             |                    |                       |                  | 6,300             |                      |                  | 6,300             |                    | 6,300              |
| Cobble Hill Drainage #2               | 2,900             |                  |                   |                   |                       | 2,900             |                    |                       |                  | 2,900             |                      |                  | 2,900             |                    | 2,900              |
| Bald Mountain Drainage System         | 9,200             |                  |                   |                   |                       | 9,200             |                    |                       |                  | 9,200             |                      |                  | 9,200             |                    | 9,200              |
| Cobble Hill Drainage System           | 18,000            |                  |                   |                   |                       | 18,000            |                    |                       |                  | 18,000            |                      |                  | 18,000            |                    | 18,000             |
| Arbutus Ridge Drainage System         |                   | 33,150           |                   |                   |                       | 33,150            |                    |                       |                  | 33,150            |                      |                  | 33,150            |                    | 33,150             |
| Cowichan Bay Sewer                    |                   | 160,000          | 170,000           |                   |                       | 330,000           | (18,587)           |                       | (18,587)         | 311,413           | 44,796               | 15,000           | 251,617           |                    | 311,413            |
| Brulett Sewer System                  |                   | 25,000           | 22,000            |                   |                       | 47,000            | (9,000)            |                       | (9,000)          | 38,000            | 2,500                |                  | 35,500            |                    | 38,000             |
| Sentinel Ridge Sewer                  |                   | 50,000           | 13,000            |                   |                       | 63,000            | (2,000)            |                       | (2,000)          | 61,000            |                      |                  | 61,000            |                    | 61,000             |
| Twin Cedars Sewer                     |                   | 22,000           | 42,000            |                   |                       | 64,000            |                    |                       |                  | 64,000            | 10,629               |                  | 53,371            |                    | 64,000             |
| Lambourn Sewer                        |                   | 22,000           | 42,000            |                   |                       | 64,000            |                    |                       |                  | 64,000            | 10,629               |                  | 53,371            |                    | 64,000             |
| Arbutus Mountain Sewer                |                   | 52,000           | 21,000            | 200,000           |                       | 273,000           | (3,000)            |                       | (3,000)          | 270,000           |                      | 200,000          | 70,000            |                    | 270,000            |
| Cobble Hill Sewer                     |                   | 30,000           | 19,000            |                   |                       | 49,000            | (5,000)            |                       | (5,000)          | 44,000            | 3,115                |                  | 40,885            |                    | 44,000             |
| Mesachie Lake Sewer                   |                   | 30,000           | 12,000            |                   |                       | 42,000            |                    |                       |                  | 42,000            | 12,739               |                  | 29,261            |                    | 42,000             |
| Bald Mountain Sewer System            |                   | 33,000           | 6,000             |                   |                       | 39,000            |                    |                       |                  | 39,000            |                      |                  | 39,000            |                    | 39,000             |
| Mill Springs Sewer System             |                   | 68,000           | 61,000            |                   |                       | 129,000           |                    |                       |                  | 129,000           | 8,359                | 20,000           | 100,641           |                    | 129,000            |
| Arbutus Ridge Sewer System            |                   |                  | 239,000           |                   |                       | 239,000           | (15,000)           |                       | (15,000)         | 224,000           | 8,261                |                  | 215,739           |                    | 224,000            |
| Eagle Heights Sewer                   |                   |                  | 168,000           | 14,000            |                       | 182,000           | (5,547)            |                       | (5,547)          | 176,453           |                      | 15,000           | 161,453           |                    | 176,453            |
| Maple Hills Sewer                     |                   | 26,000           | 18,000            |                   |                       | 44,000            |                    |                       |                  | 44,000            | 1,753                |                  | 42,247            |                    | 44,000             |
| Shawnigan Lake Sewer                  |                   | 145,000          | 150,000           |                   |                       | 295,000           | (20,000)           |                       | (20,000)         | 275,000           | 46,330               |                  | 228,670           |                    | 275,000            |
| Kerry Village Sewer                   |                   | 25,000           | 32,000            |                   |                       | 57,000            |                    |                       |                  | 57,000            | 6,287                |                  | 50,713            |                    | 57,000             |
| Youbou Sewer System                   |                   | 40,000           | 16,000            |                   |                       | 56,000            |                    |                       |                  | 56,000            |                      |                  | 56,000            |                    | 56,000             |
| Shellwood Water System                |                   | 17,000           | 14,000            |                   |                       | 31,000            | (2,000)            |                       | (2,000)          | 29,000            | 8,658                |                  | 20,342            |                    | 29,000             |
| Carlton Water System                  |                   | 15,500           | 11,500            |                   |                       | 27,000            | (3,500)            |                       | (3,500)          | 23,500            | 4,329                |                  | 19,171            |                    | 23,500             |
| <b>TOTALS</b>                         | <b>30,127,249</b> | <b>1,805,272</b> | <b>10,701,926</b> | <b>13,934,573</b> | <b>1,018,354</b>      | <b>57,587,374</b> | <b>(799,965)</b>   |                       | <b>(799,965)</b> | <b>56,787,409</b> | <b>6,850,988</b>     | <b>5,175,700</b> | <b>44,760,721</b> |                    | <b>56,787,409</b>  |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2014)

SCHEDULE "B"

| FUNCTION:                               | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 | Expenditures  |                      |         |                |                    |                    |
|---|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|---------|----------------|--------------------|--------------------|
|   | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital | Other Purposes | Deficit prior year | Total Expenditures |
| General Government                      | 1,589,458       |              |                | 200,000       |                       | 1,789,458     |                    |                       |                 | 1,789,458     |                      | 35,000  | 1,754,458      |                    | 1,789,458          |
| V. I. Regional Library                  | 1,494,000       |              |                |               |                       | 1,494,000     |                    |                       |                 | 1,494,000     |                      |         | 1,494,000      |                    | 1,494,000          |
| H.R. / I.T. / M.L.A./G.I.S.             |                 |              |                | 1,832,961     |                       | 1,832,961     |                    |                       |                 | 1,832,961     |                      |         | 1,832,961      |                    | 1,832,961          |
| Malahat Transit                         | 312,365         |              | 236,000        | 10,000        |                       | 558,365       |                    |                       |                 | 558,365       |                      |         | 558,365        |                    | 558,365            |
| Transit                                 | 2,821,120       |              | 669,548        | 68,000        |                       | 3,558,668     |                    |                       |                 | 3,558,668     |                      |         | 3,558,668      |                    | 3,558,668          |
| 911                                     | 425,000         |              |                |               |                       | 425,000       | (25,000)           |                       | (25,000)        | 400,000       |                      |         | 400,000        |                    | 400,000            |
| Grants-in-Aid                           | 108,500         |              |                |               |                       | 108,500       |                    |                       |                 | 108,500       |                      |         | 108,500        |                    | 108,500            |
| Economic Development                    | 475,940         |              |                | 126,928       |                       | 602,868       |                    |                       |                 | 602,868       |                      |         | 602,868        |                    | 602,868            |
| Regional Tourism                        | 130,000         |              |                | 164,500       |                       | 294,500       |                    |                       |                 | 294,500       |                      |         | 294,500        |                    | 294,500            |
| Electoral Feasibility Studies           | 35,000          |              |                |               |                       | 35,000        |                    |                       |                 | 35,000        |                      |         | 35,000         |                    | 35,000             |
| Environmental Initiatives               | 525,000         |              |                | 250,000       |                       | 775,000       |                    |                       |                 | 775,000       |                      |         | 775,000        |                    | 775,000            |
| Municipalities - M.F.A. Debt            |                 |              |                | 2,898,933     |                       | 2,898,933     |                    |                       |                 | 2,898,933     | 2,898,933            |         |                |                    | 2,898,933          |
| Parks, Recreation, Culture & Facilities |                 |              |                | 378,884       |                       | 378,884       |                    |                       |                 | 378,884       |                      |         | 378,884        |                    | 378,884            |
| Administration Building                 |                 |              |                | 579,172       |                       | 579,172       |                    |                       |                 | 579,172       | 253,507              |         | 325,665        |                    | 579,172            |
| Emergency Planning                      | 507,389         |              | 16,601         |               |                       | 523,990       | (25,000)           |                       | (25,000)        | 498,990       |                      |         | 470,100        |                    | 498,990            |
| Community Parks                         | 1,509,962       |              | 8,000          |               |                       | 1,517,962     |                    |                       |                 | 1,517,962     | 297,670              | 168,200 | 1,052,092      |                    | 1,517,962          |
| Electoral Area Services                 | 249,688         |              |                |               |                       | 249,688       |                    |                       |                 | 249,688       |                      |         | 249,688        |                    | 249,688            |
| Parks & Trails                          | 645,159         |              |                |               |                       | 645,159       |                    |                       |                 | 645,159       | 566                  |         | 644,593        |                    | 645,159            |
| Regional Parks                          | 937,500         |              |                |               |                       | 937,500       |                    |                       |                 | 937,500       | 126,500              | 121,000 | 690,000        |                    | 937,500            |
| Bright Angel Park                       | 40,000          |              | 4,000          |               |                       | 44,000        |                    |                       |                 | 44,000        |                      |         | 44,000         |                    | 44,000             |
| South Cowichan Community Parks          | 60,000          |              |                |               |                       | 60,000        |                    |                       |                 | 60,000        |                      |         | 60,000         |                    | 60,000             |
| Kinsol Trestle                          | 11,000          |              |                |               |                       | 11,000        |                    |                       |                 | 11,000        |                      |         | 11,000         |                    | 11,000             |
| Regional Parkland Acquisition           | 782,340         |              |                |               |                       | 782,340       | (132,580)          |                       | (132,580)       | 649,760       | 649,760              |         |                |                    | 649,760            |
| Animal Control                          | 30,000          |              |                | 76,000        |                       | 106,000       |                    |                       |                 | 106,000       |                      |         | 106,000        |                    | 106,000            |
| Enforcement & Inspection                | 233,000         |              |                | 724,000       |                       | 957,000       |                    |                       |                 | 957,000       |                      | 25,000  | 932,000        |                    | 957,000            |
| Community Planning                      | 1,757,023       |              |                | 284,964       |                       | 2,041,987     |                    |                       |                 | 2,041,987     |                      |         | 2,041,987      |                    | 2,041,987          |
| North Oyster Fire Protection            | 310,671         |              | 67,427         |               |                       | 378,098       | (70,865)           |                       | (70,865)        | 307,233       |                      |         | 307,233        |                    | 307,233            |
| Mesachie Lake Fire Protection           | 52,869          |              |                |               |                       | 52,869        | (5,495)            |                       | (5,495)         | 47,374        | 4,025                |         | 43,349         |                    | 47,374             |
| Lake Cowichan Fire Protection           | 160,877         |              |                |               |                       | 160,877       |                    |                       |                 | 160,877       |                      |         | 160,877        |                    | 160,877            |
| Saltair Fire Protection                 | 141,000         |              |                |               |                       | 141,000       |                    |                       |                 | 141,000       |                      |         | 141,000        |                    | 141,000            |
| Sahtlam Fire Protection                 | 187,296         |              | 1,597          | 100,000       |                       | 288,893       | (27,053)           |                       | (27,053)        | 261,840       | 36,676               | 100,000 | 125,164        |                    | 261,840            |
| Malahat Fire Protection                 | 162,579         |              |                | 102,836       |                       | 265,415       | (50,000)           |                       | (50,000)        | 215,415       | 22,486               |         | 192,929        |                    | 215,415            |
| Eagle Heights Fire Protection           | 187,580         |              |                |               |                       | 187,580       | (20,000)           |                       | (20,000)        | 167,580       |                      |         | 167,580        |                    | 167,580            |
| Honeymoon Bay Fire Protection           | 181,645         |              |                | 57,567        |                       | 239,212       |                    |                       |                 | 239,212       | 43,219               | 60,000  | 135,993        |                    | 239,212            |
| Youbou Fire Protection                  | 201,796         |              |                |               |                       | 201,796       | (45,521)           |                       | (45,521)        | 156,275       |                      | 6,000   | 150,275        |                    | 156,275            |
| Cowichan Lake Recreation                | 2,241,269       |              | 344,538        | 171,136       |                       | 2,756,943     |                    |                       |                 | 2,756,943     | 498,957              |         | 2,257,986      |                    | 2,756,943          |
| Kerry Park Recreation                   | 2,893,104       |              | 822,289        | 6,540         | 300,000               | 4,021,933     | (150,000)          |                       | (150,000)       | 3,871,933     | 207,306              | 470,000 | 3,194,627      |                    | 3,871,933          |
| Island Savings Centre                   | 4,917,650       |              | 1,546,478      | 452,169       |                       | 6,916,297     | (702,000)          |                       | (702,000)       | 6,214,297     | 197,106              | 720,000 | 5,297,191      |                    | 6,214,297          |
| Island Savings Centre Theatre Loan      | 53,020          |              |                |               |                       | 53,020        |                    |                       |                 | 53,020        | 53,020               |         |                |                    | 53,020             |
| Theatre Grant - Area A                  | 34,000          |              |                |               |                       | 34,000        |                    |                       |                 | 34,000        |                      |         | 34,000         |                    | 34,000             |
| Theatre Grant - Area B                  | 58,000          |              |                |               |                       | 58,000        |                    |                       |                 | 58,000        |                      |         | 58,000         |                    | 58,000             |
| Theatre Grant - Area C                  | 68,000          |              |                |               |                       | 68,000        |                    |                       |                 | 68,000        |                      |         | 68,000         |                    | 68,000             |
| Theatre Grant N. Cowichan               | 120,000         |              |                |               |                       | 120,000       |                    |                       |                 | 120,000       |                      |         | 120,000        |                    | 120,000            |
| Theatre Grant - Ladysmith               | 43,000          |              |                |               |                       | 43,000        |                    |                       |                 | 43,000        |                      |         | 43,000         |                    | 43,000             |
| Recreation Mill Bay                     | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |
| Recreation Glenora                      | 7,500           |              |                |               |                       | 7,500         |                    |                       |                 | 7,500         |                      |         | 7,500          |                    | 7,500              |
| Recreation Saltair                      | 20,000          |              |                |               |                       | 20,000        |                    |                       |                 | 20,000        |                      |         | 20,000         |                    | 20,000             |
| Victim Services West                    | 12,500          |              |                |               |                       | 12,500        |                    |                       |                 | 12,500        |                      |         | 12,500         |                    | 12,500             |
| Cowichan Lake Activity Centre           | 55,000          |              |                |               |                       | 55,000        |                    |                       |                 | 55,000        |                      |         | 55,000         |                    | 55,000             |
| Victim Services                         | 80,000          |              |                |               |                       | 80,000        |                    |                       |                 | 80,000        |                      |         | 80,000         |                    | 80,000             |
| Recreation N. Oyster                    | 91,000          |              |                |               |                       | 91,000        |                    |                       |                 | 91,000        |                      |         | 91,000         |                    | 91,000             |
| Cowichan Wooden Boat Society            | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2014)

SCHEDULE "B"

| FUNCTION:                             | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 |               | Expenditures         |         |                |                    |                    |
|---------------------------------------|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|---------|----------------|--------------------|--------------------|
|                                       | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital | Other Purposes | Deficit prior year | Total Expenditures |
| Shawnigan Lake Community Centre       | 637,552         |              | 531,984        | 1,300         |                       | 1,170,836     | (10,000)           |                       | (10,000)        | 1,160,836     | 11,628               | 46,500  | 1,102,708      |                    | 1,160,836          |
| Cobble Hill Historical Society        | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |         | 15,000         |                    | 15,000             |
| Cobble Hill Hall                      | 16,500          |              |                |               |                       | 16,500        |                    |                       |                 | 16,500        |                      |         | 16,500         |                    | 16,500             |
| Shawnigan Lake Historical Society     | 17,000          |              |                |               |                       | 17,000        |                    |                       |                 | 17,000        |                      |         | 17,000         |                    | 17,000             |
| Cowichan Station Area Assoc. Area E   | 21,250          |              |                |               |                       | 21,250        |                    |                       |                 | 21,250        |                      |         | 21,250         |                    | 21,250             |
| Frank Jameson Centre                  | 40,000          |              |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |         | 40,000         |                    | 40,000             |
| Senior Centre Grant                   | 16,000          |              |                |               |                       | 16,000        |                    |                       |                 | 16,000        |                      |         | 16,000         |                    | 16,000             |
| Kaatz Society                         | 30,000          |              |                |               |                       | 30,000        |                    |                       |                 | 30,000        |                      |         | 30,000         |                    | 30,000             |
| Mill Bay/Malahat Historical Society   | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |         | 15,000         |                    | 15,000             |
| Cowichan Station Association Area B   | 5,000           |              |                |               |                       | 5,000         |                    |                       |                 | 5,000         |                      |         | 5,000          |                    | 5,000              |
| Nature and Habitat - Area I           |                 |              |                | 250           |                       | 250           |                    |                       |                 | 250           |                      |         | 250            |                    | 250                |
| Thetis Island Wharf                   |                 | 9,000        |                |               |                       | 9,000         |                    |                       |                 | 9,000         |                      |         | 9,000          |                    | 9,000              |
| Thetis Island Boat Launch             |                 | 1,000        |                |               |                       | 1,000         |                    |                       |                 | 1,000         |                      |         | 1,000          |                    | 1,000              |
| Environmental Fund                    |                 |              |                | 700           |                       | 700           |                    |                       |                 | 700           |                      |         | 700            |                    | 700                |
| Safer Futures                         | 27,500          |              |                |               |                       | 27,500        |                    |                       |                 | 27,500        |                      |         | 27,500         |                    | 27,500             |
| Social Planning                       | 50,000          |              |                |               |                       | 50,000        |                    |                       |                 | 50,000        |                      |         | 50,000         |                    | 50,000             |
| South Cowichan Community Policing     | 45,000          |              |                |               |                       | 45,000        |                    |                       |                 | 45,000        |                      |         | 45,000         |                    | 45,000             |
| Cowichan Community Policing           | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |         | 100,000        |                    | 100,000            |
| Engineering Services - Administration |                 |              |                | 732,115       |                       | 732,115       |                    |                       |                 | 732,115       | 17,240               | 50,000  | 664,875        |                    | 732,115            |
| Engineering Services - Utilities      |                 |              |                | 1,630,000     |                       | 1,630,000     |                    |                       |                 | 1,630,000     | 38,914               |         | 1,591,086      |                    | 1,630,000          |
| Thetis Island Solid Waste & Recycling |                 | 40,000       |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |         | 40,000         |                    | 40,000             |
| Curbside Collection                   |                 |              | 1,190,000      |               |                       | 1,190,000     |                    |                       |                 | 1,190,000     |                      |         | 1,190,000      |                    | 1,190,000          |
| Solid Waste Complex                   | 2,889,864       |              | 3,425,000      | 996,468       |                       | 7,311,332     | (200,000)          |                       | (200,000)       | 7,111,332     | 681,717              |         | 6,429,615      |                    | 7,111,332          |
| South Cowichan Water Study Plan       | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |         | 100,000        |                    | 100,000            |
| Street Lighting - Mesachie            | 5,398           |              |                |               |                       | 5,398         |                    |                       |                 | 5,398         |                      |         | 5,398          |                    | 5,398              |
| Street Lighting - Youbou              |                 | 25,799       |                |               |                       | 25,799        |                    |                       |                 | 25,799        |                      |         | 25,799         |                    | 25,799             |
| Street Lighting - Brentwood           |                 |              | 242            | 100           |                       | 342           |                    |                       |                 | 342           |                      |         | 342            |                    | 342                |
| Street Lighting - Cowichan Bay        | 3,940           |              |                |               |                       | 3,940         |                    |                       |                 | 3,940         |                      |         | 3,940          |                    | 3,940              |
| Street Lighting - Honeymoon Bay       | 22,802          |              |                |               |                       | 22,802        |                    |                       |                 | 22,802        |                      |         | 22,802         |                    | 22,802             |
| Street Lighting - Mill Bay            |                 |              | 3,172          |               |                       | 3,172         |                    |                       |                 | 3,172         |                      |         | 3,172          |                    | 3,172              |
| Street Lighting - Cobble Hill         |                 | 2,837        |                |               |                       | 2,837         |                    |                       |                 | 2,837         |                      |         | 2,837          |                    | 2,837              |
| Critical Street Lighting A            | 1,610           |              |                |               |                       | 1,610         |                    |                       |                 | 1,610         |                      |         | 1,610          |                    | 1,610              |
| Critical Street Lighting B            | 2,940           |              |                |               |                       | 2,940         |                    |                       |                 | 2,940         |                      |         | 2,940          |                    | 2,940              |
| Critical Street Lighting C            | 3,689           |              |                |               |                       | 3,689         |                    |                       |                 | 3,689         |                      |         | 3,689          |                    | 3,689              |
| Critical Street Lighting D            | 1,867           |              |                |               |                       | 1,867         |                    |                       |                 | 1,867         |                      |         | 1,867          |                    | 1,867              |
| Critical Street Lighting E            | 4,474           |              |                |               |                       | 4,474         |                    |                       |                 | 4,474         |                      |         | 4,474          |                    | 4,474              |
| Critical Street Lighting I            | 611             |              |                |               |                       | 611           |                    |                       |                 | 611           |                      |         | 611            |                    | 611                |
| Street Lighting - Wilmot Road         | 3,050           |              |                |               |                       | 3,050         |                    |                       |                 | 3,050         |                      |         | 3,050          |                    | 3,050              |
| Street Lighting - Sentinel Ridge      | 4,100           |              |                |               |                       | 4,100         |                    |                       |                 | 4,100         |                      |         | 4,100          |                    | 4,100              |
| Street Lighting - Twin Cedars         | 4,100           |              |                |               |                       | 4,100         |                    |                       |                 | 4,100         |                      |         | 4,100          |                    | 4,100              |
| Street Lighting - Arbutus Mountain    | 4,100           |              |                |               |                       | 4,100         |                    |                       |                 | 4,100         |                      |         | 4,100          |                    | 4,100              |
| Satellite Park Water                  |                 | 33,000       | 37,000         | 25,000        |                       | 95,000        |                    |                       |                 | 95,000        | 18,556               | 25,000  | 51,444         |                    | 95,000             |
| Douglas Hill Water                    |                 | 43,000       | 33,000         |               |                       | 76,000        | (2,000)            |                       | (2,000)         | 74,000        | 11,337               |         | 62,663         |                    | 74,000             |
| Lambourn Water                        |                 | 37,000       | 41,000         |               |                       | 78,000        | (5,000)            |                       | (5,000)         | 73,000        | 7,088                |         | 65,912         |                    | 73,000             |
| Arbutus Mountain Water                |                 | 38,000       | 26,000         | 80,000        |                       | 144,000       | 9,000              |                       | 9,000           | 153,000       |                      | 100,000 | 53,000         |                    | 153,000            |
| Fern Ridge Water                      |                 | 14,000       | 14,000         |               |                       | 28,000        |                    |                       |                 | 28,000        | 1,735                |         | 26,265         |                    | 28,000             |
| Bald Mountain Water System            |                 | 34,000       | 15,000         | 500,000       |                       | 549,000       | (105,000)          |                       | (105,000)       | 444,000       |                      | 400,000 | 44,000         |                    | 444,000            |
| Dogwood Ridge Water System            |                 | 17,500       | 20,000         | 350,000       |                       | 387,500       | (50,000)           |                       | (50,000)        | 337,500       | 5,312                | 300,000 | 32,188         |                    | 337,500            |
| Arbutus Ridge Water System            |                 |              | 247,000        |               |                       | 247,000       | (25,000)           |                       | (25,000)        | 222,000       | 6,608                |         | 215,392        |                    | 222,000            |
| Mesachie Lake Water                   |                 | 32,000       | 14,000         | 250,000       |                       | 296,000       |                    |                       |                 | 296,000       |                      | 250,000 | 46,000         |                    | 296,000            |
| Saltair Water                         |                 | 210,000      | 200,000        | 400,000       |                       | 810,000       |                    |                       |                 | 810,000       | 110,000              | 400,000 | 300,000        |                    | 810,000            |
| Central Youbou Water Debt             |                 | 36,850       |                |               |                       | 36,850        |                    |                       |                 | 36,850        | 36,850               |         |                |                    | 36,850             |

Cowichan Valley Regional District  
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SCHEDULE "B"

| FUNCTION:                               | Funding Sources   |                  |                   |                   |                       | Transfer from/(to) |                    |                       | Expenditures       |                   |                      |                  |                   |                    |                    |
|---|-------------------|------------------|-------------------|-------------------|-----------------------|--------------------|--------------------|-----------------------|--------------------|-------------------|----------------------|------------------|-------------------|--------------------|--------------------|
|   | Tax Requisition   | Parcel Taxes     | Fees & Charges    | Other Revenue     | Proceeds of Borrowing | Total Funding      | Special Funds      | Surplus of Prior Year | Total Transfers    | Total Revenue     | Principal & Interest | Capital          | Other Purposes    | Deficit prior year | Total Expenditures |
| Youbou Water                            |                   | 165,000          | 105,000           | 250,000           |                       | 520,000            | (10,000)           |                       | (10,000)           | 510,000           | 8,506                | 250,000          | 251,494           |                    | 510,000            |
| Honeymoon Bay Water                     |                   | 70,000           | 65,000            |                   |                       | 135,000            | (5,000)            |                       | (5,000)            | 130,000           | 9,384                |                  | 120,616           |                    | 130,000            |
| Honeymoon Bay (Sutton Creek) Water Debt | 2,623             |                  |                   |                   |                       | 2,623              |                    |                       |                    | 2,623             | 2,623                |                  |                   |                    | 2,623              |
| Cherry Point Water                      |                   | 20,000           | 13,000            |                   |                       | 33,000             | (2,000)            |                       | (2,000)            | 31,000            |                      |                  | 31,000            |                    | 31,000             |
| Shawnigan Lake North Water              |                   | 195,000          | 150,000           | 1,500,000         | 500,000               | 2,345,000          |                    |                       |                    | 2,345,000         | 19,139               | 2,000,000        | 325,861           |                    | 2,345,000          |
| Shawnigan Weir                          |                   |                  |                   | 13,210            |                       | 13,210             |                    |                       |                    | 13,210            |                      |                  | 13,210            |                    | 13,210             |
| Kerry Village Water                     |                   | 20,000           | 27,000            |                   |                       | 47,000             | (4,000)            |                       | (4,000)            | 43,000            |                      |                  | 43,000            |                    | 43,000             |
| Twin Cedars Drainage                    | 7,600             |                  |                   |                   |                       | 7,600              |                    |                       |                    | 7,600             |                      |                  | 7,600             |                    | 7,600              |
| Wilmot Road Drainage                    | 9,250             |                  |                   |                   |                       | 9,250              |                    |                       |                    | 9,250             |                      |                  | 9,250             |                    | 9,250              |
| Sentinel Ridge Drainage                 | 11,000            |                  |                   |                   |                       | 11,000             |                    |                       |                    | 11,000            |                      |                  | 11,000            |                    | 11,000             |
| Shawnigan Lake East Drainage            | 3,700             |                  |                   |                   |                       | 3,700              |                    |                       |                    | 3,700             |                      |                  | 3,700             |                    | 3,700              |
| Arbutus Mountain Drainage               | 13,500            |                  |                   |                   |                       | 13,500             |                    |                       |                    | 13,500            |                      |                  | 13,500            |                    | 13,500             |
| Lanes Road Drainage                     | 6,500             |                  |                   |                   |                       | 6,500              |                    |                       |                    | 6,500             |                      |                  | 6,500             |                    | 6,500              |
| Cobble Hill Drainage #2                 | 3,000             |                  |                   |                   |                       | 3,000              |                    |                       |                    | 3,000             |                      |                  | 3,000             |                    | 3,000              |
| Bald Mountain Drainage System           | 9,400             |                  |                   |                   |                       | 9,400              |                    |                       |                    | 9,400             |                      |                  | 9,400             |                    | 9,400              |
| Cobble Hill Drainage System             | 18,500            |                  |                   |                   |                       | 18,500             |                    |                       |                    | 18,500            |                      |                  | 18,500            |                    | 18,500             |
| Arbutus Ridge Drainage System           |                   | 34,300           |                   |                   |                       | 34,300             |                    |                       |                    | 34,300            |                      |                  | 34,300            |                    | 34,300             |
| Cowichan Bay Sewer                      |                   | 165,000          | 177,000           |                   |                       | 342,000            | (28,587)           |                       | (28,587)           | 313,413           | 44,796               | 15,000           | 253,617           |                    | 313,413            |
| Brulett Sewer System                    |                   | 26,000           | 22,000            | 400,000           | 200,000               | 648,000            | (10,000)           |                       | (10,000)           | 638,000           | 2,500                | 600,000          | 35,500            |                    | 638,000            |
| Sentinel Ridge Sewer                    |                   | 50,000           | 15,000            | 600,000           |                       | 665,000            | (3,000)            |                       | (3,000)            | 662,000           |                      | 600,000          | 62,000            |                    | 662,000            |
| Twin Cedars Sewer                       |                   | 23,000           | 43,000            |                   |                       | 66,000             | (2,500)            |                       | (2,500)            | 63,500            | 10,629               |                  | 52,871            |                    | 63,500             |
| Lambourn Sewer                          |                   | 23,000           | 43,000            |                   |                       | 66,000             | (2,500)            |                       | (2,500)            | 63,500            | 10,629               |                  | 52,871            |                    | 63,500             |
| Arbutus Mountain Sewer                  |                   | 55,000           | 22,000            |                   |                       | 77,000             | (5,000)            |                       | (5,000)            | 72,000            |                      |                  | 72,000            |                    | 72,000             |
| Cobble Hill Sewer                       |                   | 31,000           | 21,000            | 45,000            | 50,000                | 147,000            |                    |                       |                    | 147,000           | 3,115                | 100,000          | 43,885            |                    | 147,000            |
| Mesachie Lake Sewer                     |                   | 30,000           | 13,000            |                   |                       | 43,000             |                    |                       |                    | 43,000            | 12,739               |                  | 30,261            |                    | 43,000             |
| Bald Mountain Sewer System              |                   | 33,000           | 10,000            | 800,000           |                       | 843,000            | (200,000)          |                       | (200,000)          | 643,000           |                      | 600,000          | 43,000            |                    | 643,000            |
| Mill Springs Sewer System               |                   | 70,000           | 64,000            |                   |                       | 134,000            | (12,000)           |                       | (12,000)           | 122,000           | 8,359                | 10,000           | 103,641           |                    | 122,000            |
| Arbutus Ridge Sewer System              |                   |                  | 247,000           | 550,000           | 100,000               | 897,000            | 85,000             |                       | 85,000             | 982,000           | 8,261                | 750,000          | 223,739           |                    | 982,000            |
| Eagle Heights Sewer                     |                   |                  | 170,000           | 14,000            |                       | 184,000            | 244,453            |                       | 244,453            | 428,453           |                      | 265,000          | 163,453           |                    | 428,453            |
| Maple Hills Sewer                       |                   | 28,000           | 19,000            |                   |                       | 47,000             | 23,000             |                       | 23,000             | 70,000            | 1,753                | 25,000           | 43,247            |                    | 70,000             |
| Shawnigan Lake Sewer                    |                   | 150,000          | 158,000           |                   |                       | 308,000            | (25,000)           |                       | (25,000)           | 283,000           | 46,330               |                  | 236,670           |                    | 283,000            |
| Kerry Village Sewer                     |                   | 26,000           | 33,000            |                   |                       | 59,000             | (2,000)            |                       | (2,000)            | 57,000            | 6,287                |                  | 50,713            |                    | 57,000             |
| Youbou Sewer System                     |                   | 41,000           | 20,000            |                   |                       | 61,000             | (5,000)            |                       | (5,000)            | 56,000            |                      |                  | 56,000            |                    | 56,000             |
| Shellwood Water System                  |                   | 17,000           | 14,000            |                   |                       | 31,000             | (2,000)            |                       | (2,000)            | 29,000            | 8,658                |                  | 20,342            |                    | 29,000             |
| Carlton Water System                    |                   | 15,500           | 12,000            |                   |                       | 27,500             | (3,500)            |                       | (3,500)            | 24,000            | 4,329                |                  | 19,671            |                    | 24,000             |
| <b>TOTALS</b>                           | <b>31,153,220</b> | <b>1,861,786</b> | <b>10,976,876</b> | <b>17,622,732</b> | <b>1,150,000</b>      | <b>62,764,614</b>  | <b>(1,611,148)</b> |                       | <b>(1,611,148)</b> | <b>61,153,466</b> | <b>6,473,643</b>     | <b>8,491,700</b> | <b>46,188,123</b> |                    | <b>61,153,466</b>  |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2015)

SCHEDULE "B"

| FUNCTION:                               | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 | Expenditures  |                      |         |                |                    |                    |
|---|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|---------|----------------|--------------------|--------------------|
|   | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital | Other Purposes | Deficit prior year | Total Expenditures |
| General Government                      | 1,621,247       |              |                | 200,000       |                       | 1,821,247     |                    |                       |                 | 1,821,247     |                      | 35,000  | 1,786,247      |                    | 1,821,247          |
| V. L. Regional Library                  | 1,538,000       |              |                |               |                       | 1,538,000     |                    |                       |                 | 1,538,000     |                      |         | 1,538,000      |                    | 1,538,000          |
| H.R. / I.T. / M.L.A./G.L.S.             |                 |              |                | 1,874,764     |                       | 1,874,764     |                    |                       |                 | 1,874,764     |                      |         | 1,874,764      |                    | 1,874,764          |
| Malahat Transit                         | 367,670         |              | 236,500        | 11,500        |                       | 615,670       |                    |                       |                 | 615,670       |                      |         | 615,670        |                    | 615,670            |
| Transit                                 | 3,037,467       |              | 684,548        | 69,000        |                       | 3,791,015     |                    |                       |                 | 3,791,015     |                      |         | 3,791,015      |                    | 3,791,015          |
| 911                                     | 375,000         |              |                |               |                       | 375,000       | (25,000)           |                       | (25,000)        | 350,000       |                      |         | 350,000        |                    | 350,000            |
| Grants-in-Aid                           | 108,500         |              |                |               |                       | 108,500       |                    |                       |                 | 108,500       |                      |         | 108,500        |                    | 108,500            |
| Economic Development                    | 504,496         |              |                | 134,544       |                       | 639,040       |                    |                       |                 | 639,040       |                      |         | 639,040        |                    | 639,040            |
| Regional Tourism                        | 140,000         |              |                | 172,170       |                       | 312,170       |                    |                       |                 | 312,170       |                      |         | 312,170        |                    | 312,170            |
| Electoral Feasibility Studies           | 35,000          |              |                |               |                       | 35,000        |                    |                       |                 | 35,000        |                      |         | 35,000         |                    | 35,000             |
| Environmental Initiatives               | 535,000         |              |                | 250,000       |                       | 785,000       |                    |                       |                 | 785,000       |                      |         | 785,000        |                    | 785,000            |
| Municipalities - M.F.A. Debt            |                 |              |                | 2,745,086     |                       | 2,745,086     |                    |                       |                 | 2,745,086     | 2,745,086            |         |                |                    | 2,745,086          |
| Parks, Recreation, Culture & Facilities |                 |              |                | 386,461       |                       | 386,461       |                    |                       |                 | 386,461       |                      |         | 386,461        |                    | 386,461            |
| Administration Building                 |                 |              |                | 585,685       |                       | 585,685       |                    |                       |                 | 585,685       | 253,507              |         | 332,178        |                    | 585,685            |
| Emergency Planning                      | 517,536         |              | 16,601         |               |                       | 534,137       | (25,000)           |                       | (25,000)        | 509,137       | 27,769               |         | 481,368        |                    | 509,137            |
| Community Parks                         | 1,509,962       |              | 8,000          |               |                       | 1,517,962     |                    |                       |                 | 1,517,962     | 247,656              | 217,886 | 1,052,420      |                    | 1,517,962          |
| Electoral Area Services                 | 254,682         |              |                |               |                       | 254,682       |                    |                       |                 | 254,682       |                      |         | 254,682        |                    | 254,682            |
| Parks & Trails                          | 658,062         |              |                |               |                       | 658,062       |                    |                       |                 | 658,062       |                      |         | 658,062        |                    | 658,062            |
| Regional Parks                          | 937,500         |              |                |               |                       | 937,500       |                    |                       |                 | 937,500       | 126,500              | 111,000 | 700,000        |                    | 937,500            |
| Bright Angel Park                       | 40,000          |              | 4,000          |               |                       | 44,000        |                    |                       |                 | 44,000        |                      |         | 44,000         |                    | 44,000             |
| South Cowichan Community Parks          | 60,000          |              |                |               |                       | 60,000        |                    |                       |                 | 60,000        |                      |         | 60,000         |                    | 60,000             |
| Kinsol Trestle                          | 11,000          |              |                |               |                       | 11,000        |                    |                       |                 | 11,000        |                      |         | 11,000         |                    | 11,000             |
| Regional Parkland Acquisition           | 782,340         |              |                |               |                       | 782,340       | (273,233)          |                       | (273,233)       | 509,107       | 509,107              |         |                |                    | 509,107            |
| Animal Control                          | 33,000          |              |                | 76,000        |                       | 109,000       |                    |                       |                 | 109,000       |                      |         | 109,000        |                    | 109,000            |
| Enforcement & Inspection                | 253,000         |              |                | 724,000       |                       | 977,000       |                    |                       |                 | 977,000       |                      | 25,000  | 952,000        |                    | 977,000            |
| Community Planning                      | 1,812,023       |              |                | 284,964       |                       | 2,096,987     |                    |                       |                 | 2,096,987     |                      |         | 2,096,987      |                    | 2,096,987          |
| North Oyster Fire Protection            | 313,871         |              | 67,427         |               |                       | 381,298       | (64,848)           |                       | (64,848)        | 316,450       |                      |         | 316,450        |                    | 316,450            |
| Mesachie Lake Fire Protection           | 54,983          |              |                |               |                       | 54,983        | (10,333)           |                       | (10,333)        | 44,650        |                      |         | 44,650         |                    | 44,650             |
| Lake Cowichan Fire Protection           | 165,700         |              |                |               |                       | 165,700       |                    |                       |                 | 165,700       |                      |         | 165,700        |                    | 165,700            |
| Saltair Fire Protection                 | 145,000         |              |                |               |                       | 145,000       |                    |                       |                 | 145,000       |                      |         | 145,000        |                    | 145,000            |
| Sahtlam Fire Protection                 | 213,998         |              | 1,597          |               | 200,000               | 415,595       |                    |                       |                 | 415,595       | 36,676               | 250,000 | 128,919        |                    | 415,595            |
| Malahat Fire Protection                 | 171,634         |              |                | 68,757        | 335,000               | 575,391       | 50,000             |                       | 50,000          | 625,391       | 26,674               | 400,000 | 198,717        |                    | 625,391            |
| Eagle Heights Fire Protection           | 192,600         |              |                |               |                       | 192,600       | (20,000)           |                       | (20,000)        | 172,600       |                      |         | 172,600        |                    | 172,600            |
| Honeymoon Bay Fire Protection           | 187,095         |              |                | 46,317        | 200,000               | 433,412       |                    |                       |                 | 433,412       | 43,340               | 250,000 | 140,072        |                    | 433,412            |
| Youbou Fire Protection                  | 207,850         |              |                | 46,934        |                       | 254,784       | 300,000            |                       | 300,000         | 554,784       |                      | 400,000 | 154,784        |                    | 554,784            |
| Cowichan Lake Recreation                | 2,310,961       |              | 358,320        | 177,981       |                       | 2,847,262     |                    |                       |                 | 2,847,262     | 498,957              |         | 2,348,305      |                    | 2,847,262          |
| Kerry Park Recreation                   | 2,943,597       |              | 836,360        | 6,540         |                       | 3,786,497     | (212,000)          |                       | (212,000)       | 3,574,497     | 224,461              | 100,000 | 3,250,036      |                    | 3,574,497          |
| Island Savings Centre                   | 5,351,086       |              | 1,585,687      | 452,169       |                       | 7,388,942     | (936,000)          |                       | (936,000)       | 6,452,942     | 197,106              | 693,786 | 5,562,050      |                    | 6,452,942          |
| Island Savings Centre Theatre Loan      | 53,020          |              |                |               |                       | 53,020        |                    |                       |                 | 53,020        | 53,020               |         |                |                    | 53,020             |
| Theatre Grant - Area A                  | 34,000          |              |                |               |                       | 34,000        |                    |                       |                 | 34,000        |                      |         | 34,000         |                    | 34,000             |
| Theatre Grant - Area B                  | 58,000          |              |                |               |                       | 58,000        |                    |                       |                 | 58,000        |                      |         | 58,000         |                    | 58,000             |
| Theatre Grant - Area C                  | 68,000          |              |                |               |                       | 68,000        |                    |                       |                 | 68,000        |                      |         | 68,000         |                    | 68,000             |
| Theatre Grant N. Cowichan               | 115,000         |              |                |               |                       | 115,000       |                    |                       |                 | 115,000       |                      |         | 115,000        |                    | 115,000            |
| Theatre Grant - Ladysmith               | 43,000          |              |                |               |                       | 43,000        |                    |                       |                 | 43,000        |                      |         | 43,000         |                    | 43,000             |
| Recreation Mill Bay                     | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |
| Recreation Glenora                      | 7,500           |              |                |               |                       | 7,500         |                    |                       |                 | 7,500         |                      |         | 7,500          |                    | 7,500              |
| Recreation Saltair                      | 20,000          |              |                |               |                       | 20,000        |                    |                       |                 | 20,000        |                      |         | 20,000         |                    | 20,000             |
| Victim Services West                    | 12,500          |              |                |               |                       | 12,500        |                    |                       |                 | 12,500        |                      |         | 12,500         |                    | 12,500             |
| Cowichan Lake Activity Centre           | 55,000          |              |                |               |                       | 55,000        |                    |                       |                 | 55,000        |                      |         | 55,000         |                    | 55,000             |
| Victim Services                         | 80,000          |              |                |               |                       | 80,000        |                    |                       |                 | 80,000        |                      |         | 80,000         |                    | 80,000             |
| Recreation N. Oyster                    | 91,000          |              |                |               |                       | 91,000        |                    |                       |                 | 91,000        |                      |         | 91,000         |                    | 91,000             |
| Cowichan Wooden Boat Society            | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2015)

SCHEDULE "B"

| FUNCTION:                             | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 | Expenditures  |                      |           |                |                    |                    |
|---------------------------------------|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|-----------|----------------|--------------------|--------------------|
|                                       | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital   | Other Purposes | Deficit prior year | Total Expenditures |
| Shawnigan Lake Community Centre       | 658,928         |              | 541,590        | 1,300         | 1,200,000             | 2,401,818     | (60,000)           |                       | (60,000)        | 2,341,818     | 17,055               | 1,200,000 | 1,124,763      |                    | 2,341,818          |
| Cobble Hill Historical Society        | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |           | 15,000         |                    | 15,000             |
| Cobble Hill Hall                      | 16,500          |              |                |               |                       | 16,500        |                    |                       |                 | 16,500        |                      |           | 16,500         |                    | 16,500             |
| Shawnigan Lake Historical Society     | 17,000          |              |                |               |                       | 17,000        |                    |                       |                 | 17,000        |                      |           | 17,000         |                    | 17,000             |
| Cowichan Station Area Assoc. Area E   | 21,250          |              |                |               |                       | 21,250        |                    |                       |                 | 21,250        |                      |           | 21,250         |                    | 21,250             |
| Frank Jameson Centre                  | 40,000          |              |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |           | 40,000         |                    | 40,000             |
| Senior Centre Grant                   | 16,000          |              |                |               |                       | 16,000        |                    |                       |                 | 16,000        |                      |           | 16,000         |                    | 16,000             |
| Kaatza Society                        | 30,000          |              |                |               |                       | 30,000        |                    |                       |                 | 30,000        |                      |           | 30,000         |                    | 30,000             |
| Mill Bay/Malahat Historical Society   | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |           | 15,000         |                    | 15,000             |
| Cowichan Station Association Area B   | 5,000           |              |                |               |                       | 5,000         |                    |                       |                 | 5,000         |                      |           | 5,000          |                    | 5,000              |
| Nature and Habitat - Area I           |                 |              |                | 250           |                       | 250           |                    |                       |                 | 250           |                      |           | 250            |                    | 250                |
| Thetis Island Wharf                   |                 | 9,000        |                |               |                       | 9,000         |                    |                       |                 | 9,000         |                      |           | 9,000          |                    | 9,000              |
| Thetis Island Boat Launch             |                 | 1,000        |                |               |                       | 1,000         |                    |                       |                 | 1,000         |                      |           | 1,000          |                    | 1,000              |
| Environmental Fund                    |                 |              |                | 700           |                       | 700           |                    |                       |                 | 700           |                      |           | 700            |                    | 700                |
| Safer Futures                         | 27,500          |              |                |               |                       | 27,500        |                    |                       |                 | 27,500        |                      |           | 27,500         |                    | 27,500             |
| Social Planning                       | 50,000          |              |                |               |                       | 50,000        |                    |                       |                 | 50,000        |                      |           | 50,000         |                    | 50,000             |
| South Cowichan Community Policing     | 45,000          |              |                |               |                       | 45,000        |                    |                       |                 | 45,000        |                      |           | 45,000         |                    | 45,000             |
| Cowichan Community Policing           | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |           | 100,000        |                    | 100,000            |
| Engineering Services - Administration |                 |              |                | 712,571       |                       | 712,571       |                    |                       |                 | 712,571       | 14,399               | 20,000    | 678,172        |                    | 712,571            |
| Engineering Services - Utilities      |                 |              |                | 1,640,000     |                       | 1,640,000     |                    |                       |                 | 1,640,000     | 12,037               |           | 1,627,963      |                    | 1,640,000          |
| Thetis Island Solid Waste & Recycling |                 | 40,000       |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |           | 40,000         |                    | 40,000             |
| Curbside Collection                   |                 |              | 1,210,000      |               |                       | 1,210,000     |                    |                       |                 | 1,210,000     |                      |           | 1,210,000      |                    | 1,210,000          |
| Solid Waste Complex                   | 2,947,661       |              | 3,425,000      | 1,049,762     |                       | 7,422,423     | (200,000)          |                       | (200,000)       | 7,222,423     | 664,216              |           | 6,558,207      |                    | 7,222,423          |
| South Cowichan Water Study Plan       | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |           | 100,000        |                    | 100,000            |
| Street Lighting - Mesachie            | 5,668           |              |                |               |                       | 5,668         |                    |                       |                 | 5,668         |                      |           | 5,668          |                    | 5,668              |
| Street Lighting - Youbou              |                 | 27,088       |                |               |                       | 27,088        |                    |                       |                 | 27,088        |                      |           | 27,088         |                    | 27,088             |
| Street Lighting - Brentwood           |                 |              | 259            | 100           |                       | 359           |                    |                       |                 | 359           |                      |           | 359            |                    | 359                |
| Street Lighting - Cowichan Bay        | 4,137           |              |                |               |                       | 4,137         |                    |                       |                 | 4,137         |                      |           | 4,137          |                    | 4,137              |
| Street Lighting - Honeymoon Bay       | 23,942          |              |                |               |                       | 23,942        |                    |                       |                 | 23,942        |                      |           | 23,942         |                    | 23,942             |
| Street Lighting - Mill Bay            |                 |              | 3,330          |               |                       | 3,330         |                    |                       |                 | 3,330         |                      |           | 3,330          |                    | 3,330              |
| Street Lighting - Cobble Hill         |                 | 2,979        |                |               |                       | 2,979         |                    |                       |                 | 2,979         |                      |           | 2,979          |                    | 2,979              |
| Critical Street Lighting A            | 1,690           |              |                |               |                       | 1,690         |                    |                       |                 | 1,690         |                      |           | 1,690          |                    | 1,690              |
| Critical Street Lighting B            | 3,000           |              |                |               |                       | 3,000         |                    |                       |                 | 3,000         |                      |           | 3,000          |                    | 3,000              |
| Critical Street Lighting C            | 3,873           |              |                |               |                       | 3,873         |                    |                       |                 | 3,873         |                      |           | 3,873          |                    | 3,873              |
| Critical Street Lighting D            | 1,960           |              |                |               |                       | 1,960         |                    |                       |                 | 1,960         |                      |           | 1,960          |                    | 1,960              |
| Critical Street Lighting E            | 4,698           |              |                |               |                       | 4,698         |                    |                       |                 | 4,698         |                      |           | 4,698          |                    | 4,698              |
| Critical Street Lighting I            | 641             |              |                |               |                       | 641           |                    |                       |                 | 641           |                      |           | 641            |                    | 641                |
| Street Lighting - Wilmot Road         | 3,100           |              |                |               |                       | 3,100         |                    |                       |                 | 3,100         |                      |           | 3,100          |                    | 3,100              |
| Street Lighting - Sentinel Ridge      | 4,150           |              |                |               |                       | 4,150         |                    |                       |                 | 4,150         |                      |           | 4,150          |                    | 4,150              |
| Street Lighting - Twin Cedars         | 4,150           |              |                |               |                       | 4,150         |                    |                       |                 | 4,150         |                      |           | 4,150          |                    | 4,150              |
| Street Lighting - Arbutus Mountain    | 4,150           |              |                |               |                       | 4,150         |                    |                       |                 | 4,150         |                      |           | 4,150          |                    | 4,150              |
| Satellite Park Water                  |                 | 34,000       | 39,000         |               |                       | 73,000        |                    |                       |                 | 73,000        | 18,556               |           | 54,444         |                    | 73,000             |
| Douglas Hill Water                    |                 | 47,000       | 34,500         |               | 45,000                | 126,500       |                    |                       |                 | 126,500       | 11,337               | 50,000    | 65,163         |                    | 126,500            |
| Lambourn Water                        |                 | 37,000       | 42,500         | 65,000        |                       | 144,500       | 10,000             |                       | 10,000          | 154,500       | 7,088                | 80,000    | 67,412         |                    | 154,500            |
| Arbutus Mountain Water                |                 | 40,000       | 28,000         |               |                       | 68,000        | (12,000)           |                       | (12,000)        | 56,000        |                      |           | 56,000         |                    | 56,000             |
| Fern Ridge Water                      |                 | 15,000       | 15,000         |               |                       | 30,000        | (2,000)            |                       | (2,000)         | 28,000        | 1,735                |           | 26,265         |                    | 28,000             |
| Bald Mountain Water System            |                 | 36,000       | 20,000         |               |                       | 56,000        | (5,000)            |                       | (5,000)         | 51,000        |                      |           | 51,000         |                    | 51,000             |
| Dogwood Ridge Water System            |                 | 18,000       | 20,000         |               |                       | 38,000        |                    |                       |                 | 38,000        | 5,312                |           | 32,688         |                    | 38,000             |
| Arbutus Ridge Water System            |                 |              | 256,000        |               |                       | 256,000       | 50,000             |                       | 50,000          | 306,000       | 6,608                | 80,000    | 219,392        |                    | 306,000            |
| Mesachie Lake Water                   |                 | 33,000       | 15,000         |               |                       | 48,000        | (2,000)            |                       | (2,000)         | 46,000        |                      |           | 46,000         |                    | 46,000             |
| Saltair Water                         |                 | 220,000      | 205,000        |               |                       | 425,000       | (15,000)           |                       | (15,000)        | 410,000       | 110,000              |           | 300,000        |                    | 410,000            |
| Central Youbou Water Debt             |                 | 36,850       |                |               |                       | 36,850        |                    |                       |                 | 36,850        | 36,850               |           |                |                    | 36,850             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2015)

SCHEDULE "B"

| FUNCTION:                            | Funding Sources   |                  |                   |                   |                       |                   | Transfer from/(to) |                       |                    | Expenditures      |                      |                  |                   |                    |                    |
|--------------------------------------|-------------------|------------------|-------------------|-------------------|-----------------------|-------------------|--------------------|-----------------------|--------------------|-------------------|----------------------|------------------|-------------------|--------------------|--------------------|
|                                      | Tax Requisition   | Parcel Taxes     | Fees & Charges    | Other Revenue     | Proceeds of Borrowing | Total Funding     | Special Funds      | Surplus of Prior Year | Total Transfers    | Total Revenue     | Principal & Interest | Capital          | Other Purposes    | Deficit prior year | Total Expenditures |
| Youbou Water                         |                   | 175,000          | 108,000           |                   |                       | 283,000           | (20,000)           |                       | (20,000)           | 263,000           |                      |                  | 254,494           |                    | 263,000            |
| Honeymoon Bay Water                  |                   | 70,000           | 65,000            |                   | 50,000                | 185,000           |                    |                       |                    | 185,000           | 8,000                | 125,000          | 52,000            |                    | 185,000            |
| Honeymoon Bay (Sutton Cr) Water Debt | 2,623             |                  |                   |                   |                       | 2,623             |                    |                       |                    | 2,623             | 2,623                |                  |                   |                    | 2,623              |
| Cherry Point Water                   |                   | 21,000           | 14,000            |                   |                       | 35,000            | (3,000)            |                       | (3,000)            | 32,000            |                      |                  | 32,000            |                    | 32,000             |
| Shawnigan Lake North Water           |                   | 220,000          | 160,000           |                   |                       | 380,000           |                    |                       |                    | 380,000           | 55,000               |                  | 325,000           |                    | 380,000            |
| Shawnigan Weir                       |                   |                  |                   | 13,210            |                       | 13,210            |                    |                       |                    | 13,210            |                      |                  | 13,210            |                    | 13,210             |
| Kerry Village Water                  |                   | 22,000           | 28,000            |                   |                       | 50,000            | 10,000             |                       | 10,000             | 60,000            |                      | 15,000           | 45,000            |                    | 60,000             |
| Twin Cedars Drainage                 | 8,000             |                  |                   |                   |                       | 8,000             |                    |                       |                    | 8,000             |                      |                  | 8,000             |                    | 8,000              |
| Wilmot Road Drainage                 | 9,700             |                  |                   |                   |                       | 9,700             |                    |                       |                    | 9,700             |                      |                  | 9,700             |                    | 9,700              |
| Sentinel Ridge Drainage              | 11,500            |                  |                   |                   |                       | 11,500            |                    |                       |                    | 11,500            |                      |                  | 11,500            |                    | 11,500             |
| Shawnigan Lake East Drainage         | 3,800             |                  |                   |                   |                       | 3,800             |                    |                       |                    | 3,800             |                      |                  | 3,800             |                    | 3,800              |
| Arbutus Mountain Drainage            | 14,000            |                  |                   |                   |                       | 14,000            |                    |                       |                    | 14,000            |                      |                  | 14,000            |                    | 14,000             |
| Lanes Road Drainage                  | 6,800             |                  |                   |                   |                       | 6,800             |                    |                       |                    | 6,800             |                      |                  | 6,800             |                    | 6,800              |
| Cobble Hill Drainage #2              | 3,100             |                  |                   |                   |                       | 3,100             |                    |                       |                    | 3,100             |                      |                  | 3,100             |                    | 3,100              |
| Bald Mountain Drainage System        | 9,800             |                  |                   |                   |                       | 9,800             |                    |                       |                    | 9,800             |                      |                  | 9,800             |                    | 9,800              |
| Cobble Hill Drainage System          | 19,500            |                  |                   |                   |                       | 19,500            |                    |                       |                    | 19,500            |                      |                  | 19,500            |                    | 19,500             |
| Arbutus Ridge Drainage System        |                   | 35,500           |                   |                   |                       | 35,500            |                    |                       |                    | 35,500            |                      |                  | 35,500            |                    | 35,500             |
| Cowichan Bay Sewer                   |                   | 175,000          | 202,000           |                   |                       | 377,000           | 51,413             |                       | 51,413             | 428,413           | 44,796               | 115,000          | 268,617           |                    | 428,413            |
| Brulett Sewer System                 |                   | 29,000           | 25,000            |                   |                       | 54,000            |                    |                       |                    | 54,000            | 18,000               |                  | 36,000            |                    | 54,000             |
| Sentinel Ridge Sewer                 |                   | 52,000           | 20,000            |                   |                       | 72,000            | (5,000)            |                       | (5,000)            | 67,000            |                      |                  | 67,000            |                    | 67,000             |
| Twin Cedars Sewer                    |                   | 25,000           | 45,000            | 150,000           |                       | 220,000           | (3,000)            |                       | (3,000)            | 217,000           | 10,629               | 150,000          | 56,371            |                    | 217,000            |
| Lambourn Sewer                       |                   | 25,000           | 45,000            | 150,000           |                       | 220,000           | (3,000)            |                       | (3,000)            | 217,000           | 10,629               | 150,000          | 56,371            |                    | 217,000            |
| Arbutus Mountain Sewer               |                   | 58,000           | 22,000            |                   |                       | 80,000            | 20,000             |                       | 20,000             | 100,000           |                      | 25,000           | 75,000            |                    | 100,000            |
| Cobble Hill Sewer                    |                   | 32,000           | 22,000            |                   |                       | 54,000            | (3,000)            |                       | (3,000)            | 51,000            | 7,000                |                  | 44,000            |                    | 51,000             |
| Mesachie Lake Sewer                  |                   | 30,000           | 14,000            | 500,000           |                       | 544,000           |                    |                       |                    | 544,000           | 12,739               | 500,000          | 31,261            |                    | 544,000            |
| Bald Mountain Sewer System           |                   | 34,000           | 15,000            |                   |                       | 49,000            | (3,000)            |                       | (3,000)            | 46,000            |                      |                  | 46,000            |                    | 46,000             |
| Mill Springs Sewer System            |                   | 72,000           | 66,000            |                   |                       | 138,000           | (8,000)            |                       | (8,000)            | 130,000           | 8,359                | 15,000           | 106,641           |                    | 130,000            |
| Arbutus Ridge Sewer System           |                   |                  | 256,000           |                   |                       | 256,000           | (10,000)           |                       | (10,000)           | 246,000           | 15,000               |                  | 231,000           |                    | 246,000            |
| Eagle Heights Sewer                  |                   |                  | 180,000           | 14,000            |                       | 194,000           | (5,547)            |                       | (5,547)            | 188,453           |                      | 15,000           | 173,453           |                    | 188,453            |
| Maple Hills Sewer                    |                   | 29,000           | 17,500            |                   |                       | 46,500            |                    |                       |                    | 46,500            | 167                  |                  | 46,333            |                    | 46,500             |
| Shawnigan Lake Sewer                 |                   | 155,000          | 165,000           | 75,000            |                       | 395,000           | 25,000             |                       | 25,000             | 420,000           | 46,330               | 133,000          | 240,670           |                    | 420,000            |
| Kerry Village Sewer                  |                   | 28,000           | 35,000            |                   |                       | 63,000            | (4,000)            |                       | (4,000)            | 59,000            | 6,287                |                  | 52,713            |                    | 59,000             |
| Youbou Sewer System                  |                   | 41,000           | 22,000            |                   |                       | 63,000            | (5,000)            |                       | (5,000)            | 58,000            |                      |                  | 58,000            |                    | 58,000             |
| Shellwood Water System               |                   | 18,000           | 15,000            |                   |                       | 33,000            | (2,000)            |                       | (2,000)            | 31,000            | 8,658                |                  | 22,342            |                    | 31,000             |
| Carlton Water System                 |                   | 15,500           | 12,000            |                   |                       | 27,500            | (3,500)            |                       | (3,500)            | 24,000            | 4,329                |                  | 19,671            |                    | 24,000             |
| <b>TOTALS</b>                        | <b>32,305,701</b> | <b>1,958,917</b> | <b>11,207,719</b> | <b>12,684,766</b> | <b>2,030,000</b>      | <b>60,187,103</b> | <b>(1,424,048)</b> |                       | <b>(1,424,048)</b> | <b>58,763,055</b> | <b>6,162,104</b>     | <b>5,155,672</b> | <b>47,445,279</b> |                    | <b>58,763,055</b>  |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2016)

SCHEDULE "B"

| FUNCTION:   | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 | Expenditures  |                      |         |                |                    |                    |
|---|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|---------|----------------|--------------------|--------------------|
|   | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital | Other Purposes | Deficit prior year | Total Expenditures |
| General Government  | 1,653,672       |              |                | 200,000       |                       | 1,853,672     |                    |                       |                 | 1,853,672     |                      | 35,000  | 1,818,672      |                    | 1,853,672          |
| V. I. Regional Library  | 1,585,000       |              |                |               |                       | 1,585,000     |                    |                       |                 | 1,585,000     |                      |         | 1,585,000      |                    | 1,585,000          |
| H.R. / I.T. / M.L.A.  |                 |              |                | 1,917,566     |                       | 1,917,566     |                    |                       |                 | 1,917,566     |                      |         | 1,917,566      |                    | 1,917,566          |
| Malahat Transit   | 383,296         |              | 245,000        | 12,000        |                       | 640,296       |                    |                       |                 | 640,296       |                      |         | 640,296        |                    | 640,296            |
| Transit   | 3,013,748       |              | 823,558        | 70,000        |                       | 3,907,306     |                    |                       |                 | 3,907,306     |                      |         | 3,907,306      |                    | 3,907,306          |
| 911   | 325,000         |              |                |               |                       | 325,000       | (25,000)           |                       | (25,000)        | 300,000       |                      |         | 300,000        |                    | 300,000            |
| Grants-in-Aid   | 108,500         |              |                |               |                       | 108,500       |                    |                       |                 | 108,500       |                      |         | 108,500        |                    | 108,500            |
| Economic Development  | 534,766         |              |                | 142,616       |                       | 677,382       |                    |                       |                 | 677,382       |                      |         | 677,382        |                    | 677,382            |
| Regional Tourism  | 150,000         |              |                | 180,900       |                       | 330,900       |                    |                       |                 | 330,900       |                      |         | 330,900        |                    | 330,900            |
| Electoral Feasibility Studies                                   | 35,000          |              |                |               |                       | 35,000        |                    |                       |                 | 35,000        |                      |         | 35,000         |                    | 35,000             |
| Environmental Initiatives                                       | 550,000         |              |                | 250,000       |                       | 800,000       |                    |                       |                 | 800,000       |                      |         | 800,000        |                    | 800,000            |
| Municipalities - M.F.A. Debt                                    |                 |              |                | 2,563,878     |                       | 2,563,878     |                    |                       |                 | 2,563,878     | 2,563,878            |         |                |                    | 2,563,878          |
| Parks, Recreation, Culture & Facilities Administration Building |                 |              |                | 394,190       |                       | 394,190       |                    |                       |                 | 394,190       |                      |         | 394,190        |                    | 394,190            |
| Emergency Planning  | 527,887         |              | 16,601         |               |                       | 544,488       | 25,000             |                       | 25,000          | 569,488       |                      | 50,000  | 519,488        |                    | 569,488            |
| Community Parks   | 1,509,962       |              | 8,000          |               | 630,000               | 2,147,962     |                    |                       |                 | 2,147,962     | 245,646              | 848,746 | 1,053,570      |                    | 2,147,962          |
| Electoral Area Services   | 259,776         |              |                |               |                       | 259,776       |                    |                       |                 | 259,776       |                      |         | 259,776        |                    | 259,776            |
| Parks & Trails  | 671,224         |              |                |               |                       | 671,224       |                    |                       |                 | 671,224       |                      |         | 671,224        |                    | 671,224            |
| Regional Parks  | 937,500         |              |                |               |                       | 937,500       |                    |                       |                 | 937,500       | 127,339              | 110,161 | 700,000        |                    | 937,500            |
| Bright Angel Park   | 40,000          |              | 4,000          |               |                       | 44,000        |                    |                       |                 | 44,000        |                      |         | 44,000         |                    | 44,000             |
| South Cowichan Community Parks                                  | 60,000          |              |                |               |                       | 60,000        |                    |                       |                 | 60,000        |                      |         | 60,000         |                    | 60,000             |
| Kinsol Trestle  | 103,000         |              |                |               |                       | 103,000       |                    |                       |                 | 103,000       |                      | 92,000  | 11,000         |                    | 103,000            |
| Regional Parkland Acquisition                                   | 782,340         |              |                |               |                       | 782,340       | (273,233)          |                       | (273,233)       | 509,107       | 509,107              |         |                |                    | 509,107            |
| Animal Control  | 36,000          |              |                | 76,000        |                       | 112,000       |                    |                       |                 | 112,000       |                      |         | 112,000        |                    | 112,000            |
| Enforcement & Inspection  | 273,000         |              |                | 724,000       |                       | 997,000       |                    |                       |                 | 997,000       |                      | 25,000  | 972,000        |                    | 997,000            |
| Community Planning  | 1,867,023       |              |                | 284,964       |                       | 2,151,987     |                    |                       |                 | 2,151,987     |                      |         | 2,151,987      |                    | 2,151,987          |
| North Oyster Fire Protection                                    | 317,104         |              | 67,427         |               |                       | 384,531       | (58,587)           |                       | (58,587)        | 325,944       |                      |         | 325,944        |                    | 325,944            |
| Mesachie Lake Fire Protection                                   | 57,182          |              |                |               |                       | 57,182        | (11,193)           |                       | (11,193)        | 45,989        |                      |         | 45,989         |                    | 45,989             |
| Lake Cowichan Fire Protection                                   | 170,670         |              |                |               |                       | 170,670       |                    |                       |                 | 170,670       |                      |         | 170,670        |                    | 170,670            |
| Saltair Fire Protection   | 149,000         |              |                |               |                       | 149,000       |                    |                       |                 | 149,000       |                      |         | 149,000        |                    | 149,000            |
| Sahtlam Fire Protection   | 198,703         |              | 1,597          | 100,000       |                       | 300,300       | (836)              |                       | (836)           | 299,464       | 66,678               | 100,000 | 132,786        |                    | 299,464            |
| Malahat Fire Protection   | 200,459         |              |                | 104,705       |                       | 305,164       | (50,000)           |                       | (50,000)        | 255,164       | 50,486               |         | 204,678        |                    | 255,164            |
| Eagle Heights Fire Protection                                   | 197,780         |              |                |               |                       | 197,780       | (20,000)           |                       | (20,000)        | 177,780       |                      |         | 177,780        |                    | 177,780            |
| Honeymoon Bay Fire Protection                                   | 192,707         |              |                | 14,601        |                       | 207,308       | (18,034)           |                       | (18,034)        | 189,274       | 45,000               |         | 144,274        |                    | 189,274            |
| Youbou Fire Protection  | 214,085         |              |                |               |                       | 214,085       | (54,658)           |                       | (54,658)        | 159,427       |                      |         | 159,427        |                    | 159,427            |
| Cowichan Lake Recreation  | 2,383,442       |              | 372,652        | 185,100       |                       | 2,941,194     |                    |                       |                 | 2,941,194     | 498,957              |         | 2,442,237      |                    | 2,941,194          |
| Kerry Park Recreation   | 2,909,255       |              | 852,126        | 6,540         |                       | 3,767,921     | (200,000)          |                       | (200,000)       | 3,567,921     | 201,327              | 60,000  | 3,306,594      |                    | 3,567,921          |
| Island Savings Centre   | 5,891,009       |              | 1,626,071      | 452,169       |                       | 7,969,249     | (1,170,000)        |                       | (1,170,000)     | 6,799,249     | 197,106              | 761,990 | 5,840,153      |                    | 6,799,249          |
| Island Savings Centre Theatre Loan                              | 53,020          |              |                |               |                       | 53,020        |                    |                       |                 | 53,020        | 53,020               |         |                |                    | 53,020             |
| Theatre Grant - Area A  | 35,000          |              |                |               |                       | 35,000        |                    |                       |                 | 35,000        |                      |         | 35,000         |                    | 35,000             |
| Theatre Grant - Area B  | 58,000          |              |                |               |                       | 58,000        |                    |                       |                 | 58,000        |                      |         | 58,000         |                    | 58,000             |
| Theatre Grant - Area C  | 68,000          |              |                |               |                       | 68,000        |                    |                       |                 | 68,000        |                      |         | 68,000         |                    | 68,000             |
| Theatre Grant N. Cowichan                                       | 116,000         |              |                |               |                       | 116,000       |                    |                       |                 | 116,000       |                      |         | 116,000        |                    | 116,000            |
| Theatre Grant - Ladysmith                                       | 43,000          |              |                |               |                       | 43,000        |                    |                       |                 | 43,000        |                      |         | 43,000         |                    | 43,000             |
| Recreation Mill Bay   | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |
| Recreation Glenora  | 7,500           |              |                |               |                       | 7,500         |                    |                       |                 | 7,500         |                      |         | 7,500          |                    | 7,500              |
| Recreation Saltair  | 20,000          |              |                |               |                       | 20,000        |                    |                       |                 | 20,000        |                      |         | 20,000         |                    | 20,000             |
| Victim Services West  | 12,500          |              |                |               |                       | 12,500        |                    |                       |                 | 12,500        |                      |         | 12,500         |                    | 12,500             |
| Cowichan Lake Activity Centre                                   | 55,000          |              |                |               |                       | 55,000        |                    |                       |                 | 55,000        |                      |         | 55,000         |                    | 55,000             |
| Victim Services   | 80,000          |              |                |               |                       | 80,000        |                    |                       |                 | 80,000        |                      |         | 80,000         |                    | 80,000             |
| Recreation N. Oyster  | 91,000          |              |                |               |                       | 91,000        |                    |                       |                 | 91,000        |                      |         | 91,000         |                    | 91,000             |
| Cowichan Wooden Boat Society                                    | 10,000          |              |                |               |                       | 10,000        |                    |                       |                 | 10,000        |                      |         | 10,000         |                    | 10,000             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2016)

SCHEDULE "B"

| FUNCTION:                             | Funding Sources |              |                |               |                       |               | Transfer from/(to) |                       |                 | Expenditures  |                      |         |                |                    |                    |
|---------------------------------------|-----------------|--------------|----------------|---------------|-----------------------|---------------|--------------------|-----------------------|-----------------|---------------|----------------------|---------|----------------|--------------------|--------------------|
|                                       | Tax Requisition | Parcel Taxes | Fees & Charges | Other Revenue | Proceeds of Borrowing | Total Funding | Special Funds      | Surplus of Prior Year | Total Transfers | Total Revenue | Principal & Interest | Capital | Other Purposes | Deficit prior year | Total Expenditures |
| Shawnigan Lake Community Centre       | 710,445         |              | 554,328        | 1,300         |                       | 1,266,073     | (10,000)           |                       | (10,000)        | 1,256,073     | 88,815               | 20,000  | 1,147,258      |                    | 1,256,073          |
| Cobble Hill Historical Society        | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |         | 15,000         |                    | 15,000             |
| Cobble Hill Hall                      | 16,500          |              |                |               |                       | 16,500        |                    |                       |                 | 16,500        |                      |         | 16,500         |                    | 16,500             |
| Shawnigan Lake Historical Society     | 17,000          |              |                |               |                       | 17,000        |                    |                       |                 | 17,000        |                      |         | 17,000         |                    | 17,000             |
| Cowichan Station Area Assoc. Area E   | 21,250          |              |                |               |                       | 21,250        |                    |                       |                 | 21,250        |                      |         | 21,250         |                    | 21,250             |
| Frank Jameson Centre                  | 40,000          |              |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |         | 40,000         |                    | 40,000             |
| Senior Centre Grant                   | 16,000          |              |                |               |                       | 16,000        |                    |                       |                 | 16,000        |                      |         | 16,000         |                    | 16,000             |
| Kaatza Society                        | 30,000          |              |                |               |                       | 30,000        |                    |                       |                 | 30,000        |                      |         | 30,000         |                    | 30,000             |
| Mill Bay/Malahat Historical Society   | 15,000          |              |                |               |                       | 15,000        |                    |                       |                 | 15,000        |                      |         | 15,000         |                    | 15,000             |
| Cowichan Station Association Area B   | 5,000           |              |                |               |                       | 5,000         |                    |                       |                 | 5,000         |                      |         | 5,000          |                    | 5,000              |
| Nature and Habitat - Area I           |                 |              |                | 250           |                       | 250           |                    |                       |                 | 250           |                      |         | 250            |                    | 250                |
| Thetis Island Wharf                   |                 | 9,000        |                |               |                       | 9,000         |                    |                       |                 | 9,000         |                      |         | 9,000          |                    | 9,000              |
| Thetis Island Boat Launch             |                 | 1,000        |                |               |                       | 1,000         |                    |                       |                 | 1,000         |                      |         | 1,000          |                    | 1,000              |
| Environmental Fund                    |                 |              |                | 700           |                       | 700           |                    |                       |                 | 700           |                      |         | 700            |                    | 700                |
| Safer Futures                         | 27,500          |              |                |               |                       | 27,500        |                    |                       |                 | 27,500        |                      |         | 27,500         |                    | 27,500             |
| Social Planning                       | 50,000          |              |                |               |                       | 50,000        |                    |                       |                 | 50,000        |                      |         | 50,000         |                    | 50,000             |
| South Cowichan Community Policing     | 45,000          |              |                |               |                       | 45,000        |                    |                       |                 | 45,000        |                      |         | 45,000         |                    | 45,000             |
| Cowichan Community Policing           | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |         | 100,000        |                    | 100,000            |
| Engineering Services - Administration |                 |              |                | 711,736       |                       | 711,736       |                    |                       |                 | 711,736       |                      | 20,000  | 691,736        |                    | 711,736            |
| Engineering Services - Utilities      |                 |              |                | 1,650,000     |                       | 1,650,000     |                    |                       |                 | 1,650,000     | 12,037               |         | 1,637,963      |                    | 1,650,000          |
| Thetis Island Solid Waste & Recycling |                 | 40,000       |                |               |                       | 40,000        |                    |                       |                 | 40,000        |                      |         | 40,000         |                    | 40,000             |
| Curbside Collection                   |                 |              | 1,235,000      |               |                       | 1,235,000     |                    |                       |                 | 1,235,000     |                      |         | 1,235,000      |                    | 1,235,000          |
| Solid Waste Complex                   | 3,006,614       |              | 3,425,000      | 1,080,824     |                       | 7,512,438     | (200,000)          |                       | (200,000)       | 7,312,438     | 623,067              |         | 6,689,371      |                    | 7,312,438          |
| South Cowichan Water Study Plan       | 100,000         |              |                |               |                       | 100,000       |                    |                       |                 | 100,000       |                      |         | 100,000        |                    | 100,000            |
| Street Lighting - Mesachie            | 5,951           |              |                |               |                       | 5,951         |                    |                       |                 | 5,951         |                      |         | 5,951          |                    | 5,951              |
| Street Lighting - Youbou              |                 | 28,443       |                |               |                       | 28,443        |                    |                       |                 | 28,443        |                      |         | 28,443         |                    | 28,443             |
| Street Lighting - Brentwood           |                 |              | 277            | 100           |                       | 377           |                    |                       |                 | 377           |                      |         | 377            |                    | 377                |
| Street Lighting - Cowichan Bay        | 4,344           |              |                |               |                       | 4,344         |                    |                       |                 | 4,344         |                      |         | 4,344          |                    | 4,344              |
| Street Lighting - Honeymoon Bay       | 25,139          |              |                |               |                       | 25,139        |                    |                       |                 | 25,139        |                      |         | 25,139         |                    | 25,139             |
| Street Lighting - Mill Bay            |                 |              | 3,497          |               |                       | 3,497         |                    |                       |                 | 3,497         |                      |         | 3,497          |                    | 3,497              |
| Street Lighting - Cobble Hill         |                 | 3,127        |                |               |                       | 3,127         |                    |                       |                 | 3,127         |                      |         | 3,127          |                    | 3,127              |
| Critical Street Lighting A            | 1,775           |              |                |               |                       | 1,775         |                    |                       |                 | 1,775         |                      |         | 1,775          |                    | 1,775              |
| Critical Street Lighting B            | 3,000           |              |                |               |                       | 3,000         |                    |                       |                 | 3,000         |                      |         | 3,000          |                    | 3,000              |
| Critical Street Lighting C            | 4,067           |              |                |               |                       | 4,067         |                    |                       |                 | 4,067         |                      |         | 4,067          |                    | 4,067              |
| Critical Street Lighting D            | 2,058           |              |                |               |                       | 2,058         |                    |                       |                 | 2,058         |                      |         | 2,058          |                    | 2,058              |
| Critical Street Lighting E            | 4,933           |              |                |               |                       | 4,933         |                    |                       |                 | 4,933         |                      |         | 4,933          |                    | 4,933              |
| Critical Street Lighting I            | 673             |              |                |               |                       | 673           |                    |                       |                 | 673           |                      |         | 673            |                    | 673                |
| Street Lighting - Wilmot Road         | 3,150           |              |                |               |                       | 3,150         |                    |                       |                 | 3,150         |                      |         | 3,150          |                    | 3,150              |
| Street Lighting - Sentinel Ridge      | 4,200           |              |                |               |                       | 4,200         |                    |                       |                 | 4,200         |                      |         | 4,200          |                    | 4,200              |
| Street Lighting - Twin Cedars         | 4,200           |              |                |               |                       | 4,200         |                    |                       |                 | 4,200         |                      |         | 4,200          |                    | 4,200              |
| Street Lighting - Arbutus Mountain    | 4,200           |              |                |               |                       | 4,200         |                    |                       |                 | 4,200         |                      |         | 4,200          |                    | 4,200              |
| Satellite Park Water                  |                 | 36,000       | 41,000         |               |                       | 77,000        | (4,000)            |                       | (4,000)         | 73,000        | 18,556               |         | 54,444         |                    | 73,000             |
| Douglas Hill Water                    |                 | 49,000       | 38,000         |               |                       | 87,000        | (7,000)            |                       | (7,000)         | 80,000        | 14,000               |         | 66,000         |                    | 80,000             |
| Lambourn Water                        |                 | 40,000       | 44,000         |               |                       | 84,000        | (7,000)            |                       | (7,000)         | 77,000        | 7,088                |         | 69,912         |                    | 77,000             |
| Arbutus Mountain Water                |                 | 43,000       | 30,000         |               | 110,000               | 183,000       |                    |                       |                 | 183,000       |                      | 125,000 | 58,000         |                    | 183,000            |
| Fern Ridge Water                      |                 | 15,000       | 16,000         | 45,000        |                       | 76,000        | 5,000              |                       | 5,000           | 81,000        | 1,735                | 50,000  | 29,265         |                    | 81,000             |
| Bald Mountain Water System            |                 | 37,500       | 25,000         |               |                       | 62,500        | 68,000             |                       | 68,000          | 130,500       |                      | 75,000  | 55,500         |                    | 130,500            |
| Dogwood Ridge Water System            |                 | 19,000       | 21,000         |               |                       | 40,000        |                    |                       |                 | 40,000        | 5,312                |         | 34,688         |                    | 40,000             |
| Arbutus Ridge Water System            |                 |              | 265,000        |               |                       | 265,000       | (35,000)           |                       | (35,000)        | 230,000       | 6,608                |         | 223,392        |                    | 230,000            |
| Mesachie Lake Water                   |                 | 35,000       | 17,000         |               |                       | 52,000        | (3,000)            |                       | (3,000)         | 49,000        |                      |         | 49,000         |                    | 49,000             |
| Saltair Water                         |                 | 245,000      | 210,000        |               |                       | 455,000       | 50,000             |                       | 50,000          | 505,000       | 110,000              | 85,000  | 310,000        |                    | 505,000            |
| Central Youbou Water Debt             |                 | 36,850       |                |               |                       | 36,850        |                    |                       |                 | 36,850        | 36,850               |         |                |                    | 36,850             |

Cowichan Valley Regional District  
Five Year Financial Plan (2012-2016)

(Year 2016)

SCHEDULE "B"

| FUNCTION:                            | Funding Sources   |                  |                   |                   |                       |                   | Transfer from/(to) |                       |                    |                   | Expenditures         |                  |                   |                    |                    |
|--------------------------------------|-------------------|------------------|-------------------|-------------------|-----------------------|-------------------|--------------------|-----------------------|--------------------|-------------------|----------------------|------------------|-------------------|--------------------|--------------------|
|                                      | Tax Requisition   | Parcel Taxes     | Fees & Charges    | Other Revenue     | Proceeds of Borrowing | Total Funding     | Special Funds      | Surplus of Prior Year | Total Transfers    | Total Revenue     | Principal & Interest | Capital          | Other Purposes    | Deficit prior year | Total Expenditures |
| Youbou Water                         |                   | 184,000          | 110,000           |                   |                       | 294,000           |                    |                       |                    | 294,000           | 8,506                | 30,000           | 255,494           |                    | 294,000            |
| Honeymoon Bay Water                  |                   | 71,000           | 65,000            |                   |                       | 136,000           |                    |                       |                    | 136,000           | 11,250               |                  | 124,750           |                    | 136,000            |
| Honeymoon Bay (Sutton Cr) Water Debt | 2,623             |                  |                   |                   |                       | 2,623             |                    |                       |                    | 2,623             | 2,623                |                  |                   |                    | 2,623              |
| Cherry Point Water                   |                   | 23,000           | 14,000            |                   |                       | 37,000            | 6,000              |                       | 6,000              | 43,000            |                      | 10,000           | 33,000            |                    | 43,000             |
| Shawnigan Lake North Water           |                   | 220,000          | 165,000           |                   |                       | 385,000           |                    |                       |                    | 385,000           | 55,000               |                  | 330,000           |                    | 385,000            |
| Shawnigan Weir                       |                   |                  |                   | 13,210            |                       | 13,210            |                    |                       |                    | 13,210            |                      |                  | 13,210            |                    | 13,210             |
| Kerry Village Water                  |                   | 24,000           | 32,000            |                   |                       | 56,000            |                    |                       |                    | 56,000            |                      | 10,000           | 46,000            |                    | 56,000             |
| Twin Cedars Drainage                 | 8,500             |                  |                   |                   |                       | 8,500             |                    |                       |                    | 8,500             |                      |                  | 8,500             |                    | 8,500              |
| Wilmot Road Drainage                 | 10,300            |                  |                   |                   |                       | 10,300            |                    |                       |                    | 10,300            |                      |                  | 10,300            |                    | 10,300             |
| Sentinel Ridge Drainage              | 12,300            |                  |                   |                   |                       | 12,300            |                    |                       |                    | 12,300            |                      |                  | 12,300            |                    | 12,300             |
| Shawnigan Lake East Drainage         | 4,000             |                  |                   |                   |                       | 4,000             |                    |                       |                    | 4,000             |                      |                  | 4,000             |                    | 4,000              |
| Arbutus Mountain Drainage            | 14,500            |                  |                   |                   |                       | 14,500            |                    |                       |                    | 14,500            |                      |                  | 14,500            |                    | 14,500             |
| Lanes Road Drainage                  | 7,200             |                  |                   |                   |                       | 7,200             |                    |                       |                    | 7,200             |                      |                  | 7,200             |                    | 7,200              |
| Cobble Hill Drainage #2              | 3,300             |                  |                   |                   |                       | 3,300             |                    |                       |                    | 3,300             |                      |                  | 3,300             |                    | 3,300              |
| Bald Mountain Drainage System        | 10,400            |                  |                   |                   |                       | 10,400            |                    |                       |                    | 10,400            |                      |                  | 10,400            |                    | 10,400             |
| Cobble Hill Drainage System          | 21,000            |                  |                   |                   |                       | 21,000            |                    |                       |                    | 21,000            |                      |                  | 21,000            |                    | 21,000             |
| Arbutus Ridge Drainage System        |                   | 36,700           |                   |                   |                       | 36,700            |                    |                       |                    | 36,700            |                      |                  | 36,700            |                    | 36,700             |
| Cowichan Bay Sewer                   |                   | 183,000          | 202,000           |                   |                       | 385,000           | (53,587)           |                       | (53,587)           | 331,413           | 44,796               | 15,000           | 271,617           |                    | 331,413            |
| Brulett Sewer System                 |                   | 30,000           | 25,000            |                   |                       | 55,000            | 25,000             |                       | 25,000             | 80,000            | 18,000               | 25,000           | 37,000            |                    | 80,000             |
| Sentinel Ridge Sewer                 |                   | 55,000           | 25,000            |                   |                       | 80,000            | 25,000             |                       | 25,000             | 105,000           |                      | 35,000           | 70,000            |                    | 105,000            |
| Twin Cedars Sewer                    |                   | 26,000           | 46,000            |                   |                       | 72,000            | (2,000)            |                       | (2,000)            | 70,000            | 10,629               |                  | 59,371            |                    | 70,000             |
| Lambourn Sewer                       |                   | 26,000           | 46,000            |                   |                       | 72,000            | (2,000)            |                       | (2,000)            | 70,000            | 10,629               |                  | 59,371            |                    | 70,000             |
| Arbutus Mountain Sewer               |                   | 59,000           | 23,000            |                   |                       | 82,000            | (2,000)            |                       | (2,000)            | 80,000            |                      |                  | 80,000            |                    | 80,000             |
| Cobble Hill Sewer                    |                   | 33,000           | 24,000            |                   |                       | 57,000            | 15,000             |                       | 15,000             | 72,000            | 7,000                | 20,000           | 45,000            |                    | 72,000             |
| Mesachie Lake Sewer                  |                   | 30,000           | 15,000            |                   |                       | 45,000            |                    |                       |                    | 45,000            | 12,739               |                  | 32,261            |                    | 45,000             |
| Bald Mountain Sewer System           |                   | 38,000           | 20,000            |                   |                       | 58,000            | 94,000             |                       | 94,000             | 152,000           |                      | 100,000          | 52,000            |                    | 152,000            |
| Mill Springs Sewer System            |                   | 72,000           | 66,000            |                   |                       | 138,000           | (8,000)            |                       | (8,000)            | 130,000           | 8,359                | 15,000           | 106,641           |                    | 130,000            |
| Arbutus Ridge Sewer System           |                   |                  | 265,000           |                   |                       | 265,000           | (10,000)           |                       | (10,000)           | 255,000           | 15,000               |                  | 240,000           |                    | 255,000            |
| Eagle Heights Sewer                  |                   |                  | 190,000           | 14,000            |                       | 204,000           | (10,547)           |                       | (10,547)           | 193,453           |                      | 15,000           | 178,453           |                    | 193,453            |
| Maple Hills Sewer                    |                   | 30,000           | 21,000            |                   |                       | 51,000            | (4,000)            |                       | (4,000)            | 47,000            |                      |                  | 47,000            |                    | 47,000             |
| Shawnigan Lake Sewer                 |                   | 163,000          | 175,000           |                   |                       | 338,000           | (15,000)           |                       | (15,000)           | 323,000           | 46,330               | 30,000           | 246,670           |                    | 323,000            |
| Kerry Village Sewer                  |                   | 29,000           | 36,000            | 20,000            |                       | 85,000            | 9,000              |                       | 9,000              | 94,000            | 6,287                | 35,000           | 52,713            |                    | 94,000             |
| Youbou Sewer System                  |                   | 42,000           | 23,000            |                   |                       | 65,000            | 9,000              |                       | 9,000              | 74,000            |                      | 15,000           | 59,000            |                    | 74,000             |
| Shellwood Water System               |                   | 18,000           | 15,000            |                   |                       | 33,000            | (2,000)            |                       | (2,000)            | 31,000            | 8,658                |                  | 22,342            |                    | 31,000             |
| Carlton Water System                 |                   | 15,500           | 12,000            |                   |                       | 27,500            | (3,500)            |                       | (3,500)            | 24,000            | 4,329                |                  | 19,671            |                    | 24,000             |
| <b>TOTALS</b>                        | <b>33,324,232</b> | <b>2,046,120</b> | <b>11,557,134</b> | <b>11,808,678</b> | <b>740,000</b>        | <b>59,476,164</b> | <b>(1,929,175)</b> |                       | <b>(1,929,175)</b> | <b>57,546,989</b> | <b>6,006,254</b>     | <b>2,812,897</b> | <b>48,727,838</b> |                    | <b>57,546,989</b>  |